

January 29, 2013

Mr. Martin Lebowitz Plan Administrator City of North Miami Beach 17011 N.E. 19th Avenue – Room 311 North Miami Beach, Florida 33162-3100

Re: Retirement Plan for General Employees of the City of North Miami Beach Plan Reform Projection Study

Dear Marty:

As requested, we are pleased to present our *revised* Plan Reform Projection Study as of October 1, 2012 for the Retirement Plan for General Employees of the City of North Miami Beach (Plan).

<u>Purpose</u> – The purpose of the Study is to evaluate options for Plan redesign that would meet the overall goals and objectives of the City and to provide thirty (30) year projections illustrating projected City costs under each option.

We understand the goal of the City is to redesign a schedule of Plan benefits that will lower the current City cost by \$1 million.

<u>Background</u> – The City's preliminary FYE 2014 minimum required City contribution is 40.3% (\$4,362,400) of projected covered payroll (\$10,824,813) assuming no changes in Plan benefits or actuarial methods. Members currently contribute 7% of covered pay.

The Board is interested in modifying the following current provisions:

- 1. Normal retirement eligibility is the earlier of (1) attainment of age sixty-two (62) or (2) attainment of age fifty-five (55) with twenty (20) years of service.
- 2. Early retirement eligibility is the earlier of (1) attainment of age fifty-five (55) with fifteen (15) years of service or (2) completion of twenty (20) years of service, regardless of age.
- 3. Early retirement benefits are actuarially reduced for benefit commencement prior to normal retirement date.
- 4. Benefit accrual rate is three percent (3.00%) for each year of credited service.
- 5. Plan participants are 100% vested upon completion of six (6) years of credited service.
- 6. Maximum period of DROP participation is five (5) years.
- 7. COLA adjustments are 2.25% per annum. COLA adjustments are not payable to DROP participants.

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<u>Proposed Changes</u> – We understand the City wishes to determine the effect on its Plan contribution of the following proposed changes.

All Scenarios

- 1. Normal retirement eligibility is the earlier of (1) attainment of age sixty-two (62) with ten (10) years of service or (2) attainment of age sixty (60) with twenty-five (25) years of service (future accruals).
- 2. Early retirement eligibility is the earlier of (1) attainment of age fifty-five (55) with twenty (20) years of service or (2) completion of twenty-five (25) years of service, regardless of age (future accruals).
- 3. Early retirement reduction factor is 1/15 for the first five (5) years and 1/30 for the next five (5) years benefit commencement precedes normal retirement date (future accruals).
- 4. Vesting is 100% after ten (10) years of service (for currently non-vested members)
- 5. Maximum period of DROP participation is thirty-six (36) months (future DROPs).
- 6. COLA is deferred three (3) years following termination of employment (future retirees and DROPs).

Under all Scenarios benefits accrued as of October 1, 2012 and eligibilities for those benefits are unchanged. In addition, no changes in benefits or eligibilities are contemplated for active members who have already reached normal retirement age.

Benefits accrued after October 1, 2012 are payable under the above proposed normal and early retirement eligibility dates.

<u>Scenario 1</u> – Current multiplier and COLA provisions

- 1. Future service multiplier: 3.00% (future accruals)
- 2. COLA rate: 2.25% per annum (future accruals)

Scenario 2 – Requested by Board

- 3. Future service multiplier: 2.50% (future accruals)
- 4. COLA rate: 0.75% per annum (future accruals)

Scenario 3

- 1. Future service multiplier: 3.00% (future accruals)
- 2. COLA rate: 0.00% per annum (future accruals)

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Scenario 4

- 1. Future service multiplier: 2.35% (future accruals)
- 2. COLA rate: 0.00% per annum (future accruals)

Scenario 5

- 1. Future service multiplier: 2.50% (future accruals)
- 2. COLA rate: 0.00% per annum (future accruals)

Scenario 6

- 1. Future service multiplier: 2.20% (future accruals)
- 2. COLA rate: 1.00% per annum (future accruals)

<u>Results</u> – The following table shows the cumulative projected minimum required net City contributions (\$thousands) over five (5), ten (10) and thirty (30) years, beginning with FYE 2014, for the baseline (current Plan) and for each Scenario described above.

					Accumulate	d Net Cit	y Cost (\$tho	usands)					
	Current Plan 3.00% Accrual 2.25% COLA	3.00%	nario 1 Accrual 6 COLA	2.50%	nario 2 Accrual 6 COLA	3.00%	nario 3 Accrual 6 COLA	2.35%	nario 4 Accrual 6 COLA	2.50%	nario 5 Accrual 6 COLA	2.20%	nario 6 Accrual 6 COLA
	Amount	Amount	(Decrease)	Amount	(Decrease)	Amount	(Decrease)	Amount	(Decrease)	Amount	(Decrease)	Amount	(Decrease)
5 Years	\$21,704	\$18,544	(\$3,160)	\$16,677	(\$5,027)	\$17,264	(\$4,440)	\$16,059	(\$5,645)	\$16,356	(\$5,348)	\$16,185	(\$5,519)
Average Annual	\$4,341	\$3,709	(\$632)	\$3,335	(\$1,005)	\$3,453	(\$888)	\$3,212	(\$1,129)	\$3,271	(\$1,070)	\$3,237	(\$1,104)
10 Years	\$43,507	\$36,675	(\$6,832)	\$32,454	(\$11,053)	\$33,879	(\$9,628)	\$31,040	(\$12,467)	\$31,737	(\$11,770)	\$31,269	(\$12,238)
Average Annual	\$4,351	\$3,668	(\$683)	\$3,245	(\$1,105)	\$3,388	(\$963)	\$3,104	(\$1,247)	\$3,174	(\$1,177)	\$3,127	(\$1,224)
30 Years	\$123,472	\$96,735	(\$26,737)	\$80,408	(\$43,064)	\$86,587	(\$36,885)	\$75,028	(\$48,444)	\$77,776	(\$45,696)	\$75,487	(\$47,985)
Average Annual	\$4,116	\$3,225	(\$891)	\$2,680	(\$1,435)	\$2,886	(\$1,230)	\$2,501	(\$1,615)	\$2,593	(\$1,523)	\$2,516	(\$1,600)

Actuarial Assumptions and Methods, Plan Provisions, Financial Data, Member Census Data

Throughout the forecast period, members are assumed to be hired each year at a rate sufficient to maintain a constant active headcount – stationary population. New employees are assumed to have the same average demographic characteristics (age, gender, salary – adjusted each year for inflation) as those members hired over the past five (5) years.

Projections are deterministic – throughout the projection period Plan experience is expected to match the assumptions – including a market value 7.75% annual investment return.

