



Fiscal Year
2015 - 2016

Adopted
Budget



City of North Miami Beach

CITY OF NORTH MIAMI BEACH, FLORIDA
FISCAL YEAR 2016 ANNUAL BUDGET
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GENERAL INFORMATION





City of North Miami Beach, Florida

October 1, 2015

Honorable Mayor and City Council of the City of North Miami Beach:

It is with pleasure and a sense of accomplishment that I present the Proposed Budget and Five Year Capital Improvement Plan of the City of North Miami Beach for Fiscal Year 2015-2016. This budget was prepared by City staff under your authority and consistent with your leadership and policy direction pursuant to Article X, City of North Miami Beach Charter and Chapter 166, Florida Statutes. This is a balanced budget with General Fund reserves remaining intact. Key appropriations in this proposed budget support your adopted Strategic Plan which collectively developed a vision of North Miami Beach being the premier residential community in South Florida, a City that is cleaner and safer with more opportunities for active and healthy living along with a vibrant downtown.

The intent of this budget is to serve as a policy guide to inform the reader about the organization and its policies; a financial plan that details the costs associated with providing municipal services and the funding sources for those costs; an operations guide that details the functions of and services provided by the various City of North Miami Beach (City) departments; and a communication device that provides summary information to aid in the interpretation of the data through the use of text, tables and graphics. It may also serve as a marketing tool for prospective residents, investors and future business owners.

Our City has accomplished much in fiscal year 2014-2015 with the completion of key projects, such as our award winning Mixed-Use Comprehensive Zoning Plan and our Government Center beautification initiative. Personnel adjustments and organizational changes greatly enhanced several departments such as Code Compliance, Building, Public Works/Beautification, Public Utility, Police and Finance Department. Our accomplishments were achieved through clear goals and a commitment to being fiscally responsible while enhancing every area of service to our residents, our business community and all those who visit our City. The renaissance of our City has come and this budget reflects our collective vision and plan as we continue on a path toward a better NMB.

As we continue to progress there is still much work to be done, namely an investment in key initiatives that are perfectly aligned with our strategic plan with a great focus, on a cleaner, safer and more beautiful NMB. This budget includes projects that have been submitted by all departments based on detailed assessments city wide. Our recommendation for support of this one-time \$2.3 million capital investment from the General Fund is due to the stabilization of our unrestricted reserves and the dire need to address the many years of deferred maintenance, delayed fleet acquisition and unrealized projects. The benefits of this one-time appropriation and investment in our City are endless!

The objective of this fiscal year's budget is to continue implementing the Five Year Plan developed during the City's strategic planning sessions conducted throughout 2015. The goals identified during those sessions include:

- Financially Sound City Government
- The Place to Live: Beautiful, Safe and Livable
- High Performing City Organization Providing Great Customer Services
- Revitalized Downtown and Major Corridors

Key Initiatives

The Fiscal Year 2016 budget includes initiatives that continue to implement the City's Strategic Plan. One of the most significant new projects occurring in FY 2016 will be the contracting of our solid waste service.

As part of our efforts to become more financially responsible and environmentally conscious, the Mayor and City Council approved Waste Management to provide sanitation services beginning in FY 2016, at an annual savings of \$2.5 million. In addition to the annual savings, we were able to negotiate a contract that provides for all affected employees to be offered a position at the same wage or better for at least 5 years by Waste Management. With the \$2.5 million in savings to our City, we have the ability to double our beautification efforts and create a Neighborhood Maintenance and Beautification (NMB) Division. This division will divide the City into six zones and place two beautification employees in each zone. With a focus on the specific landscaping and beautification needs of each zone, the new division will provide a customized landscaping and beautification plan that is unique for each zone. Also, our new contract will provide weekly residential recycling at a cost that is less than the current cost for bi-weekly recycling. Finally, as part of the new and enhanced services provided by Waste Management, there will be an annual Household Hazardous Drop-Off providing residents with the opportunity to dispose of items that are normally not collected through the weekly garbage service. These services combined have the added benefit of helping make our neighborhoods beautiful, cleaner and more livable.

Financially Sound City Government

Objectives required to attain this goal include:

- Reasonable taxes and fees that are affordable for residents
- Affordable pension system and employee compensation
- Adequate resources to support defined City services and levels of service
- Investments in well planned, well maintained, and upgraded infrastructure, technology, facilities and buildings
- Effective financial planning and reporting systems
- City services delivered in the most cost effective manner

New and ongoing initiatives designed to address these objectives are:

- No increase in the operating millage rate
- Finalization of pension reform efforts
- Classification and compensation study for all positions

- Effective negotiations with bargaining units
- Implementation of master plans for streets and stormwater
- Water and Wastewater Capital Improvement Plans
- Continued implementation of the Enterprise Resource Planning (ERP) System
- Expansion of the Geographic Information System (GIS)
- Seek opportunities and recommend outsourcing services that can be accomplished in a better and more cost effective manner
- Ongoing review of all contracts seeking opportunities to re-negotiate and/or reduce procurement cost
- Continue seeking outside revenue sources including grants for City projects
- Pursue strategic opportunities for Public Private Partnerships
- Completion of department-wide fee study initiative

The Place to Live: Beautiful, Safe and Livable

Objectives required to attain this goal include:

- Top quality schools with a high graduation rate and graduates prepared to enter the workforce or go to college
- Lower crime rate and the reputation that the City has no tolerance for crime and criminal activities
- Attractive gateways/entrances, beautiful streetscapes and landscaping throughout the City
- Upgraded City parks and leisure facilities serving the community's needs
- Police working with the community to create a safe community for all
- Buildings and homes meeting City codes and ordinances
- Implement a transit study

New and ongoing initiatives designed to address these objectives are:

- Continued communications and meetings with the Miami-Dade County School Board regarding the City's expectations for enhanced educational opportunities in local schools
- Explore different educational opportunities including nationally accredited charter schools
- Continue to provide afterschool care, and summer and winter camps through Parks and R.E.C. and enhance teen, adults and senior programs
- Additional police personnel to continue the focus on lowering the crime rate throughout the City, bringing back Community Policing
- Master plans for parks, City facilities, beautification and landscaping
- Continuation of crime prevention efforts through educational awareness programs such as PACT – Police and Community Together, the Midnight Basketball Program, and our FLY Program
- Planning initiatives to commence a Police Athletic League
- A transit study is being conducted to determine the best routes to increase ridership, expand services and provide better transit solutions to those in our City
- Code Compliance will focus on eradicating the number of vacant and unmaintained properties and eliminating illegal dumping in alleyways
- Continue the process of code revisions to update and modernize the code to reflect a premier residential community

- Recommending approval of CIP initiatives such as entryway, wayfinding and neighborhood signage
- A comprehensive transit study has been initiated to assess our routes and ridership for our NMB Line and provide better opportunities for us to expand our current transportation services and enhance the transit opportunities for all in our City.

High Performing City Organization Providing Great Customer Services

Objectives required to attain this goal include:

- Top quality City workforce dedicated to serving the North Miami Beach community
- Performance measures and benchmarking City services
- Streamlined City processes and systems focusing on service outcomes
- Continuous evaluation of operations to increase productivity, reduce the cost of service delivery and enhance customer service
- Improve responsiveness to the needs of the community
- High level of customer satisfaction

New and ongoing initiatives designed to address these objectives are:

- Continue the implementation of RISE standards – Respect, Integrity, Service, Excellence
- Continue to revise position descriptions and qualifications to improve recruitment and retention of qualified staff as well as addressing appropriate staffing levels
- Enforcing progressive discipline and employee documentation to ensure excellent service standards are maintained throughout the organization
- Continue to focus on talent development by providing leadership development, customer service and communication skills training
- Recognizing employees for excellence service and innovation
- Increase employee performance through the continued implementation of the RISE standards and the requirement of goal setting to hold employees and managers accountable for service delivery
- Implementation of Automated Meter Readers and launch of a new online customer information portal providing current and historical consumption information to our customers
- Continuing the award winning newsletter to provide key information to our residents and use the newsletter as an opportunity to survey the residents and gauge customer satisfaction of City services
- Further the workforce diversification and provide personnel with multilingual capacities in English, Spanish and Creole
- Continue employee participation in professional organizations including attending conferences, workshops and trainings

Revitalized Downtown and Major Corridors

Objectives required to attain this goal include:

- Upgrade and revitalize West Dixie Highway corridor
- Develop Hanford Boulevard and 19th Avenue as North Miami Beach's downtown
- Upgrade Snake Creek Canal

- Revitalized area of Hanford Boulevard and Patricia Mishcon Park
- Upgraded and revitalized 163rd Street corridor
- Upgraded and revitalized Biscayne Boulevard and all areas east

New and ongoing initiatives designed to address these objectives are:

- Increase economic development through the award winning, newly adopted zoning initiative
- Continue the partnership with Soccer Development Group and Boca Juniors soccer school to infuse economic vitality into the areas near Patricia Mishcon Park and the western corridor of Hanford Boulevard
- Reinvest proceeds from the Soccer Development Group partnership to enhance Mishcon Park, the Amphitheatre and the Snake Creek canal.
- Continue to work with Miami Dade County toward the completion of the West Dixie Highway Streetscape Improvements
- Hire a fulltime CRA Coordinator with a focus on business development and recruitment to the CRA area
- Continued beautification initiatives for the Community Redevelopment Agency areas of Hanford Boulevard, West Dixie Highway and 19th Ave
- Completion of the 163rd Street Business District Sewer Improvement Project with State funding awarded to the City and continue to seek funding for expansion of sewer projects
- Continue the enhancement and beautification of Snake Creek Canal as well as enhancing the parks and green spaces in the vicinity of the canal
- Continue the landscape improvements along 163rd Street and Biscayne Boulevard by enhancing the beautification division, adding a new landscape manager, and utilizing impact fees for additional improvements

This year I created a budget committee to provide a more thorough and detailed budget process. I want to express my sincere gratitude and appreciation to Finance Director Barbara Trinkka, Deputy Finance Director Marcia Fennell, Deputy City Manager Mac Serda and Director of Code Compliance and Building Services Candido Sosa-Cruz, for the many weeks, countless hours and the outstanding cooperation and responsiveness in developing this budget.

I look forward to a new year full of achievements and continued prosperity and thankful for the unwavering support of our Mayor and City Council of the great City of North Miami Beach.

Respectfully submitted,



Ana M. Garcia
City Manager

This budget and prior budget documents may be found on our website at:

[Adopted Budgets - City of North Miami Beach, Florida](#)

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY GOVERNMENT MISSION

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The mission of the North Miami Beach City Government is to provide excellent municipal services in a financially responsible and environmentally conscience manner while engaging our residents.



Mayor George Vallejo



Councilman Anthony F. DeFillipo



Councilwoman Phyllis S. Smith



Councilwoman Beth E. Spiegel



Councilman Frantz Pierre



Councilwoman Barbara Kramer



Councilwoman Marlen Martell

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The City of North Miami Beach was incorporated on October 4, 1926 and operates under a Council-Manager form of government. The City Council is comprised of the Mayor and six Council members. Together they are responsible for enacting ordinances, resolutions and regulations governing the City as well as appointing the members of various advisory boards, the City Manager, City Attorney and City Clerk. As Chief Administrative Officer, the City Manager is responsible for the enforcement of laws and ordinances and appoints and supervises the department directors of the City.

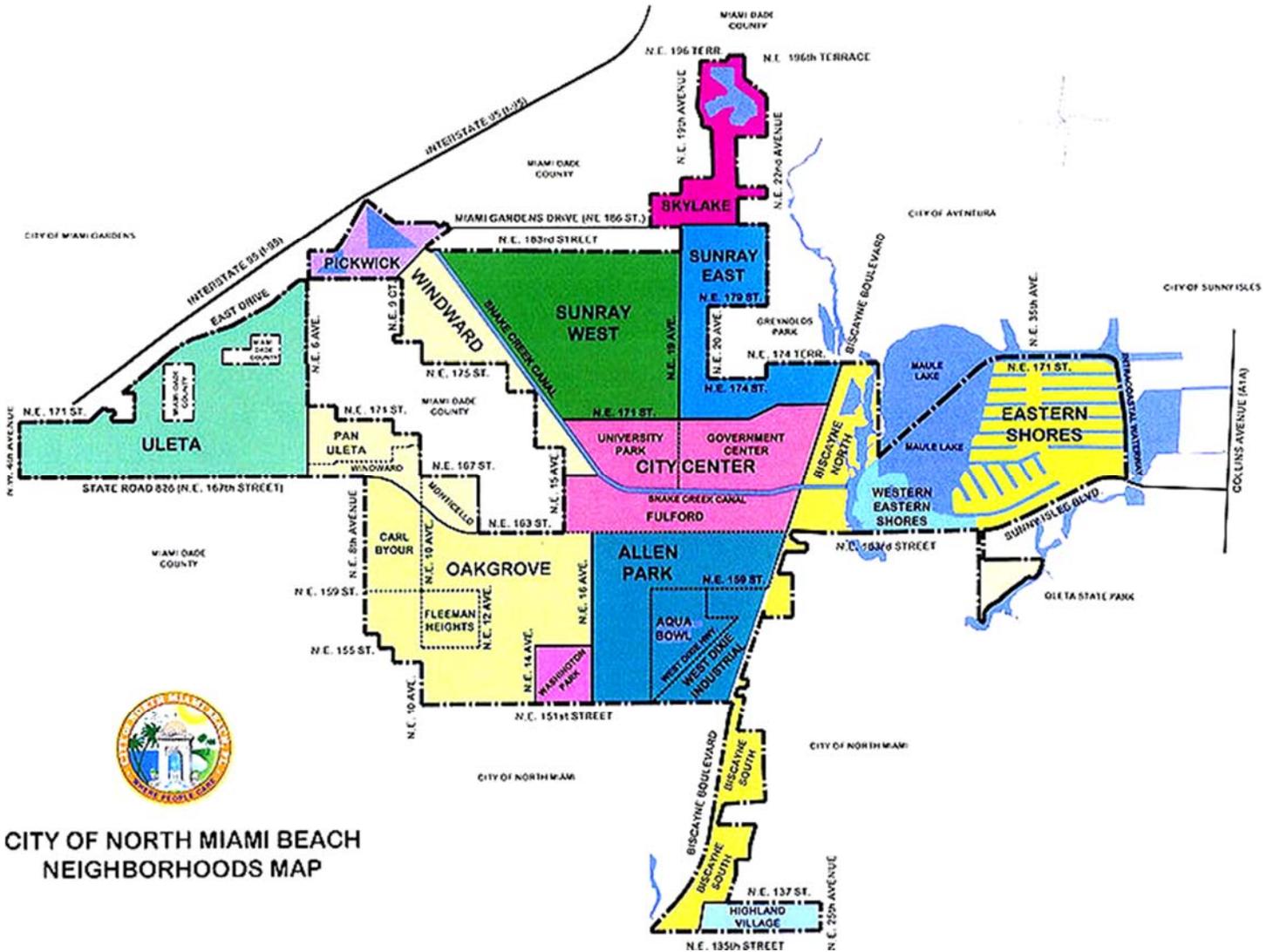
The City of North Miami Beach is a first-tier suburb covering an area of five and a third square miles located in northeastern Miami-Dade County, which is in the southeast part of Florida. Located midway between Miami and Fort Lauderdale with excellent regional highway access, it is primarily a residential and shopping community. A variety of diverse dining opportunities exist in the City, including various waterfront dining options. Single-family and multi-family residential uses amount to 38 percent and 12 percent, respectively, of the City's land area. Commercial uses represent 15 percent of the City's land area. Industrial development occupies only 5 percent of the City's land area. Actual manufacturing activities are limited to a few small fabricating enterprises. Recreational uses represent 10 percent of the City's land area. Oleta State Park, Miami Dade County's Greynolds Park and the clear, blue waters of the Atlantic Ocean are a short bike ride away. The City of North Miami Beach is home to a campus of Nova Southeastern University as well as ASA College. Florida International University is a short 5-minute commute from the City. The remaining land area is occupied by schools, places of worship and other related establishments.



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2016



The City of North Miami Beach has a tropical climate similar to that of Miami and the rest of the surrounding South Florida metropolitan area. Summers are hot and humid with high temperatures averaging between 87° and 91°. Winters are mild, with low temperatures ranging from 57° to 64°. The City's wet season lasts from May to October.

During the warm season, which lasts from the end of May to the beginning of October, there is a 61% average chance that precipitation will occur. When precipitation does occur, it is most often in the form of thunderstorms (39%), heavy rain (26%), light rain (23%), and moderate rain (12%). During the cold season, which lasts from December to March, there is a 28% average chance that precipitation will be observed at some point during a given day. When precipitation does occur, it is most often in the form of light rain (58%), heavy rain (18%), moderate rain (17%), and thunderstorms (7%).

Hurricane season starts June 1st and lasts until November 30th.

CITY OF NORTH MIAMI BEACH, FLORIDA

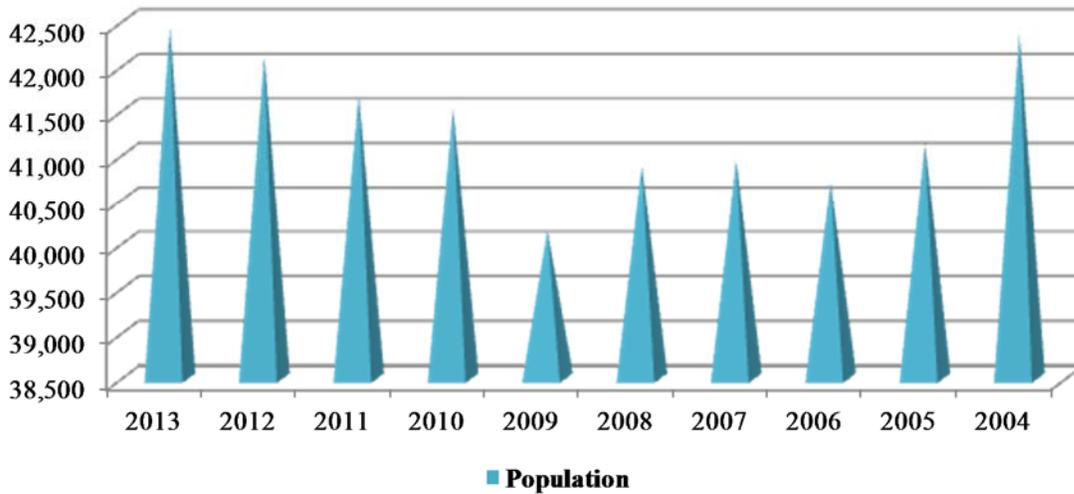
CITY PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2016

City of North Miami Beach Demographics

According to the State of Florida Office of Economic and Demographic Research, the population of the City is 43,227 as of April 1, 2014. The following graph displays the population changes over the past ten years.