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The Actuarial Value of Assets method has been updated from the five (5) year smoothed method to the market value method. This results in an initial reduction of the City's required contribution of approximately \$194,847 (1.8% of covered payroll) for the FYE 2014. The actuarial assumptions and methods and Plan provisions employed for purposes of our Actuarial Study are the same actuarial assumptions and methods and plan provisions utilized for the October 1, 2011 Actuarial Valuation with the exception of the following:

1. The following rates of retirement were used for new employees hired on or after October 1, 2012.

	R	ates of Retireme	nt
Age	<20 years	20 – 24 years	25+ years
<55	N/A	N/A	8%
55 – 59	N/A	5%	8%
60	N/A	5%	40%
61	N/A	25%	20%
62	35%	35%	20%
63 – 64	20%	20%	20%
65	50%	50%	15%
66	20%	20%	15%
67	20%	20%	35%
68 – 69	20%	20%	20%
70 - 74	35%	35%	100%
75	100%	100%	100%

Unaudited financial data and member census data was provided as of October 1, 2012 by the plan administrator. This information was not audited by us but was reviewed for reasonableness.

This Actuarial Study describes the financial effect of the proposed changes on the Plan, from a neutral perspective.

These calculations are based upon assumptions regarding future events. However, the Plan's long term costs will be determined by actual future events, which may differ materially from the assumptions made. These calculations are also based upon present and proposed Plan provisions that are outlined or referenced in this Actuarial Projection Study. If you have reason to believe the assumptions used are unreasonable, the Plan provisions are incorrectly described or referenced, important Plan provisions relevant to this proposed Actuarial Study are not described or that conditions have changed since the calculations were made, you should contact the undersigned prior to relying on information in this Actuarial Study.

If you have reason to believe that the information provided in this Actuarial Projection Study is inaccurate, or is in any way incomplete, or if you need further information in order to make an

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informed decision on the subject matter of this report, please contact the undersigned prior to making such decision.

Future actuarial measurements may differ significantly from the current measurements presented in this Study due to such factors as the following: Plans experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements (such as the end of an amortization period); and changes in Plan provisions or applicable law. Due to the limited scope of the actuary's assignment, the actuary did not perform an analysis of the potential range of such future measurements.

This Actuarial Study should not be relied on for any purpose other than the purpose described in the primary communication. Determinations of the financial results associated with the benefits described in this Study in a manner other than the intended purpose may produce significantly different results.

The signing actuaries are independent of the Plan Sponsor.

The undersigned are Members of the American Academy of Actuaries and meet the Qualification Standards of the American Academy of Actuaries to render the actuarial opinion contained herein.

If you should have any question concerning the above or if we may be of further assistance with this matter, please do not hesitate to contact us.

Sincerest regards,

Lawrence F. Wilson, A.S.A.

Senior Consultant and Actuary

Kelly L. Adams, A.S.A. Consultant and Actuary

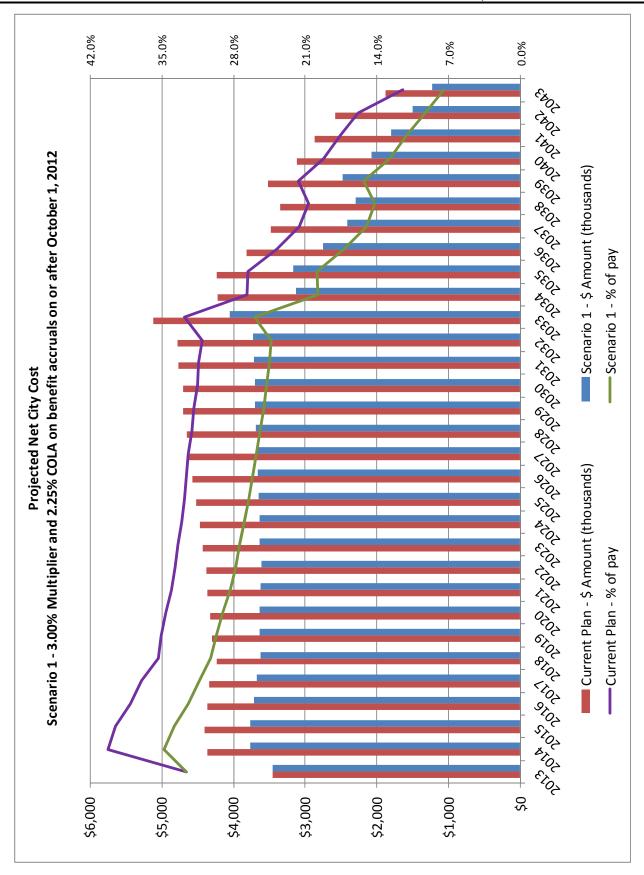
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Enclosures

Scenario 1 – The benefit accrual rate of three percent (3.00%) per year of credited service and the annual COLA of two and a quarter percent (2.25%) remain unchanged on benefits accrued after September 30, 2012.

The following Table shows the projected covered payroll (\$thousands) and a comparison of City costs (\$thousands) under the baseline forecast versus Scenario 1.