Population Trend



Comparisons between the City of North Miami Beach and the State of Florida reveal several characteristics of the City. The City is a densely populated, urban area with a majority foreign born population. The ethnicity of the population is largely black and Hispanic. The median income is well below that of the State, resulting in a higher percentage of people living below the poverty level. The median age is younger than the State median with a 52.9% female population. Education levels are comparable with the State only at the achievement of at least a high school diploma and achievement of a graduate degree.

Population Comparisons	City	State
Population Density	8,602	350
Male population	47.9%	48.9%
Female population	52.1%	51.1%
Foreign born	49.9%	19.4%
Median Age	36.3	41.0
Owner-occupied units	55.4%	67.1%
Average household size	3.03	2.61
Median household income	\$ 40,775	\$ 46,956
Below poverty level	20.1%	16.3%

Source: US Census Bureau

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The City's principal employers are consistent with the residential nature of the area.

Employer	Number of Employees	Employer	Number of Employees
Jackson North Medical Center	790	Target	199
City of North Miami Beach	574	Duffy's Restaurant	140
Publix Super Markets	268	Madison National Life Insurance	140
Costco	258	P.F. Chang's China Bistro	113
Waste Mgmt. of Dade County	254	Prestige Motor Cars, Inc	107

Source: City of North Miami Beach Comprehensive Annual Financial Report for the Fiscal Year Ended September 30, 2014

The City of North Miami Beach provides a full range of municipal services for its citizens. These include public safety (fire protection is provided by Miami-Dade County), water, sewer, and stormwater utilities, sanitation services, public works, parks and recreation facilities, public library, code compliance, planning and zoning, and economic development.

Parks and Recreational Facilities

The City operates and maintains numerous parks and the following community facilities:

Uleta Park Pool and Community Center	Allen Park/DeLeonardis Youth Center
Arthur Snyder Tennis Center	North Miami Beach Public Library
Highland Village Community Center	Washington Park Pool & Community Center
Marjorie & William McDonald Center	Victory Pool Family Aquatic Center & Park
Julius Littman Performing Arts Theater	Snake Creek Canal Bike Path
Challenger Park/All Wars Memorial Complex	Senator Gwen Margolis Amphitheater
Patricia A. Mishcon Athletic Field	
Ronald A. Silver Youth Enrichment Services (YES) Center	

Public Schools

Miami-Dade Public Schools located in the City and in close proximity include:

North Miami Beach Senior High	Greynolds Park Elementary
John F. Kennedy Middle School	Madie Ives Community Elementary
Linda Lentin K-8 Center	Sabal Palm Elementary
Fulford Elementary	Ojus Elementary School

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY PROFILE

FISCAL YEAR ENDING SEPTEMBER 30, 2016

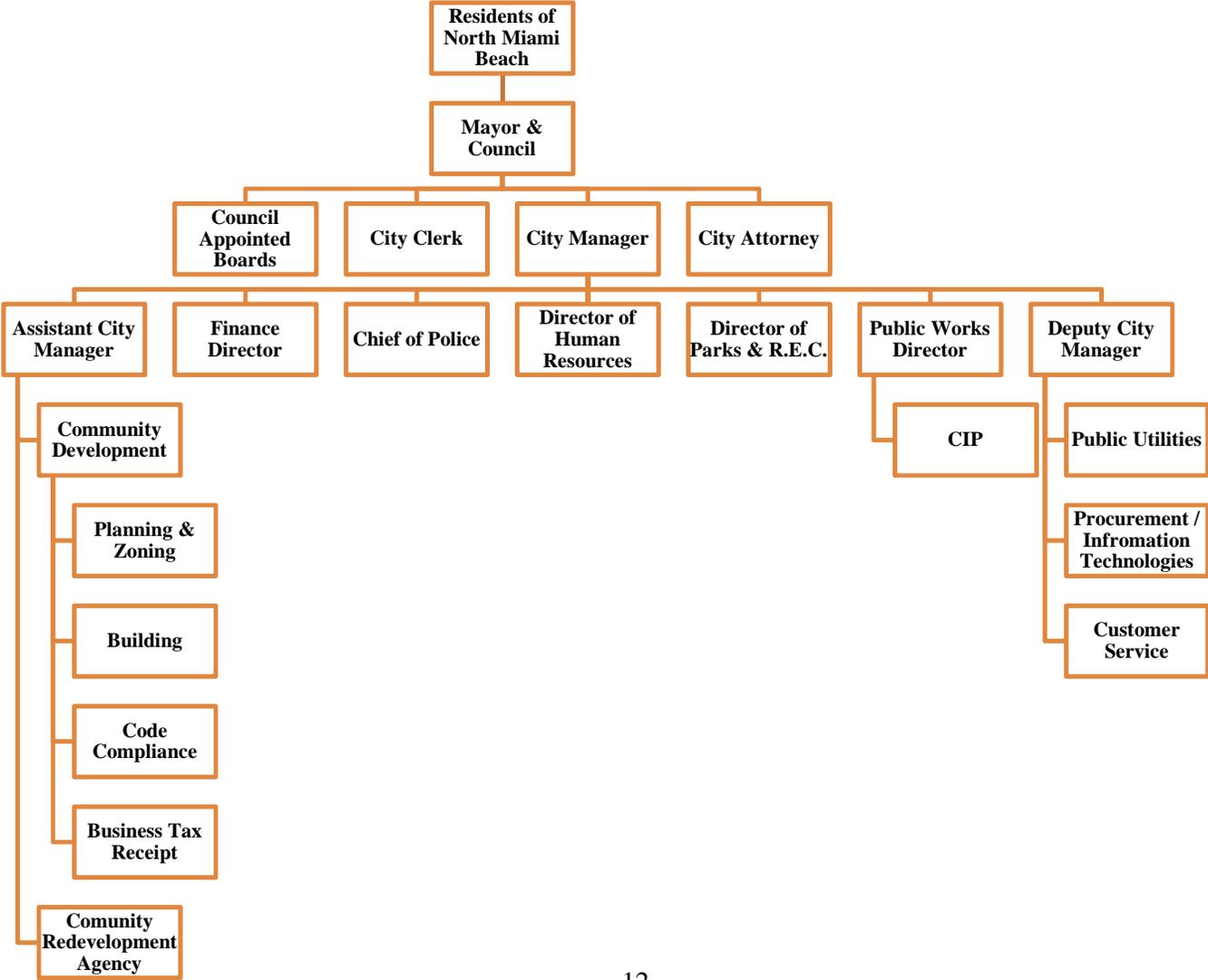
The *North Miami Beach Community Redevelopment Agency (the CRA)* was created by the Mayor and City Council on December 21, 2004 by adopting a resolution declaring the Mayor and City Council to be the Agency in accordance with Section 163.357 of the Florida Statutes under the Community Redevelopment Act of 1969, enacted by the Florida Legislature. The City Council acts as the CRA's board of directors, the Mayor its chairman, and the City Manager its executive director. The purpose of the CRA is the elimination and prevention of blight conditions within the designated community redevelopment area. The CRA is a special revenue fund of the City of North Miami Beach and, therefore, has been included as a blended component unit and integral part of the attached budget.



CITY OF NORTH MIAMI BEACH, FLORIDA

ORGANIZATION CHART

FISCAL YEAR ENDING SEPTEMBER 30, 2016



CITY OF NORTH MIAMI BEACH, FLORIDA

STAFFING SUMMARY

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The chart below details full-time positions by department.

DEPARTMENT / FUND	FY 2014 ADOPTED BUDGET	FY 2015 ADOPTED BUDGET	FY 2016 ADOPTED BUDGET
	Full time	Full time	Full time
Mayor & Council	1	1	1
City Clerk	4	4	4
City Attorney	5	6	6
City Manager	3	4	3
Information Technology	6	6	5
Procurement	3	4	4
Community Development	5	3	5
Business Tax Receipts (BTR)		2	2
Code Enforcement	7	8	7
Human Resources	7	6	6
Finance	12	12	13
Police ⁽¹⁾	136	142	141
Parks & R.E.C.	36	35	34
Public Works	33	33	32
Transit Surtax Fund	3	3	0
Community Redevelopment Agency	1	0	1
Stormwater Fund	5	6	4
Water Fund	91	91	92
Wastewater Fund	13	14	14
Building Permit Fund	12	13	13
Solid Waste Fund ⁽²⁾	46	46	18
Customer Service Fund	21	23	26
TOTAL	450	462	431

Overall decrease in staffing levels from Fiscal Year 2015 to Fiscal Year 2016 is due to:

General Fund

- 1 Administrative Coordinator (City Manager)
- 1 Telecommunication Coordinator (IT)
- +2 Dir Comm Dev and Admin Coordinator (Community Development)
- +1 Assistant to Finance Director (Finance)
- +2 Police Officers starting January 2016 (Police Department)
- 4 Police Communication Officers eliminated (Police Department)
- 1 Librarian I eliminated (Parks & R.E.C.)
- +1 Landscape Manager (Public Works)
- 1 Utility Worker (Public Works)

Special Revenue

- 3 NMB Line in-house eliminated (Transit Surtax)
- + 1 CRA Coordinator (Community Redevelopment Agency)

Enterprise Funds

- 1 Streets Supervisor (Stormwater)
- + 2 Finance Coord & GIS Coord (Water)
- 3 Plant Sys Eng, Maint Worker & Utility Worker (Water)
- + 1 SCADA Supervisor (Water)
- 1 Engineer Tech (Water)
- + 8 Beautification positions starting in Dec-15 (Solid Waste)
- 30 positions eliminated as of Nov-15 (Solid Waste)
- 6 vacancies eliminated (Solid Waste)
- + 1 Facility Maintenance Superdnt (Customer Service)
- 2 Positions as of Dec 2015 (Customer Service)

Note ⁽¹⁾: Police excludes 4 officers paid out of LETF for FY 2016 and a victim advocate paid from the Victims of Crime grant.

Note ⁽²⁾: Effective December 1, 2015, the Solid Waste's department essential functions will be outsourced. Eleven of the remaining employees will become the core of the newly created Neighborhood Maintenance and Beautification Division.

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY ORGANIZATION

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The City’s organization chart and staffing summary represent management’s interpretation of the labor elements necessary to implement the directives and guidance provided by the Mayor and City Council. That guidance has been formed into a strategic plan that details the Council’s Vision and Priorities. The plan is further refined into a set of goals and initiatives that can be converted into measurable actions. Those actions are then implemented and monitored to determine the progress toward achievement of those goals. The following chart contains a list of the Council priorities and the departments that are taking action to achieve the desired goal.

Fund Type	Departments	Financially Sound City Government	The Place to Live: Beautiful, Safe and Livable	High Performing City Organization Providing Great Customer Services	Revitalized Downtown and Major Corridors
General Fund	Mayor & Council	X	X	X	X
General Fund	City Clerk	X		X	
General Fund	City Attorney	X		X	
General Fund	City Manager	X	X	X	X
General Fund	General Services	X		X	
General Fund	Code & Building Services	X	X	X	X
General Fund	Human Resources	X		X	
General Fund	Finance	X		X	
General Fund	Police	X	X	X	
General Fund	Parks and R.E.C.	X	X	X	
General Fund	Public Works	X	X	X	X
Special Revenue Fund	CRA	X	X	X	X
Enterprise Fund	Stormwater	X	X	X	
Enterprise Fund	Water	X	X	X	
Enterprise Fund	Wastewater	X	X	X	
Enterprise Fund	Building Fund	X	X	X	
Enterprise Fund	Solid Waste	X	X	X	
Internal Service Fund	Customer Service	X	X	X	

BUDGET OVERVIEW



CITY OF NORTH MIAMI BEACH, FLORIDA

BUDGET OVERVIEW

FISCAL YEAR ENDING SEPTEMBER 30, 2016

A budget is a financial plan that allocates resources to deliver priority services, facilities and equipment. Budgeting is a complex process that results in a budget document, an accounting ledger, a spending plan and a system to review progress in meeting goals and to define and quantify new and updated goals.

The approved budget document is actually a spending policy created through recommendations by the City Manager to the Mayor and Council. The Council and the City Manager have engaged in ongoing dialogue about services throughout the year. Additionally, the community is engaged through budget workshops where Council provides budgetary instructions in advance of formal budget presentation. The City Manager and her team build the budget based on this prior information to meet the goals, objectives and strategies expressed by the Council who represent the interests of all City residents and businesses. Upon adoption by Council, which is the only body that can make it law, the City Manager is authorized to make certain expenditures in order to accomplish the goals established by the Council.

Certain steps are common to sound budgeting processes: Policy development, Financial planning, Service or operations planning and Communications

Operating budgets for all funds adhere to the modified accrual basis of accounting. In accordance with this convention, recognition of revenues occurs when they become available and measurable. Expenses are recognized in the period goods and services are received or when liabilities have been incurred. Expenditures for capital outlay are budgeted rather than depreciation expense. Likewise, debt issuance is recognized as revenue and expenses. Unrestricted net assets/unreserved fund balances (residual liquid assets resulting from prior operations) are appropriated when necessary and included as revenue on a budgetary basis but are eliminated for financial reporting.

The City adopts a balanced budget so that expenditures approved for City purposes will not exceed the estimate of income expected from all sources, including available balances from prior years. This policy applies to expenditures and revenues within each fund, such that each fund is individually balanced.

The financial policy statements establish the rules by which the budget is implemented and monitored. Budgetary control is legally maintained at the department level. The City Manager is authorized to make transfers of funds between expense categories, within departments or divisions, and between line items contained within each expenditure category and from the contingency account. Other amendments to the budget require authorization by the City Council. However, the City Manager is granted the authority by the City Charter to amend, modify or otherwise adjust the annual budget to a maximum limit of \$50,000 per individual occurrence.

Strategic Plan

The Fiscal Year 2015 budget included initiatives geared toward implementing the City's Strategic Plan. The Fiscal Year 2016 budget represents the continuation of this endeavor which the following narrative provides the highlights of those activities.

CITY OF NORTH MIAMI BEACH, FLORIDA

BUDGET OVERVIEW

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Financially Sound City Government

The first strategic plan initiative is to maintain a financially sound City government. The budget includes several activities that support this initiative.

The Mayor and Council have determined that the current operating millage rate of \$6.6036 per \$1,000 of taxable value will provide adequate resources to support General Fund operating activities for the upcoming fiscal year. In addition, the budget includes a carryforward for one-time capital investments, which have previously been deferred.

In the previous year a Water and Wastewater System Capital Improvements Plan for FY 2014-2032 (CIP Plan) was completed to ensure investment in well planned, well maintained, and upgraded infrastructure. The focus for the Utilities' Fiscal Year 2016 budget is implementation of these capital investments and to leverage systems to reduce costs and improve system efficiency and reliability. For example, the utility is aggressively deploying a geographical information system (GIS) to serve as the new hub of information management and using the new Advanced Metering Infrastructure (AMI) system's acoustic leak sensors and other technologies to reduce unaccounted for water or "water loss".

The Mayor and Council and the City Manager's office will finalize pension reform efforts, continue to employ effective negotiation strategies with bargaining units and seek opportunities to outsource activities that can be accomplished more effectively by the private sector.

The Human Resources and Organizational Development Department (HROD) has conducted a management salary survey and a classification and compensation study for all other positions and will make recommendations on retention and recruitment of key personnel.

The Finance, Information Technologies (IT), Parks and R.E.C., and Code Compliance and Building Services Departments will continue the implementation of a new Enterprise Resource Planning (ERP) System and Geographic Information System (GIS). Phase I and II of the ERP project includes a new Financial Management System and implementation of Ener-Gov, an application specifically developed for Planning & Zoning, Code Compliance, Business Tax Receipts and for the Building Department. These systems will dramatically increase efficiencies and the effectiveness of the organization, by streamlining workflow, improving communication, increasing productivity, and utilizing automation. In addition, these systems will provide financial transparency for our citizens. The financial "go-live" date is set for October 1, 2015 and Ener-Gov is expected to be completed by the first quarter of 2016.

The City is currently working on annexation of the unincorporated "hole-in-the-donut" Winward enclave. Annexation of the subject area will have positive economic and fiscal benefit, by rationalizing city boundaries and increasing the City's population and tax base.

CITY OF NORTH MIAMI BEACH, FLORIDA

BUDGET OVERVIEW

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The Place to Live: Beautiful, Safe and Livable

The second strategic plan initiative is to make the City of North Miami Beach the place to live by increasing its beauty, safety and livability. The budgeted activities that will support this initiative are numerous.

The Mayor and Council will develop better communication with the Miami-Dade County School Board regarding the City's expectations for enhanced educational opportunities in local schools.

HROD will provide internship opportunities to support area schools and City operations.

The Parks and R.E.C. Department will continue to host Special Events and to provide afterschool care, summer and winter camps and enhance teen, young adult and senior programs.

The Code Compliance Division will assist with improvements to the City's appearance with the addition of code compliance personnel to include one code compliance supervisor, one compliance officer and one sanitation enforcement officer. Additionally, the Legal Department will assist with the continuing process of code revision.

The Building Department will continue the demolition of unsafe structures.

The Police Department is focused on reducing crime and improving the quality of life for the citizens and the stakeholders of the City. Initiatives include the addition of two police officers, Community Policing, educational awareness programs such as PACT-Police and Community Together and Blue Wave/Blue Crush Initiatives to enhance patrols at Snake Creek Canal and all City Parks facilities.

The Public Works Department will continue to solidify beautification and landscaping in the City by the addition of a professional Landscape and Beautification Manager.

The Streets and Stormwater Master Plans have been implemented, resulting in funding for sidewalk restoration, streets resurfacing, and stormwater capital improvements.

The Water Department will continue to provide safe and reliable potable water to our customers and to ensure adequate transmission for fireflow/fire protection.

The Wastewater Department will continue to protect the health and safety of our customers through the continuous proper conveyance of wastewater.

High Performing City Organization Providing Great Customer Services

The third strategic plan initiative is to build an organization that maintains high performance standards and provides great customer service. The following activities are contemplated by the Fiscal Year 2016 budget to achieve this initiative.

CITY OF NORTH MIAMI BEACH, FLORIDA

BUDGET OVERVIEW

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The Office of the City Manager is committed to the expansion of recognition and reward programs and has funded a contingency to support the goal of recruiting and retaining employees that will provide excellence in all areas of municipal services.

HROD will continue the implementation of RISE standards – Respect, Integrity, Service, Excellence; continue to revise position descriptions and qualifications to improve recruitment and retention of qualified staff; address appropriate staffing levels; continue to focus on talent development by providing various training opportunities; and update performance review templates to include RISE standards and goal setting to hold employees and managers accountable for performance.

The Customer Service and IT Departments in association with various Utility Departments will implement the Advanced Metering Infrastructure (AMI), an initiative that is intended to lead to monthly utility billing practices.