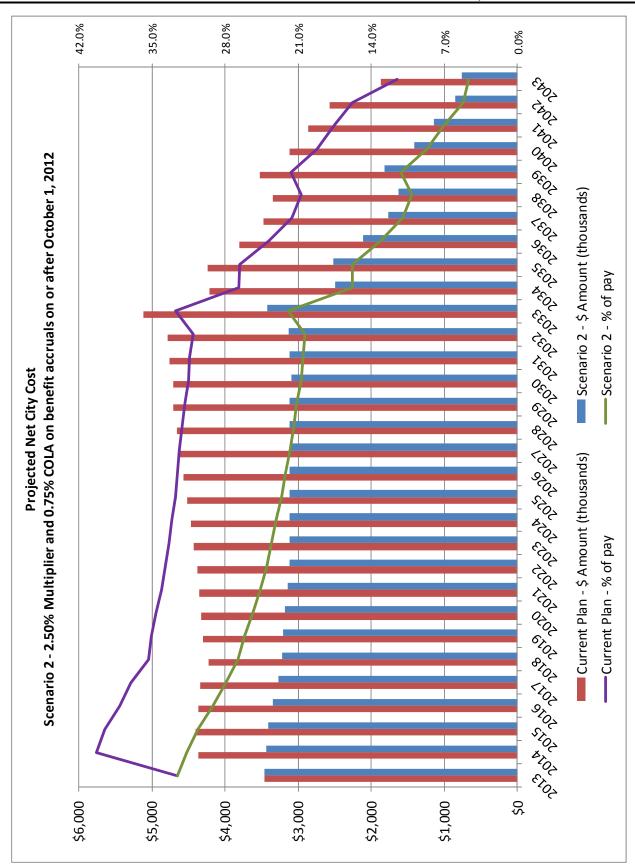
	(Current Plan	ļ.		Current Plan						
Fiscal	5-Year	Smoothing of	f Assets	Mark	et Value of A	Assets		Scenario 1		_	Cumulative
Year	Covered	Projected	City Cost	Covered	Projected	City Cost	Covered	Projected	City Cost	Reduction in	Reduction in
End	Payroll	Dollar	% of Pay	Payroll	Dollar	% of Pay	Payroll	<u>Dollar</u>	% of Pay	City Cost	City Cost
2013	10,612	3,460	32.6%	10,612	3,460	32.6%	10,612	3,460	32.6%	0	0
2014	10,825	4,362	40.3%	10,825	4,168	38.5%	10,825	3,767	34.8%	595	595
2015	11,144	4,402	39.5%	11,144	4,246	38.1%	11,144	3,767	33.8%	635	1,230
2016	11,452	4,363	38.1%	11,452	4,260	37.2%	11,452	3,710	32.4%	653	1,883
2017	11,743	4,345	37.0%	11,743	4,274	36.4%	11,747	3,677	31.3%	668	2,551
2018	11,988	4,232	35.3%	11,988	4,280	35.7%	11,997	3,623	30.2%	609	3,160
2019	12,250	4,300	35.1%	12,250	4,336	35.4%	12,273	3,633	29.7%	667	3,827
2020	12,518	4,331	34.6%	12,518	4,381	35.0%	12,566	3,631	29.0%	700	4,527
2021	12,783	4,359	34.1%	12,783	4,410	34.5%	12,859	3,626	28.4%	733	5,260
2022	13,010	4,384	33.7%	13,010	4,423	34.0%	13,119	3,608	27.7%	776	6,036
2023	13,261	4,429	33.4%	13,261	4,482	33.8%	13,405	3,633	27.4%	796	6,832
2024	13,506	4,470	33.1%	13,506	4,524	33.5%	13,686	3,641	27.0%	829	7,661
2025	13,766	4,515	32.8%	13,766	4,570	33.2%	13,962	3,644	26.5%	871	8,532
2026	14,013	4,568	32.6%	14,013	4,610	32.9%	14,215	3,668	26.2%	900	9,432
2027	14,266	4,622	32.4%	14,266	4,665	32.7%	14,464	3,674	25.8%	948	10,380
2027	14,503	4,655	32.4%	14,503	4,699	32.7%	14,688	3,687	25.4%	968	11,348
2029	14,752	4,706	31.9%	14,752	4,750	32.2%	14,917	3,699	25.1%	1,007	12,355
2030	14,951	4,709	31.5%	14,951	4,754	31.8%	15,091	3,697	24.7%	1,012	13,367
2031	15,179	4,766	31.4%	15,179	4,812	31.7%	15,306	3,719	24.5%	1,047	14,414
2032	15,377	4,782	31.1%	15,377	4,828	31.4%	15,485	3,732	24.3%	1,050	15,464
2033	15,605	5,118	32.8%	15,605	5,165	33.1%	15,693	4,049	25.9%	1,069	16,533
2034	15,800	4,219	26.7%	15,800	4,266	27.0%	15,870	3,126	19.8%	1,093	17,626
2035	15,931	4,238	26.6%	15,931	4,285	26.9%	16,050	3,162	19.8%	1,076	18,702
2036	16,019	3,812	23.8%	16,019	3,860	24.1%	16,197	2,754	17.2%	1,058	19,760
2037	16,092	3,476	21.6%	16,092	3,524	21.9%	16,344	2,419	15.0%	1,057	20,817
2038	16,172	3,348	20.7%	16,172	3,396	21.0%	16,508	2,295	14.2%	1,053	21,870
2039	16,227	3,521	21.7%	16,227	3,570	22.0%	16,665	2,483	15.3%	1,038	22,908
2040	16,262	3,122	19.2%	16,262	3,171	19.5%	16,761	2,078	12.8%	1,044	23,952
2041	16,290	2,867	17.6%	16,290	2,916	17.9%	16,853	1,803	11.1%	1,064	25,016
2042	16,305	2,576	15.8%	16,305	2,625	16.1%	16,933	1,507	9.2%	1,069	26,085
2043	16,303	1,875	11.5%	16,303	1,924	11.8%	16,992	1,223	7.5%	652	26,737
5 Year											
Totals *	57,152	21,704		57,152	21,228		57,165	18,544		3,160	
10 Year											
Totals *	120,974	43,507		120,974	43,260		121,387	36,675		6,832	
30 Year Totals *	428,293	123,472		428,293	124,174		434,067	96,735		26,737	
* Beginning	g Fiscal Year l	Ending in 201	4								



Scenario 2 – Reduce the benefit accrual rate to two and a half percent (2.50%) per year of credited service after September 30, 2012 and reduce the annual COLA to three quarter percent (0.75%) on benefits accrued after September 30, 2012.

The following Table shows the projected covered payroll (\$thousands) and a comparison of City costs (\$thousands) under the baseline forecast versus Scenario 2.