The implementation of the new Enterprise Resource Planning (ERP) System and Geographic Information System (GIS) will literally change the way we do business for Finance, Planning & Zoning, Code Compliance, Business Tax Receipts and for the Building Department, providing premier customer service and transparency.

Revitalized Downtown and Major Corridors

The final strategic plan initiative is to revitalize the Downtown area and major City corridors. As part of this initiative, in Fiscal Year 2015, the zoning overly was completed, which creates mixed land use opportunities to promote development. The following list of budgeted activities, designed to continue to achieve this objective are highly involved projects crossing multiple disciplines, City Departments, and the Community Redevelopment Agency (CRA).

- Conduct a feasibility analysis of streetscape improvements
- West Dixie Highway Streetscape Improvements
- Commercial Façade (interior renovation) Grant Program
- Implement the 163rd Street and 19th Avenue Business District Sewer Improvement Projects
- Designation of Snake Creek Canal as a linear park has been completed and improvements to the park will continue

Capital Improvement Plan

The City's Capital Improvement Plan for Fiscal Year 2016 centers on implementation efforts of the various Master Plans and an intense investment in capital assets and infrastructure, which has been previously deferred. As such, many of the budgeted amounts for capital expenditures are not tied to a specific project and there are no significant nonrecurring capital expenditures. The following list provides a summary of items included in the Fiscal Year 2016 budget.

CITY OF NORTH MIAMI BEACH, FLORIDA

BUDGET OVERVIEW

FISCAL YEAR ENDING SEPTEMBER 30, 2016

General Fund

- \$913,000 for vehicles in various departments, including \$300,000 for 8 new police vehicles
- \$655,000 for roadway resurfacing and sidewalk replacements
- \$400,000 for landscaping of Biscayne Blvd (city limits North and South)
- \$166,000 for HVAC System Replacement Projects at the City Hall Complex
- \$160,000 for fire sprinkler and electrical improvements at the Police Department
- \$120,000 for improvements to irrigation at parks, field lighting, and Victory Pool
- \$115,000 for City entrance signs (south end of NE 163rd Street and north end of Biscayne Blvd)
- \$100,000 for SR826 beautification grant (matching portion from FDOT, if awarded)
- \$100,000 for Roof Restoration Projects at Parks & R.E.C. and the Police Department
- \$100,000 for new flame retardant stage curtains at the Littman Theater
- \$90,000 to transform the Nursery into a mini-park (Phase I)
- \$75,000 for lighting enhancements at the Senator Gwen Margolis Amphitheater
- \$52,000 for IT related infrastructure improvements and asset purchases
- \$50,000 for replacement of the Council's Chamber video recording and broadcast infrastructure
- \$29,000 for equipment purchases and security enhancements in the Parks & R.E.C. Departments

Special Revenue Funds

- \$229,000 for machinery and equipment in the Governmental Impact Fees Fund
- \$162,000 for median improvements in the Governmental Impact Fees Fund
- \$343,000 for sidewalk replacements and roadway resurfacing funded from CITT
- \$260,000 for traffic calming projects funded from CITT
- \$435,000 for West Dixie Streetscape Improvements in the CRA
- \$215,000 for Sewer Projects in the CRA

Capital Project Fund

- \$300,000 funded for the Alley Restoration Program

Enterprise Funds

- \$211,000 for stormwater drainage improvement projects
- \$2,314,000 for Security Improvements for the water infrastructure
- \$2,343,000 for Norwood Water Treatment Plant (NWTP) Improvements
- \$705,000 for machinery and equipment, including pump replacements in the Water Fund
- \$238,000 for water mains and other transmission projects
- \$416,000 funded for renewal and replacement projects in the Water Fund
- \$1,150,000 for equipment and improvements in the Sewer Fund
- \$125,000 funded for repairs, renewal and replacement projects in the Sewer Fund
- \$282,000 for purchase of Solid Waste vehicles
- \$7,310,000 available in the Proprietary Impact Fees Funds

For a comprehensive list of capital expenditures, see the Capital Improvement Plan in section IV of this document.

CITY OF NORTH MIAMI BEACH, FLORIDA

ANNUAL BUDGET PROCEDURES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Florida Statutes (Chapter 200.65), known as TRIM (TRuth In Millage) require that all city governments prepare, approve, adopt and execute an annual budget for such funds as may be required by law or by sound financial practices and generally accepted accounting principles. Additionally, the City Charter, Article X, Section 58 states that “The city manager shall, no later than sixty (60) days prior to the end of the fiscal year, submit a budget to the city council containing the estimates for the operation of each department ... with her recommendations thereon.” Accordingly, the following procedures have been established for budget adoption:

Truth In Millage

The City is required to hold two public hearings for adoption of a property tax rate and budget. The first public hearing is advertised by the Property Appraiser mailing to each property owner a TRIM notice. In addition to notification of this first public hearing, the TRIM notice contains the following information:

1. Prior year millage rate.
2. Current year proposed millage rate.
3. Current year rolled-back rate.
4. The date, time and meeting place of the Tentative Budget Hearing.

The second public hearing is advertised by means of a newspaper advertisement summarizing the revenues and expenditures in the budget tentatively approved at the first public hearing.

The City Charter

Section 59 - Budget hearings

Upon presentation of the budget to the city council, together with the recommendations of the city manager, the council shall fix a date or dates for public hearings thereon, which hearings shall be held at any regular or special meeting occurring not less than thirty (30) days prior to the end of the fiscal year. At such hearings, the city council may call upon the city manager or the head of any department of the city to explain any item or items in the budget; and any citizen of North Miami Beach shall be given a reasonable opportunity to express their views thereon. Notice of such hearings shall be posted on the bulletin board of the city hall at least five days prior to the holding of such hearings, and copies of such budget shall be available in the office of the city clerk for public inspection at the time of the posting of such notice.

Section 60 - Adoption of budget

Upon the hearing, as provided herein, the council may accept, increase, decrease or abolish any item in the budget. However, reasonable provision shall be made for the operation of the departments provided for in this charter. Upon adoption, by ordinance, of the budget as finally approved by the council, the same shall constitute an appropriation of the amounts set forth therein and may not be changed except as otherwise provided for the transfer of funds by the city manager with the consent of the council. No monies shall be expended by the City of North Miami Beach except as appropriated in the budget unless otherwise specifically provided for herein.

CITY OF NORTH MIAMI BEACH, FLORIDA

BUDGET CALENDAR

FISCAL YEAR ENDING SEPTEMBER 30, 2016

This calendar represents the annual budget process as prescribed by F.S. 200.65 and the City Charter as previously described.

DATE	ACTION	RESPONSIBILITY
Thursday, May 7 th	Preliminary Operating Budget is updated in financial system.	IT and Finance Departments
Monday, May 11 th	Budget Kickoff Meeting - Distribute budget instructions and required document list - FY 2016 Budget .	Finance Department
Friday, May 29 th	Final Operating & 5-Year CIP Budget Requests due to Finance Director.	All Departments
By Monday, June 1 st	City receives <u>proposed</u> certification of Taxable Property Values from Miami-Dade County Property Appraiser's Office.	Property Appraiser
Monday, June 1 st – Friday, June 5 th	Finance Department reviews all departmental submissions including requests for additional capital and personnel.	Finance Department
Tuesday, June 2 nd	FY 2014 Audit/CAFR Presentation given to Mayor and Council by external auditors.	Finance Department
Tuesday, June 9 th	Finance Department submits proposed FY 2016 Budget to City Manager.	Finance Department
Wednesday, June 10 th Thursday, June 25 th	City Manager reviews budget and meets with department directors to discuss proposed budget and make revisions.	All Departments and Budget Committee
Friday, June 26 th	Budget Committee meets and reviews proposed budget.	Budget Committee
Monday, June 29 th – Friday, July 10 th	Final adjustments made. Completed budget book. Balance Proposed Budget.	All Departments
By Wednesday, July 1 st	City receives <u>final</u> Certification of Taxable Property Values from Miami-Dade County property Appraiser's Office.	Property Appraiser
Friday, July 17 th	City Manager submits the Proposed FY16 Budget to the Mayor and City Council, sets proposed Property Tax Millage Rate and public hearing dates.	City Manager City Council
Tuesday, July 21 st	Resolution presented before Council to declared the proposed millage rate and roll back rate	City Council
Tuesday, August 4 th	Certification due to the Florida Department of Revenue, including proposed millage rate, current year rolled-back rate.	Finance Director
Budget Workshops August 4 th & 11 th	Mayor and City Council Budget Workshop 5-Year CIP Budget Workshop	City Council, City Manager, Assistant City Managers & Directors
Tuesday, September 8 th	Public hearing on FY16 Proposed Budget, Tax Adoption and Capital Improvement Program (CIP) Adoption	City Council
Thursday or Friday, September 17 th or 18 th	Advertise "TRIM" notice in newspaper on proposed budget, date, time and place of 2 nd public hearing on FY16 Proposed Budget and Tax Adoption.	Finance Director
Monday, September 21 st	Conduct second and final public hearing on millage rate and budget. Certify adopted millage rate and statute compliance. Send "TRIM" package to the state	City Council Finance Director
Thursday, October 1 st	Adopted budget becomes effective. Budget document distributed city-wide and posted to website.	Finance Department

CITY OF NORTH MIAMI BEACH, FLORIDA

BASIS OF ACCOUNTING AND BUDGETING

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Basis of Accounting & Budgeting

The City uses funds and account groups to report on its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance, and to aid financial management by segregating transactions related to certain government functions or activities.

A fund is defined by Generally Accepted Accounting Principles (GAAP) as "a fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities and balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations."

Funds are classified into three categories: governmental, proprietary, and fiduciary. Each category, in turn is divided into separate "fund types."

Governmental funds are used to account for all or most of a government's general activities, including the collection and disbursement of earmarked monies (special revenue funds), the acquisition or construction of general fixed assets (capital project funds) and the servicing of long-term debt (debt service funds). The general fund is used to account for all activities of the general government not required to be accounted for in another fund.

Proprietary funds are used to account for activities similar to those found in the private sector, where the determination of net income is necessary or useful to sound financial administration. Goods or services from such activities can be provided either to outside parties (enterprise funds) or to other departments or agencies primarily within the government (internal service funds).

Fiduciary funds are used to account for assets held on behalf of outside parties, including other governments or on behalf of other funds within the government. When these assets are held under the terms of a formal trust agreement, the fiduciary funds are classified as pension trust funds, nonexpendable trust funds or expendable trust funds. The terms "nonexpendable" and "expendable" refer to whether or not the government is under an obligation to maintain the trust principal. Agency funds generally are used to account for assets that the government holds on behalf of others as their agent. The City does not adopt budgets for any Fiduciary funds.

All governmental fund types, expendable trust funds and agency funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred.

CITY OF NORTH MIAMI BEACH, FLORIDA

FUND DESCRIPTIONS

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Fund Descriptions

The City uses the following fund types:

GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most governmental functions of the City are financed. The acquisition, use and balances of the City's expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following are the City's governmental fund types that are budgeted:

General Fund - The General Fund is the City's primary operating fund. It accounts for all of the financial resources of the general government, except for those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

The City budgets the following Special Revenue Funds:

Governmental Impact Fees - This fund represents revenues from charges imposed on new development. Such charges represent a total or partial reimbursement for the cost of additional public safety, beautification and Parks and R.E.C. facilities or services necessary as the result of new development. This fund is combined with the General Fund for financial statement presentation.

Transit Surtax Fund - This Fund receives revenues based on a one half of one percent discretionary sales surtax on all transactions occurring in Miami-Dade County. Sales, use, rentals, admissions and other transactions are subject to the state tax. Surtax proceeds may only be expended for transportation and transit purposes.

Community Redevelopment Agency (CRA) - This fund is a blended component unit and exists to account for monies received from Tax Increment Financing (TIF) from the City of North Miami Beach and Miami-Dade County to eliminate slum and blight conditions in the area designated as the CRA which was created in 2004 in accordance with Section 163.357, Florida Statutes under the Community Redevelopment Act of 1969.

The City does not budget the following Special Revenue Funds:

Grants Fund – This fund is an accumulation of the various federal, state and local grants the City receives. Grants maintain individual budgets, and are not a part of the annual budget process.

CITY OF NORTH MIAMI BEACH, FLORIDA

FUND DESCRIPTIONS

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Fund Descriptions (continued)

GOVERNMENTAL FUND TYPES (continued)

Forfeitures Fund -This fund is used to account for monies received from federal and state sources that consist of asset sharing of properties seized as a result of a criminal violation. Expenditures are made for specific qualifying law enforcement programs, in accordance with the State of Florida Statutes, Chapter 932; The United States Department of Justice publication, *A Guide to Equitable Sharing of Federally Forfeited Property for State and Local Law Enforcement Agencies*; and the United States Treasury publication, *Guide to Equitable Sharing for Foreign Countries and Federal, State and Local Law Enforcement Agencies*. It is unlawful to budget Equitable Sharing revenues. Council appropriates funds based on request by the Chief of Police.

Debt Service Funds – Debt Service Funds are used to account for the resources accumulated and payments made for principal and interest on long-term debt obligations of governmental funds. The debt service funds have been combined for presentation in this document. The Series 2007A is combined with the CRA for financial statement presentation.

The City budgets for the following Debt Service Funds:

Series 2013 – This fund is used to account for the principal and interest payments relating to the \$3,635,000 Transit System Surtax Refunding Revenue Note, Series 2013. The proceeds were used to refund Series 2003B bonds which were issued to fund various transit/transportation related projects. Transit System Surtax revenue is pledged to fund this debt issue.

Fiscal year ending September 30,	Principal	Interest	Total
2016	\$ 582,000	\$ 46,358	\$ 628,358
2017	588,000	36,355	624,355
2018	599,000	26,206	625,206
2019	613,000	15,843	628,843
2020	620,000	5,301	625,301
Total	\$ 3,002,000	\$ 130,063	\$ 3,132,063

CITY OF NORTH MIAMI BEACH, FLORIDA

FUND DESCRIPTIONS

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Fund Descriptions (continued)

GOVERNMENTAL FUND TYPES (continued)

Series 2015 – This fund is used to account for the principal and interest payments relating to the City's \$225,577 portion of the Florida Municipal Loan Council Revenue Bonds, Series 2005C that was refunded with a “Bank Qualified” fixed rate bank loan in April of 2015. The 2005C bond proceeds were used to defease the Series 2000A bonds originally issued to fund the bike path and street improvements, including lighting and traffic calming devices. This debt issue is funded by general revenues.

Fiscal year ending September 30,	Principal	Interest	Total
2016	\$ 21,672	\$ 1,669	\$ 23,341
2017	23,982	1,451	25,433
2018	24,276	1,097	25,373
2019	24,696	737	25,433
2020	25,116	372	25,488
Total	\$ 119,742	\$ 5,326	\$ 125,068

Series 2007A – This fund is used to account for the principal and interest payments relating to a \$3,000,000 CRA loan. The bond proceeds were used to fund infrastructure improvements in the CRA area. TIF revenue is pledged to fund this debt issue.

Fiscal year ending September 30,	Principal	Interest	Total
2016	\$ 166,667	\$ 30,833	\$ 197,500
2017	166,667	28,062	194,729
2018	166,667	25,290	191,957
2019	166,667	25,290	191,957
2020	166,667	23,980	190,647
2021-2025	833,333	60,897	894,230
2026-2027	249,999	18,188	268,187
Total	\$ 1,916,666	\$ 212,540	\$ 2,129,206

Series 2007B – During the fiscal year 2014, the City paid off the current outstanding balance of Redevelopment Revenue Note Series 2007B to Bank of America in an amount of \$3,675,000, which will reduce the CRA’s debt service by \$370,000 annually. For the past two years, the Community Redevelopment Agency debt service has been \$572,000 annually.

CITY OF NORTH MIAMI BEACH, FLORIDA

FUND DESCRIPTIONS

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Fund Descriptions (continued)

GOVERNMENTAL FUND TYPES (continued)

Series 2011 – This fund is used to account for the principal and interest payments relating to the \$14,835,000 promissory note issued to defease the Series 2000B bonds originally issued to fund improvements related to the 'Proud Neighborhood' plan. This is a general obligation bond funded by a voted debt millage.

Fiscal year ending September 30,	Principal	Interest	Total
2016	540,000	528,276	1,068,276
2017	565,000	506,231	1,071,231
2018	605,000	482,890	1,087,890
2019	640,000	458,052	1,098,052
2020	680,000	431,718	1,111,718
2021-2025	4,020,000	1,707,122	5,727,122
2026-2030	5,240,000	763,487	6,003,487
2031	1,220,000	48,678	1,268,678
Total	\$ 13,510,000	\$ 4,926,453	\$ 18,436,453

Series 2012 – This fund is used to account for the debt service of the \$8,190,000 promissory note issued to defease the Series 2002A Series Capital Appreciation and Term Bonds. The 2002A bond proceeds were used to defease the Series 1994 bonds originally issued to fund the expansion of the police station and various neighborhood improvements. This is a general obligation bond funded by a voted debt millage.

Fiscal year ending September 30,	Principal	Interest	Total
2016	655,000	131,976	786,976
2017	665,000	118,352	783,352
2018	675,000	104,520	779,520
2019	690,000	90,480	780,480
2020	705,000	76,128	781,128
2021-2024	2,955,000	155,064	3,110,064
Total	\$ 6,345,000	\$ 676,520	\$ 7,021,520

Capital Project Funds - Capital Project Funds are used to account for the acquisition or construction of capital assets. The City budgets for the following Capital Project Fund:

Alley Restoration Program – This fund is used to account for improvements to the City's alley infrastructure in order to facilitate traffic flow of solid waste equipment, stormwater run-off and trash collection.

CITY OF NORTH MIAMI BEACH, FLORIDA

FUND DESCRIPTIONS

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Fund Descriptions (continued)

GOVERNMENTAL FUND TYPES (continued)

The City does not budget for the following Capital Project Funds:

Parks and R.E.C. Projects Fund – This fund is used to account for capital grants for improvements to the City's Parks. Grants maintain individual budgets and are not a part of the annual budget process.

Public Utilities Projects Fund – This fund is used to account for capital grants for infrastructure improvements. Grants maintain individual budgets and are not a part of the annual budget process.

PROPRIETARY FUND TYPES

Proprietary Funds are used to account for the City's ongoing organizations and activities that are similar to those often found in the private sector. The measurement focus is upon determination of net position. Goods or services from such activities can be provided either to other departments or agencies primarily within the government (Internal Service Funds) or to outside parties (Enterprise Funds).

The City budgets for the following Enterprise Funds:

The City's Utility Enterprise Funds: Stormwater, Water, Wastewater, and Solid Waste which provide full service utility services to the community. Revenues are derived from charges to customers and expenditures are made for payroll and cost of operations, as well as capital expenditures.

The Building Permit Fund – This fund accounts for activities as they relate to the issuance of building permits to residences and businesses within the City.