	(Current Plan	Į.		Current Plan						
Fiscal	5-Year	Smoothing of	f Assets	Mark	et Value of A	ssets		Scenario 2		_	Cumulative
Year	Covered	Projected	City Cost	Covered	Projected	City Cost	Covered	Projected	City Cost	Reduction in	Reduction in
End	Payroll	Dollar	% of Pay	<u>Payroll</u>	Dollar	% of Pay	Payroll	<u>Dollar</u>	% of Pay	City Cost	City Cost
2013	10,612	3,460	32.6%	10,612	3,460	32.6%	10,612	3,460	32.6%	0	0
2014	10,825	4,362	40.3%	10,825	4,168	38.5%	10,825	3,431	31.7%	931	931
2015	11,144	4,402	39.5%	11,144	4,246	38.1%	11,144	3,410	30.6%	992	1,923
2016	11,452	4,363	38.1%	11,452	4,260	37.2%	11,452	3,344	29.2%	1,019	2,942
2017	11,743	4,345	37.0%	11,743	4,274	36.4%	11,747	3,277	27.9%	1,068	4,010
2018	11,988	4,232	35.3%	11,988	4,280	35.7%	11,997	3,215	26.8%	1,017	5,027
2019	12,250	4,300	35.1%	12,250	4,336	35.4%	12,273	3,203	26.1%	1,097	6,124
2020	12,518	4,331	34.6%	12,518	4,381	35.0%	12,566	3,179	25.4%	1,152	7,276
2021	12,783	4,359	34.1%	12,783	4,410	34.5%	12,859	3,150	24.6%	1,209	8,485
2022	13,010	4,384	33.7%	13,010	4,423	34.0%	13,119	3,122	24.0%	1,262	9,747
2023	13,261	4,429	33.4%	13,261	4,482	33.8%	13,405	3,123	23.6%	1,306	11,053
2024	13,506	4,470	33.1%	13,506	4,524	33.5%	13,686	3,120	23.1%	1,350	12,403
2025	13,766	4,515	32.8%	13,766	4,570	33.2%	13,962	3,114	22.6%	1,401	13,804
2025	14,013	4,568	32.6%	14,013	4,610	32.9%	14,215	3,114	22.0%	1,455	15,259
2020		4,622				32.7%	14,213				
	14,266		32.4%	14,266	4,665			3,110	21.8%	1,512	16,771
2028	14,503	4,655	32.1%	14,503	4,699	32.4%	14,688	3,114	21.5%	1,541	18,312
2029	14,752	4,706	31.9%	14,752	4,750	32.2%	14,917	3,118	21.1%	1,588	19,900
2030	14,951	4,709	31.5%	14,951	4,754	31.8%	15,091	3,094	20.7%	1,615	21,515
2031	15,179	4,766	31.4%	15,179	4,812	31.7%	15,306	3,122	20.6%	1,644	23,159
2032	15,377	4,782	31.1%	15,377	4,828	31.4%	15,485	3,128	20.3%	1,654	24,813
2033	15,605	5,118	32.8%	15,605	5,165	33.1%	15,693	3,421	21.9%	1,697	26,510
2034	15,800	4,219	26.7%	15,800	4,266	27.0%	15,870	2,492	15.8%	1,727	28,237
2035	15,931	4,238	26.6%	15,931	4,285	26.9%	16,050	2,520	15.8%	1,718	29,955
2036	16,019	3,812	23.8%	16,019	3,860	24.1%	16,197	2,106	13.1%	1,706	31,661
2037	16,092	3,476	21.6%	16,092	3,524	21.9%	16,344	1,765	11.0%	1,711	33,372
2038	16,172	3,348	20.7%	16,172	3,396	21.0%	16,508	1,634	10.1%	1,714	35,086
2039	16,227	3,521	21.7%	16,227	3,570	22.0%	16,665	1,817	11.2%	1,704	36,790
2040	16,262	3,122	19.2%	16,262	3,171	19.5%	16,761	1,408	8.7%	1,714	38,504
2041	16,290	2,867	17.6%	16,290	2,916	17.9%	16,853	1,146	7.0%	1,721	40,225
2042	16,305	2,576	15.8%	16,305	2,625	16.1%	16,933	847	5.2%	1,729	41,954
2043	16,303	1,875	11.5%	16,303	1,924	11.8%	16,992	765	4.7%	1,110	43,064
5 Year											
Totals *	57,152	21,704		57,152	21,228		57,165	16,677		5,027	
10 Year											
Totals *	120,974	43,507		120,974	43,260		121,387	32,454		11,053	
30 Year Totals *	428,293	123,472		428,293	124,174		434,067	80,408		43,064	
* Beginning	g Fiscal Year l	Ending in 201	4								

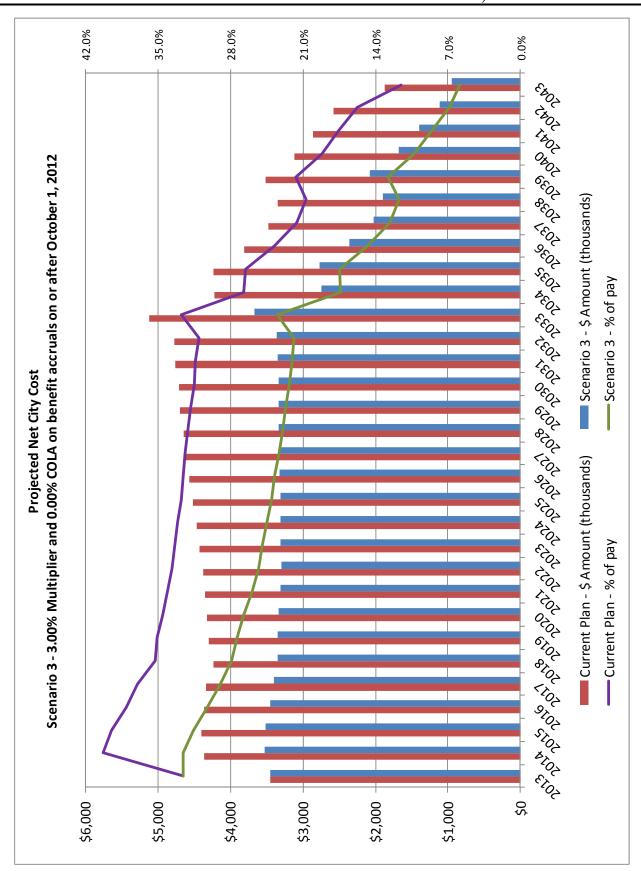




Scenario 3 – Eliminate the annual COLA (0.00%) on benefits accrued after September 30, 2012.

The following Table shows the projected covered payroll (\$thousands) and a comparison of City costs (\$thousands) under the baseline forecast versus Scenario 3.

ear Smoothing of A d Projected C <u>l Dollar</u>		Mark	of Value of A								
· ·			et Value of A			Scenario 3		_	Cumulative		
<u>l Dollar</u>	•	Covered	Projected	•	Covered	•	City Cost	Reduction in			
	% of Pay	<u>Payroll</u>	<u>Dollar</u>	% of Pay	<u>Payroll</u>	<u>Dollar</u>	% of Pay	City Cost	City Cost		
3,460	32.6%	10,612	3,460	32.6%	10,612	3,460	32.6%	0	0		
4,362	40.3%	10,825	4,168	38.5%	10,825	3,529	32.6%	833	833		
4,402	39.5%	11,144	4,246	38.1%	11,144	3,522	31.6%	880	1,713		
2 4,363	38.1%	11,452	4,260	37.2%	11,452	3,459	30.2%	904	2,617		
4,345	37.0%	11,743	4,274	36.4%	11,747	3,407	29.0%	938	3,555		
3 4,232	35.3%	11,988	4,280	35.7%	11,997	3,347	27.9%	885	4,440		
4,300	35.1%	12,250	4,336	35.4%	12,273	3,351	27.4%	949	5,389		
4,331	34.6%	12,518	4,381	35.0%	12,566	3,342	26.7%	989	6,378		
4,359	34.1%	12,783	4,410	34.5%	12,859	3,318	26.0%	1,041	7,419		
4,384	33.7%	13,010	4,423	34.0%	13,119	3,293	25.3%	1,091	8,510		
4,429	33.4%	13,261	4,482	33.8%	13,405	3,311	25.0%	1,118	9,628		
4,470	33.1%	13,506	4,524	33.5%	13,686	3,312	24.5%	1,158	10,786		
4,515	32.8%	13,766	4,570	33.2%	13,962	3,309	24.0%	1,206	11,992		
4,568	32.6%	14,013	4,610	32.9%	14,215	3,326	23.7%	1,242	13,234		
4,622	32.4%	14,266	4,665	32.7%	14,464	3,327	23.3%	1,295	14,529		
4,655	32.1%	14,503	4,699	32.4%	14,688	3,334	23.0%	1,321	15,850		
2 4,706	31.9%	14,752	4,750	32.2%	14,917	3,341	22.6%	1,365	17,215		
4,709	31.5%	14,951	4,754	31.8%	15,091	3,335	22.3%	1,374	18,589		
4,766	31.4%	15,179	4,812	31.7%	15,306	3,352	22.1%	1,414	20,003		
4,782	31.1%	15,377	4,828	31.4%	15,485	3,360	21.9%	1,422	21,425		
5,118	32.8%	15,605	5,165	33.1%	15,693	3,672	23.5%	1,446	22,871		
4,219	26.7%	15,800	4,266	27.0%	15,870	2,745	17.4%	1,474	24,345		
4,238	26.6%	15,931	4,285	26.9%	16,050	2,777	17.4%	1,461	25,806		
3,812	23.8%	16,019	3,860	24.1%	16,197	2,365	14.8%	1,447	27,253		
3,476	21.6%	16,092	3,524	21.9%	16,344	2,027	12.6%	1,449	28,702		
3,348	20.7%	16,172	3,396	21.0%	16,508	1,898	11.7%	1,450	30,152		
3,521	21.7%	16,227	3,570	22.0%	16,665	2,083	12.8%	1,438	31,590		
3,122	19.2%	16,262	3,171	19.5%	16,761	1,676	10.3%	1,446	33,036		
2,867	17.6%	16,290	2,916	17.9%	16,853	1,399	8.6%	1,468	34,504		
2,576	15.8%	16,305	2,625	16.1%	16,933	1,118	6.9%	1,458	35,962		
1,875	11.5%	16,303	1,924	11.8%	16,992	952	5.8%	923	36,885		
21,704		57,152	21,228		57,165	17,264		4,440			
4. 40		440.0	40.000		444			0.650			
4 43,507		120,974	43,260		121,387	33,879		9,628			
3 123 472		428 293	124 174		434,067	86.587		36.885			
3 1	43,507 23,472	43,507	13,507 120,974 23,472 428,293	13,507 120,974 43,260 23,472 428,293 124,174	13,507 120,974 43,260 23,472 428,293 124,174	13,507 120,974 43,260 121,387 23,472 428,293 124,174 434,067	13,507 120,974 43,260 121,387 33,879 23,472 428,293 124,174 434,067 86,587	13,507 120,974 43,260 121,387 33,879 23,472 428,293 124,174 434,067 86,587	43,507 120,974 43,260 121,387 33,879 9,628 23,472 428,293 124,174 434,067 86,587 36,885		