The Proprietary Impact Fees Funds - These funds represent revenues from charges imposed on new development. Such charges represent a total or partial reimbursement for the cost of additional water and wastewater facilities or services necessary as the result of new development. These funds are combined for presentation in this document and are combined with the Water and Wastewater Funds for financial statement presentation.

The City budgets for the following Internal Service Funds:

Internal Service Funds are used to account for operations that provide a service to other departments within the City. The costs of centralized services are allocated among the various departments. The City budgets the following internal service funds: Self Insurance, Workers' Compensation, and Customer Service. The Self-Insurance Fund and the Workers' Compensation Fund are combined with the General Fund for financial statement presentation.

CITY OF NORTH MIAMI BEACH, FLORIDA

FINANCIAL POLICIES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Capitalization Policy

Capital assets are defined by the City as assets with an initial, individual cost of more than \$1,000 for tangible capital assets, \$30,000 for software and \$75,000 for easements. Outlays for capital assets and improvements including design, engineering installation and similar costs are budgeted in all funds. Periodically throughout the year, capital outlay accounts in the proprietary funds are transferred into capital asset accounts. Available budget amounts are not restored during this process. Capital assets are depreciated using the straight-line method over the following useful lives:

<u>Asset</u>	<u>Years</u>
Buildings and utility plant	30-50
Improvements other than buildings	20
Furniture, fixtures, machinery and equipment	5-10
Infrastructure	30

Depreciation and amortization expenses are not included in the operational budgets because they are non-cash transactions.

Reserve Policy

This category represents Nonspendable, Restricted, Committed, Assigned and Unassigned excess annual revenues to be used in future fiscal years. The Nonspendable fund balance contains funds available for items such as prepaid expenses. The Unassigned fund balance represents the funds available to balance future budgets.

It is the City's policy to maintain an amount equal to at least ten percent of total budgeted revenues of the General Fund as originally adopted as unassigned fund balance in the General Fund. Reserve amounts can be included in the operational budgets of the Water and Wastewater Funds to provide for future repair, replacement and improvement needs of the utilities.

Contingency amounts can be included in the operational budgets of the General Fund, the Water, Wastewater, and Solid Waste Funds to provide for unexpected and emergency purchases during the fiscal year.

Investment Policy

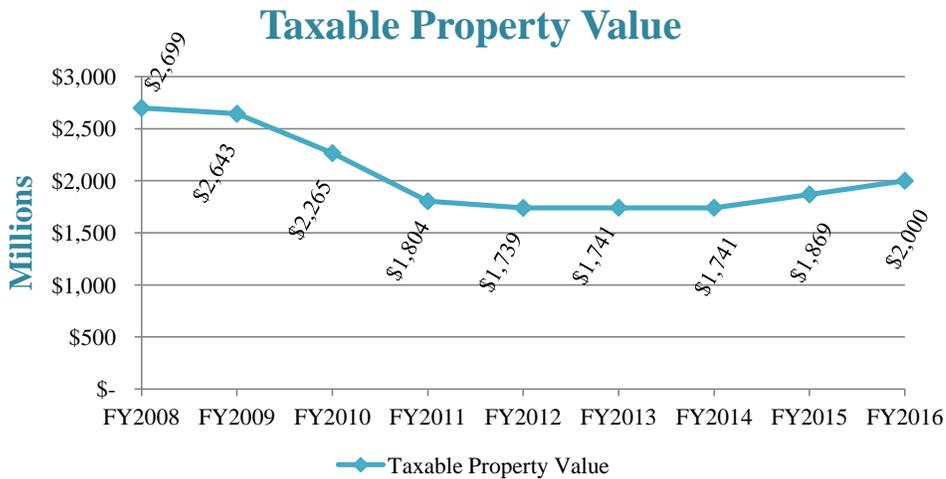
The City's investment policy was designed to safeguard the City's funds, provide for the availability of operating and capital funds when needed, and promote an investment return competitive with comparable funds and financial market indices. In an effort to accomplish these objectives, the investment policy identifies various portfolio parameters addressing classes of investment instruments, issue diversification, maturity and duration limits, investment ratings and liquidity. In addition, in accordance with Section 218.415, Florida Statutes, our investment policy applies to all cash and investments held or controlled by the City not otherwise classified as restricted assets requiring segregation.

CITY OF NORTH MIAMI BEACH, FLORIDA

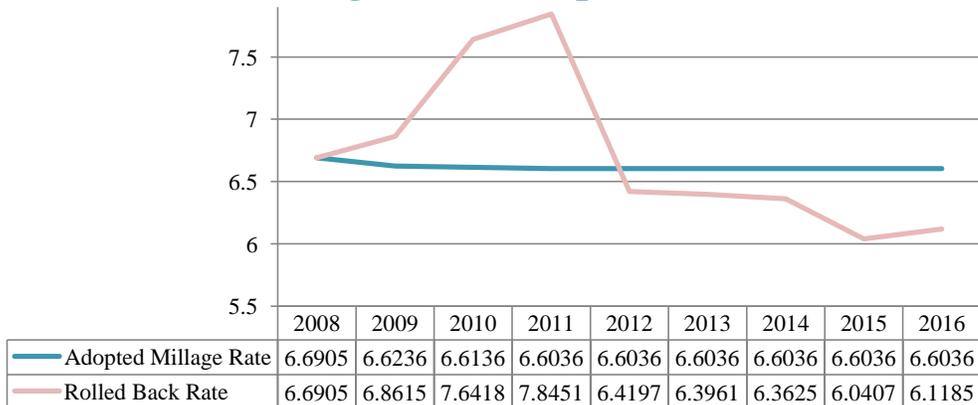
REVENUE FORECASTING

FISCAL YEAR ENDING SEPTEMBER 30, 2016

During budget development, the City forecasts revenues using a variety of techniques. Many of the revenue estimates are provided to the City by outside entities, such as Miami-Dade County, in the case of the taxable property values upon which the City's millage rate will be applied; and the State of Florida in the case of revenues that are collected by the State and allocated to the various counties and municipalities. Examples of those revenue sources are state shared sales taxes, communication services taxes and local option gas taxes. Another technique used to forecast revenues is to examine the trend of the revenue stream over the past several years. This is a useful technique for franchise fees and utility taxes. The final forecasting method bases the revenue on estimated usage of an item or service. This technique is useful for estimating charges for services and licenses and permits. The following graphs display the trends of taxable property values and millage rates over the past nine years.



Millage Rate Comparison





FINANCIAL SCHEDULES



CITY OF NORTH MIAMI BEACH, FLORIDA

MAJOR REVENUE SOURCES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

GOVERNMENTAL FUNDS

General Fund

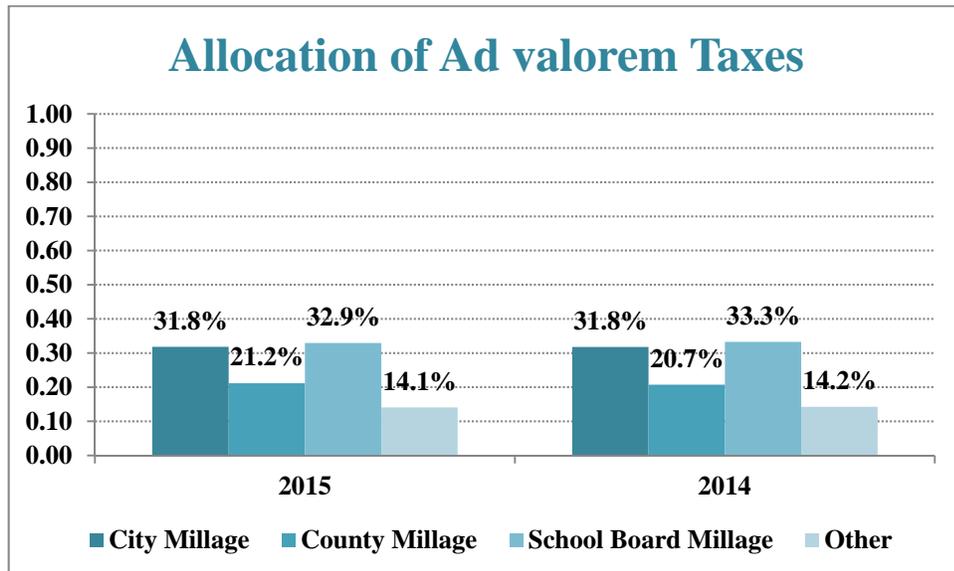
Ad Valorem Property Taxes

The City's property tax is levied every October 1st, on the assessed value listed as of the prior January 1, for all real and personal property located in the City. Property taxes are based on a millage rate (one mil is the equivalent of \$1 per \$1,000 of assessed value or 0.001), which is applied to the total taxable value of all real property and certain tangible personal property.

The Miami-Dade County Property Appraiser establishes assessed values and delivers the Certified Taxable Value of each property to the City on or before July 1st of each year. The gross taxable value on January 1, 2015, upon which the 2015-2016 levy was based, was approximately \$2 billion.

Depending upon policies established by the City Council, revenue from Ad Valorem taxes may be used to fund both operating costs and capital projects. The City is permitted by state law to levy taxes up to 10 mils of assessed valuation for the General Fund. State constitutional provisions exist for raising the millage rate above the 10 mil cap by local referendum and for debt service or provision of municipal-type services within the City. The City's adopted operating millage rate for Fiscal Year 2016 is 6.6036 per \$1,000 of taxable value which is the same as the prior operating millage rate. The adopted debt service millage rate is 0.9733 per \$1,000 of taxable value which is a reduction from Fiscal Year 2015 debt service millage rate of 1.0333.