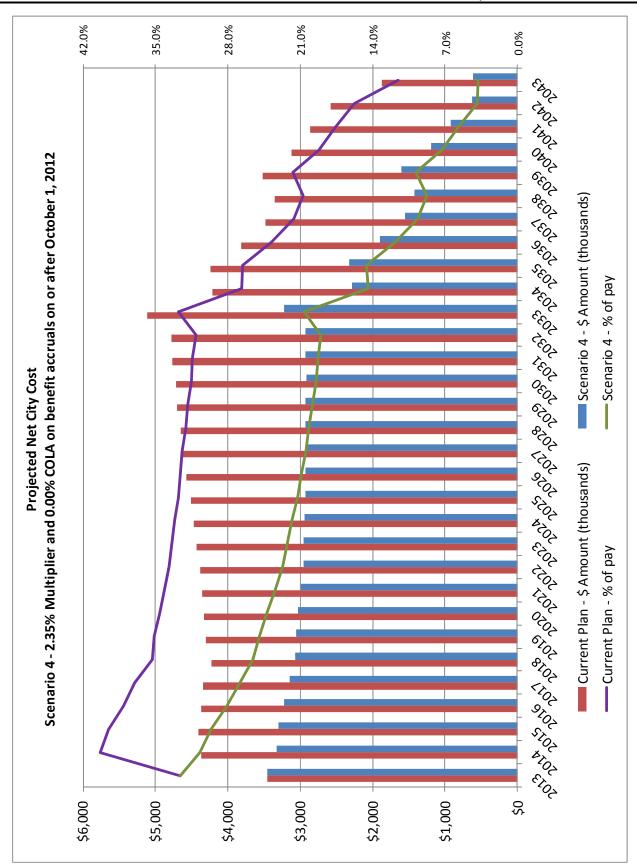


Scenario 4 — Reduce the benefit accrual rate to 2.35% per year of credited service after September 30, 2012 and eliminate the annual COLA (0.00%) on benefits accrued after September 30, 2012.

The following Table shows the projected covered payroll (\$thousands) and a comparison of City costs (\$thousands) under the baseline forecast versus Scenario 4.

Fiscal		Current Plan			Current Plan			Scenario 4			Cumulative
Year	Covered	0	City Cost	Covered		City Cost	Covered		City Cost	_ Reduction in	Reduction in
End	Payroll Payroll	<u>Dollar</u>	% of Pay	Payroll Payroll	<u>Dollar</u>	% of Pay	Payroll Payroll	<u>Dollar</u>	% of Pay		City Cost
2013	10,612	3,460	32.6%	10,612	3,460	32.6%	10,612	3,460	32.6%	0	0
2014	10,825	4,362	40.3%	10,825	4,168	38.5%	10,825	3,323	30.7%	1,039	1,039
2015	11,144	4,402	39.5%	11,144	4,246	38.1%	11,144	3,299	29.6%	1,103	2,142
2016	11,452	4,363	38.1%	11,452	4,260	37.2%	11,452	3,218	28.1%	1,145	3,287
2017	11,743	4,345	37.0%	11,743	4,274	36.4%	11,747	3,148	26.8%	1,197	4,484
2018	11,988	4,232	35.3%	11,988	4,280	35.7%	11,997	3,071	25.6%	1,161	5,645
2019	12,250	4,300	35.1%	12,250	4,336	35.4%	12,273	3,056	24.9%	1,244	6,889
2020	12,518	4,331	34.6%	12,518	4,381	35.0%	12,566	3,028	24.2%	1,303	8,192
2021	12,783	4,359	34.1%	12,783	4,410	34.5%	12,859	2,996	23.4%	1,363	9,555
2022	13,010	4,384	33.7%	13,010	4,423	34.0%	13,119	2,952	22.7%	1,432	10,987
2023	13,261	4,429	33.4%	13,261	4,482	33.8%	13,405	2,949	22.2%	1,480	12,467
2024	13,506	4,470	33.1%	13,506	4,524	33.5%	13,686	2,943	21.8%	1,527	13,994
2025	13,766	4,515	32.8%	13,766	4,570	33.2%	13,962	2,932	21.3%	1,583	15,577
2026	14,013	4,568	32.6%	14,013	4,610	32.9%	14,215	2,928	20.9%	1,640	17,217
2027	14,266	4,622	32.4%	14,266	4,665	32.7%	14,464	2,922	20.5%	1,700	18,917
2028	14,503	4,655	32.1%	14,503	4,699	32.4%	14,688	2,923	20.2%	1,732	20,649
2020	14.750	4.706	21.00/	14.750	4.750	22.20/	14.017	2.024	10.00/	1 702	22 421
2029	14,752	4,706	31.9%	14,752	4,750	32.2%	14,917	2,924	19.8%	1,782	22,431
2030	14,951	4,709	31.5%	14,951	4,754	31.8%	15,091	2,913	19.5%	1,796	24,227
2031	15,179	4,766	31.4%	15,179	4,812	31.7%	15,306	2,923	19.3%	1,843	26,070
2032	15,377	4,782	31.1%	15,377	4,828	31.4%	15,485	2,927	19.0%	1,855	27,925
2033	15,605	5,118	32.8%	15,605	5,165	33.1%	15,693	3,217	20.6%	1,901	29,826
2034	15,800	4,219	26.7%	15,800	4,266	27.0%	15,870	2,285	14.5%	1,934	31,760
2035	15,931	4,238	26.6%	15,931	4,285	26.9%	16,050	2,327	14.6%	1,911	33,671
2036	16,019	3,812	23.8%	16,019	3,860	24.1%	16,197	1,895	11.8%	1,917	35,588
2037	16,092	3,476	21.6%	16,092	3,524	21.9%	16,344	1,553	9.7%	1,923	37,511
2038	16,172	3,348	20.7%	16,172	3,396	21.0%	16,508	1,420	8.8%	1,928	39,439
2039	16,227	3,521	21.7%	16,227	3,570	22.0%	16,665	1,600	9.9%	1,921	41,360
2040	16,262	3,122	19.2%	16,262	3,171	19.5%	16,761	1,190	7.3%	1,932	43,292
2041	16,290	2,867	17.6%	16,290	2,916	17.9%	16,853	927	5.7%	1,940	45,232
2042	16,305	2,576	15.8%	16,305	2,625	16.1%	16,933	627	3.8%	1,949	47,181
2043	16,303	1,875	11.5%	16,303	1,924	11.8%	16,992	612	3.8%	1,263	48,444
5 Year											
Totals *	57,152	21,704		57,152	21,228		57,165	16,059		5,645	
10 Year											
Totals *	120,974	43,507		120,974	43,260		121,387	31,040		12,467	
30 Year Totals *	428,293	123,472		428,293	124,174		434,067	75,028		48,444	
* Beginning	g Fiscal Year	Ending in 201	4								

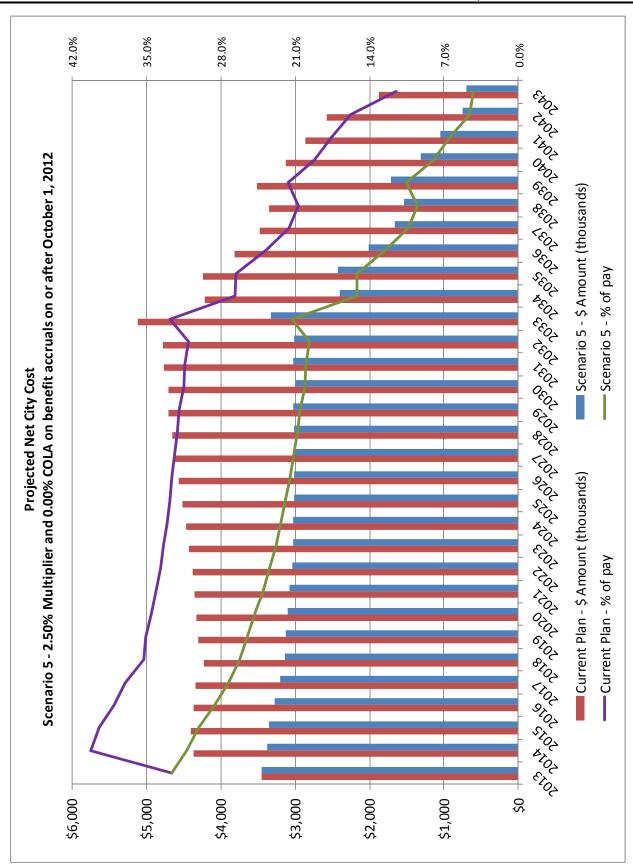




Scenario 5 – Reduce the benefit accrual rate to 2.50% per year of credited service after September 30, 2012 and eliminate the annual COLA (0.00%) on benefits accrued after September 30, 2012.

The following Table shows the projected covered payroll (\$thousands) and a comparison of City costs (\$thousands) under the baseline forecast versus Scenario 5.

		Current Plan			Current Plan						
Fiscal	5-Year	Smoothing of	Assets	Mark	et Value of A	ssets		Scenario 5		_	Cumulative
Year	Covered	Projected	City Cost	Covered	Projected	City Cost	Covered	Projected	City Cost	Reduction in	Reduction in
End	Payroll	Dollar	% of Pay	Payroll	Dollar	% of Pay	Payroll	Dollar	% of Pay	City Cost	City Cost
2013	10,612	3,460	32.6%	10,612	3,460	32.6%	10,612	3,460	32.6%	0	0
2014	10,825	4,362	40.3%	10,825	4,168	38.5%	10,825	3,377	31.2%	985	985
2015	11,144	4,402	39.5%	11,144	4,246	38.1%	11,144	3,354	30.1%	1,048	2,033
2016	11,452	4,363	38.1%	11,452	4,260	37.2%	11,452	3,275	28.6%	1,088	3,121
2017	11,743	4,345	37.0%	11,743	4,274	36.4%	11,747	3,207	27.3%	1,138	4,259
2018	11,988	4,232	35.3%	11,988	4,280	35.7%	11,997	3,143	26.2%	1,089	5,348
2019	12,250	4,300	35.1%	12,250	4,336	35.4%	12,273	3,130	25.6%	1,170	6,518
2020	12,518	4,331	34.6%	12,518	4,381	35.0%	12,566	3,104	24.8%	1,227	7,745
2021	12,783	4,359	34.1%	12,783	4,410	34.5%	12,859	3,073	24.0%	1,286	9,031
2022	13,010	4,384	33.7%	13,010	4,423	34.0%	13,119	3,044	23.4%	1,340	10,371
2023	13,261	4,429	33.4%	13,261	4,482	33.8%	13,405	3,030	22.8%	1,399	11,770
2024	13,506	4,470	33.1%	13,506	4,524	33.5%	13,686	3,025	22.4%	1,445	13,215
2025	13,766	4,515	32.8%	13,766	4,570	33.2%	13,962	3,016	21.9%	1,499	14,714
2026	14,013	4,568	32.6%	14,013	4,610	32.9%	14,215	3,014	21.5%	1,554	16,268
2027	14,266	4,622	32.4%	14,266	4,665	32.7%	14,464	3,023	21.2%	1,599	17,867
2028	14,503	4,655	32.1%	14,503	4,699	32.4%	14,688	3,011	20.8%	1,644	19,511
2029	14,752	4,706	31.9%	14,752	4,750	32.2%	14,917	3,028	20.5%	1,678	21,189
2030	14,951	4,709	31.5%	14,951	4,754	31.8%	15,091	3,028	20.1%	1,706	22,895
2030	15,179	4,766	31.4%	15,179	4,812	31.7%	15,306	3,031	20.1%	1,735	24,630
2031	15,179	4,782	31.4%	15,377	4,812	31.7%	15,485	3,020	19.6%	1,762	26,392
2032	15,605	5,118	32.8%	15,605	5,165	33.1%	15,483	3,327	21.3%	1,702	28,183
2034	15,800	4,219	26.7%	15,800	4,266	27.0%	15,870	2,396	15.2%	1,823	30,006
2034	15,800	4,219	26.7%	15,800	4,285	26.9%	16,050	2,396	15.2%	1,823	31,820
2035	,	3,812	23.8%	16,019	3,860	24.1%	16,030	,		1,814	
2036	16,019			16,019		24.1%		2,008	12.5%		33,624
2037	16,092 16,172	3,476 3,348	21.6% 20.7%	16,092	3,524 3,396	21.9%	16,344 16,508	1,667 1,535	10.4% 9.5%	1,809 1,813	35,433 37,246
				,							
2039	16,227	3,521	21.7%	16,227	3,570	22.0%	16,665	1,717	10.6%	1,804	39,050
2040	16,262	3,122	19.2%	16,262	3,171	19.5%	16,761	1,307	8.0%	1,815	40,865
2041	16,290	2,867	17.6%	16,290	2,916	17.9%	16,853	1,045	6.4%	1,822	42,687
2042	16,305	2,576	15.8%	16,305	2,625	16.1%	16,933	745	4.6%	1,831	44,518
2043	16,303	1,875	11.5%	16,303	1,924	11.8%	16,992	697	4.3%	1,178	45,696
5 Year											
Totals *	57,152	21,704		57,152	21,228		57,165	16,356		5,348	
10 Year	400.074	42		400.07	40.500		444	24		44	
Totals *	120,974	43,507		120,974	43,260		121,387	31,737		11,770	
30 Year	428 202	103 470		428 202	124 174		131 067	77 776		A5 606	
Totals *	428,293	123,472		428,293	124,174		434,067	77,776		45,696	
Reginning I	Fiscal Year End	ling in 2014									

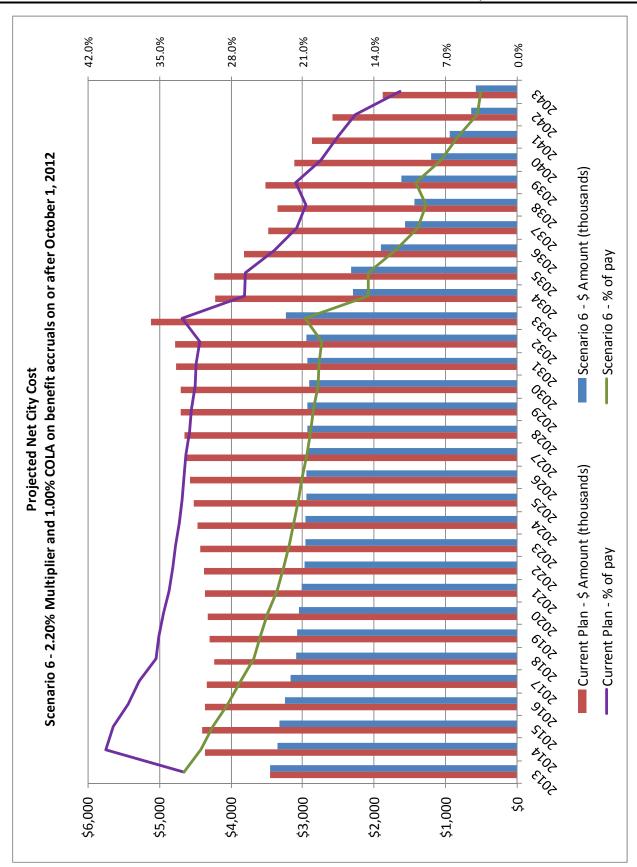




Scenario 6 – Reduce the benefit accrual rate to 2.20% per year of credited service after September 30, 2012 and reduce the annual COLA to 1.00% on benefits accrued after September 30, 2012.

The following Table shows the projected covered payroll (\$thousands) and a comparison of City costs (\$thousands) under the baseline forecast versus Scenario 6.

		Current Plan			Current Plan						
Fiscal		Smoothing o			et Value of A		- I	Scenario 6	G'' G '		Cumulative
Year <u>End</u>	Covered Payroll	Projected Dollar	City Cost % of Pay	Covered Payroll	Projected Dollar	% of Pay	Covered Payroll	Projected Dollar	City Cost % of Pay	Reduction in City Cost	City Cost
2013	10,612	3,460	32.6%	10,612	3,460	32.6%	10,612	3,460	32.6%	0	0
	,			•	,		•	,			
2014	10,825	4,362	40.3%	10,825	4,168	38.5%	10,825	3,356	31.0%	1,006	1,006
2015	11,144	4,402	39.5%	11,144	4,246	38.1%	11,144	3,321	29.8%	1,081	2,087
2016	11,452	4,363	38.1%	11,452	4,260	37.2%	11,452	3,241	28.3%	1,122	3,209
2017	11,743	4,345	37.0%	11,743	4,274	36.4%	11,747	3,172	27.0%	1,173	4,382
2018	11,988	4,232	35.3%	11,988	4,280	35.7%	11,997	3,095	25.8%	1,137	5,519
2019	12,250	4,300	35.1%	12,250	4,336	35.4%	12,273	3,081	25.2%	1,219	6,738
2020	12,518	4,331	34.6%	12,518	4,381	35.0%	12,566	3,053	24.4%	1,278	8,016
2021	12,783	4,359	34.1%	12,783	4,410	34.5%	12,859	3,009	23.5%	1,350	9,366
2022	13,010	4,384	33.7%	13,010	4,423	34.0%	13,119	2,978	22.9%	1,406	10,772
2023	13,261	4,429	33.4%	13,261	4,482	33.8%	13,405	2,963	22.3%	1,466	12,238
2024	13,506	4,470	33.1%	13,506	4,524	33.5%	13,686	2,956	21.9%	1,514	13,752
2025	13,766	4,515	32.8%	13,766	4,570	33.2%	13,962	2,946	21.4%	1,569	15,321
2026	14,013	4,568	32.6%	14,013	4,610	32.9%	14,215	2,943	21.0%	1,625	16,946
2027	14,266	4,622	32.4%	14,266	4,665	32.7%	14,464	2,936	20.6%	1,686	18,632
2028	14,503	4,655	32.1%	14,503	4,699	32.4%	14,688	2,938	20.3%	1,717	20,349
2029	14,752	4,706	31.9%	14,752	4,750	32.2%	14,917	2,939	19.9%	1,767	22,116
2029	· ·	4,700			4,754		15,091	2,939	19.5%	1,796	23,912
	14,951		31.5%	14,951		31.8%					
2031	15,179	4,766	31.4%	15,179	4,812	31.7%	15,306	2,939	19.4%	1,827	25,739
2032	15,377	4,782	31.1%	15,377	4,828	31.4%	15,485	2,942	19.1%	1,840	27,579
2033	15,605	5,118	32.8%	15,605	5,165	33.1%	15,693	3,233	20.7%	1,885	29,464
2034	15,800	4,219	26.7%	15,800	4,266	27.0%	15,870	2,301	14.6%	1,918	31,382
2035	15,931	4,238	26.6%	15,931	4,285	26.9%	16,050	2,327	14.6%	1,911	33,293
2036	16,019	3,812	23.8%	16,019	3,860	24.1%	16,197	1,911	11.9%	1,901	35,194
2037	16,092	3,476	21.6%	16,092	3,524	21.9%	16,344	1,569	9.8%	1,907	37,101
2038	16,172	3,348	20.7%	16,172	3,396	21.0%	16,508	1,436	8.9%	1,912	39,013
2039	16,227	3,521	21.7%	16,227	3,570	22.0%	16,665	1,617	10.0%	1,904	40,917
2040	16,262	3,122	19.2%	16,262	3,171	19.5%	16,761	1,207	7.4%	1,915	42,832
2041	16,290	2,867	17.6%	16,290	2,916	17.9%	16,853	944	5.8%	1,923	44,755
2042	16,305	2,576	15.8%	16,305	2,625	16.1%	16,933	643	3.9%	1,933	46,688
2043	16,303	1,875	11.5%	16,303	1,924	11.8%	16,992	578	3.5%	1,297	47,985
5 Year											
Totals *	57,152	21,704		57,152	21,228		57,165	16,185		5,519	
10 Year											
Fotals *	120,974	43,507		120,974	43,260		121,387	31,269		12,238	
30 Year											
Totals *	428,293	123,472		428,293	124,174		434,067	75,487		47,985	



Year			_		nmary of Re		•		_		_	
End	Scenario 1	% of Pay	Scenario 2	% of Pay	Scenario 3	% of Pay	Scenario 4	% of Pay	Scenario 5	% of Pay	Scenario 6	% of Pa
2013	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%
2014	595	5.5%	931	8.6%	833	7.7%	1,039	9.6%	985	9.1%	1,006	9.3%
2015	635	5.7%	992	8.9%	880	7.9%	1,103	9.9%	1,048	9.4%	1,081	9.7%
2016	653	5.7%	1,019	8.9%	904	7.9%	1,145	10.0%	1,088	9.5%	1,122	9.8%
2017	668	5.7%	1,068	9.1%	938	8.0%	1,197	10.2%	1,138	9.7%	1,173	10.0%
2018	609	5.1%	1,017	8.5%	885	7.4%	1,161	9.7%	1,089	9.1%	1,137	9.5%
2019	667	5.4%	1,097	8.9%	949	7.7%	1,244	10.1%	1,170	9.5%	1,219	9.9%
2020	700	5.6%	1,152	9.2%	989	7.9%	1,303	10.4%	1,227	9.8%	1,278	10.2%
2021	733	5.7%	1,209	9.4%	1,041	8.1%	1,363	10.6%	1,286	10.0%	1,350	10.5%
2022	776	5.9%	1,262	9.6%	1,091	8.3%	1,432	10.9%	1,340	10.2%	1,406	10.7%
2023	796	5.9%	1,306	9.7%	1,118	8.3%	1,480	11.0%	1,399	10.4%	1,466	10.9%
2024	829	6.1%	1,350	9.9%	1,158	8.5%	1,527	11.2%	1,445	10.6%	1,514	11.1%
2024	871	6.2%	1,401	10.0%	1,206	8.6%	1,583	11.2%	1,499	10.7%	1,569	11.1%
2026	900	6.3%	1,455	10.0%	1,242	8.7%	1,640	11.5%	1,554	10.7%	1,625	11.4%
2027	948	6.6%	1,512	10.5%	1,242	9.0%	1,700	11.8%	1,599	11.1%	1,686	11.7%
2028	968	6.6%	1,541	10.5%	1,321	9.0%	1,732	11.8%	1,644	11.2%	1,717	11.7%
2029	1,007	6.8%	1,588	10.6%	1,365	9.2%	1,782	11.9%	1,678	11.2%	1,767	11.8%
2030	1,007	6.7%	1,615	10.7%	1,374	9.1%	1,782	11.9%	1,706	11.2%	1,796	11.9%
2030	1,012	6.8%	1,644	10.7%	1,414	9.2%	1,843	12.0%	1,735	11.3%	1,827	11.9%
2031	1,047	6.8%	1,654	10.7%	1,422	9.2%	1,855	12.0%	1,762	11.3%	1,840	11.9%
2032	1,069	6.8%	1,697	10.7%	1,446	9.2%	1,901	12.0%	1,702	11.4%	1,885	12.0%
2034	1,093	6.9%	1,727	10.9%	1,474	9.3%	1,934	12.2%	1,823	11.5%	1,918	12.1%
2034				10.9%		9.3%		11.9%		11.3%		11.9%
2033	1,076 1,058	6.7% 6.5%	1,718 1,706	10.7%	1,461	9.1% 8.9%	1,911 1,917	11.9%	1,814 1,804	11.5%	1,911 1,901	11.7%
2030	1,058	6.5%	1,711	10.5%	1,447 1,449	8.9%	1,917	11.8%	1,804	11.1%	1,901	11.7%
2037	1,057	6.4%	1,711	10.5%	1,449	8.8%	1,923	11.7%	1,813	11.1%	1,907	11.6%
2039	1.029	6.20/	1,704	10.20/	1 420	8.6%	1.021	11.50/	1 904	10.8%	1.004	11 40/
	1,038	6.2%	,	10.2%	1,438		1,921	11.5%	1,804		1,904	11.4%
2040	1,044	6.2%	1,714	10.2%	1,446	8.6%	1,932	11.5%	1,815	10.8%	1,915	11.4%
2041	1,064	6.3%	1,721	10.2%	1,468	8.7%	1,940	11.5%	1,822	10.8%	1,923	11.4%
2042 2043	1,069 652	6.3% 3.8%	1,729 1,110	10.2% 6.5%	1,458 923	8.6% 5.4%	1,949 1,263	11.5% 7.4%	1,831 1,178	10.8% 6.9%	1,933 1,297	11.4% 7.6%
5 Year												
vings (\$) *	3,160		5,027		4,440		5,645		5,348		5,519	
5 Year												
rings (%) *	14.6%		23.2%		20.5%		26.0%		24.6%		25.4%	
r Average	632		1,005		888		1,129		1,070		1,104	
30 Year vings (\$) *	26,737		43,064		36,885		48,444		45,696		47,985	
30 Year ings (%) *	21.7%		34.9%		29.9%		39.2%		37.0%		38.9%	
Yr Average	891		1,435		1,230		1,615		1,523		1,600	