Besides the City of North Miami Beach, other agencies levy taxes on the property values established by the Property Appraiser. The following graph displays the allocation of property taxes levied by the various agencies for the 2015 and 2014 tax year.



CITY OF NORTH MIAMI BEACH, FLORIDA

MAJOR REVENUE SOURCES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

GOVERNMENTAL FUNDS (continued)

General Fund (continued)

Other Taxes

This line item includes Local Option Gas Taxes, Communication Services Taxes, and Franchise Fees among others. In addition, the general fund receives 10% of net utility revenues in the form of utility service taxes as authorized by the Florida Constitution under home rule authority.

Licenses and Permits

The City charges its customers a fee to issue a license to operate a business within the City of North Miami Beach city limits. Also, included are charges for construction permits.

Intergovernmental Revenues

Intergovernmental Revenues are assessed and collected by the State of Florida then allocated and returned to the municipalities and counties. The largest portion of State Shared Revenues is sales tax. The current sales tax rate in Miami-Dade County, Florida is 7.0% and is levied upon retail and motor vehicle sales, rental property, and administration fees to entertainment facilities.

Charges for Services

This line item includes rentals of park facilities, proceeds from admissions to special events, tuition for summer camps, fees charged for public records and public hearings, off duty police officers and similar charges for the performance of specific tasks or the production of specific documents.

Fines and Forfeitures

These revenues reflect the collection of various fines such as those imposed for traffic tickets, parking tickets and code enforcement actions.

Other Revenue

Revenues under this line item include lease payments on rental property, proceeds from certain insurance, legal and negotiated settlements, investment income and other miscellaneous revenue.

Interfund Transfers

Unless otherwise noted transfers are made from the enterprise funds to the General Fund to cover the enterprise fund's proportionate share of costs related to administrative services provided by the General Fund.

CITY OF NORTH MIAMI BEACH, FLORIDA

MAJOR REVENUE SOURCES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

GOVERNMENTAL FUNDS (continued)

Special Revenue Funds

Governmental Impact Fees

The city collects these fees during the building permit process. A multiplier of the building square footage is charged to mitigate the impact from new developments. Separate impact fees are charged for Public Safety, Beautification and Parks and R.E.C.

Transit Surtax Fund

Revenues for the fund are based on a one half of one percent discretionary sales surtax on all transactions occurring in Miami-Dade County. Sales, use, rentals, and admissions are subject to the tax. Surtax proceeds may only be expended for transportation and transit purposes.

Community Redevelopment Agency

The CRA is funded using tax increment financing (TIF) which is derived from a portion of county and city ad valorem taxes levied on properties within the designated area. These funds are used to combat neighborhood deterioration and eliminate blight in the designated CRA area.

Debt Service Funds

The revenue for these funds is provided by transfers from other funds, or debt service ad valorem taxes.

Capital Project Fund - Alley Restoration Fund

The revenue for this fund is provided by transfers from other funds.

PROPRIETARY FUNDS

Enterprise Funds

The enterprise funds derive their operating revenue from user charges. Other revenue sources (non-operating) include investment income, proceeds from certain insurance, legal and negotiated settlements and other miscellaneous revenue.

Internal Service Funds

Internal Service Funds' revenues are derived from allocations from user departments. Every City fund that pays salary and benefits contribute to the Liability Self-Insurance and Workers' Compensation Funds. The Customer Service Fund revenues are the result of allocating departmental costs to the enterprise funds that utilize billing and collection services.



GOVERNMENT-WIDE



CITY OF NORTH MIAMI BEACH, FLORIDA

GOVERNMENT-WIDE REVENUES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The following three pages provide a summary of the government-wide revenues and expenses of budgeted funds. Fiscal year 2014 actual amounts may differ from the presentation in the Comprehensive Annual Financial Report as a result of combinations with funds that are not part of the annual budget process.

	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
General Fund:				
Ad Valorem taxes	\$ 11,046,909	\$ 11,725,440	\$ 11,573,142	\$ 12,550,521
Other taxes	8,462,684	8,186,950	8,396,713	8,117,699
Licenses and permits	828,507	920,500	938,505	869,400
Intergovernmental	4,660,203	4,635,000	4,718,569	4,931,805
Charges for Services	8,503,047	8,163,929	8,186,125	8,439,602
Fines and forfeitures	557,267	565,000	778,806	608,000
Other revenue	605,702	658,700	579,531	1,090,600
Interfund transfers	6,430,498	8,004,871	8,004,871	7,423,396
Lease proceeds	2,851,000	279,000	-	-
Appropriations of prior year balances	-	-	-	1,067,276
Total General Fund	<u>43,945,817</u>	<u>43,139,390</u>	<u>43,176,262</u>	<u>45,098,299</u>
Special Revenue Funds:				
Governmental Impact Fees	11,130	64,014	258,898	428,759
Transit Surtaxes	1,586,374	2,050,000	1,687,646	2,077,280
Community Redevelopment Agency	469,476	1,229,096	547,201	1,410,453
Total Special Revenue Funds	<u>2,066,980</u>	<u>3,343,110</u>	<u>2,493,745</u>	<u>3,916,492</u>
Debt Service Funds:				
Property taxes	1,821,761	1,834,310	1,834,310	1,855,300
Intergovernmental	4,608,226	863,761	863,761	855,150
Bond proceeds	7,295	-	-	-
Total Debt Service Funds	<u>6,437,282</u>	<u>2,698,071</u>	<u>2,698,071</u>	<u>2,710,450</u>
Capital Project Fund:				
Interfund transfers	250,500	300,000	300,000	300,000
Enterprise Funds:				
Stormwater				
Charges for services	1,272,890	1,272,000	1,575,820	1,273,000
Other revenue	37,441	348,700	33,395	36,200
Appropriations of prior year balances	-	500,000	-	114,455
Water				
Charges for services	27,547,107	29,863,000	33,232,392	30,463,026
Other revenue	934,607	537,540	737,782	676,300
Appropriations of prior year balances - Security	-	-	-	1,700,000
Wastewater				
Charges for services	7,532,283	6,930,900	7,236,421	6,786,232
Other revenue	133,654	9,200	94,216	63,000
Appropriations of prior year balances	-	500,000	-	-
Proprietary Impact Fees				
Impact Fees	1,937,794	6,000,000	2,770,921	3,510,000
Appropriations of prior year balances	-	1,500,000	-	3,800,000
Building Permits				
Charges for services	1,824,244	1,386,963	4,515,289	1,885,061
Other revenue	456,370	407,370	373,610	504,700
Appropriations of prior year balances	-	-	-	16,015
Solid Waste				
Charges for services	8,860,345	8,835,000	9,092,314	9,036,633
Other revenue	27,733	1,791,318	18,520	2,112,042
Appropriations of prior year balances	-	1,452,500	-	300,000
Total Enterprise Funds	<u>50,564,468</u>	<u>61,334,491</u>	<u>59,680,681</u>	<u>62,276,664</u>
Internal Service Funds:				
Liability Self-Insurance	1,073,387	2,233,152	1,224,302	1,402,395
Workers' Compensation	1,238,945	1,296,337	1,203,723	843,106
Customer Service	2,025,023	2,093,743	2,105,969	2,753,547
Total Internal Service Funds	<u>4,337,355</u>	<u>5,623,232</u>	<u>4,533,994</u>	<u>4,999,048</u>
TOTAL ALL FUNDS	<u>\$ 107,602,402</u>	<u>\$ 116,438,294</u>	<u>\$ 112,882,752</u>	<u>\$ 119,300,953</u>

CITY OF NORTH MIAMI BEACH, FLORIDA

GOVERNMENT-WIDE EXPENSES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

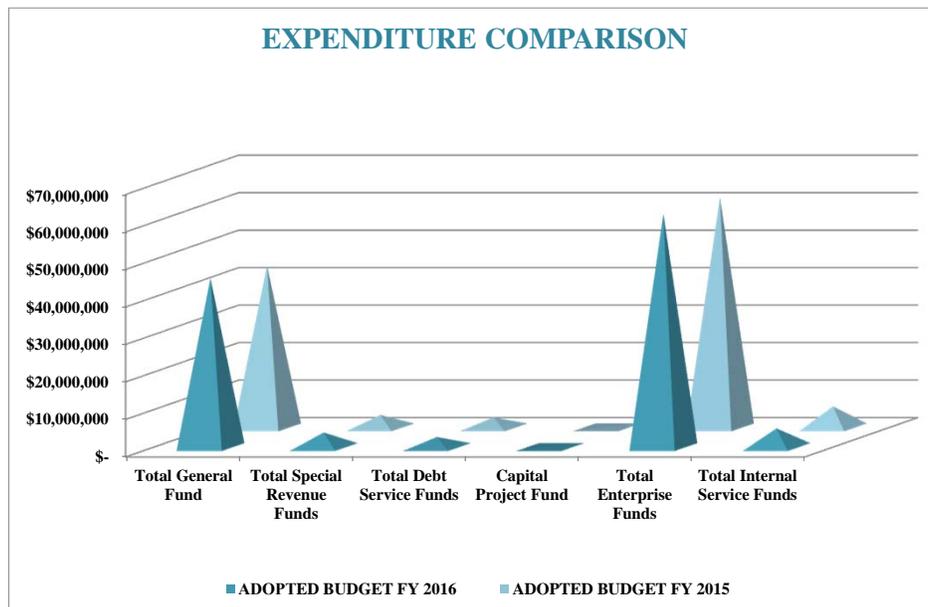
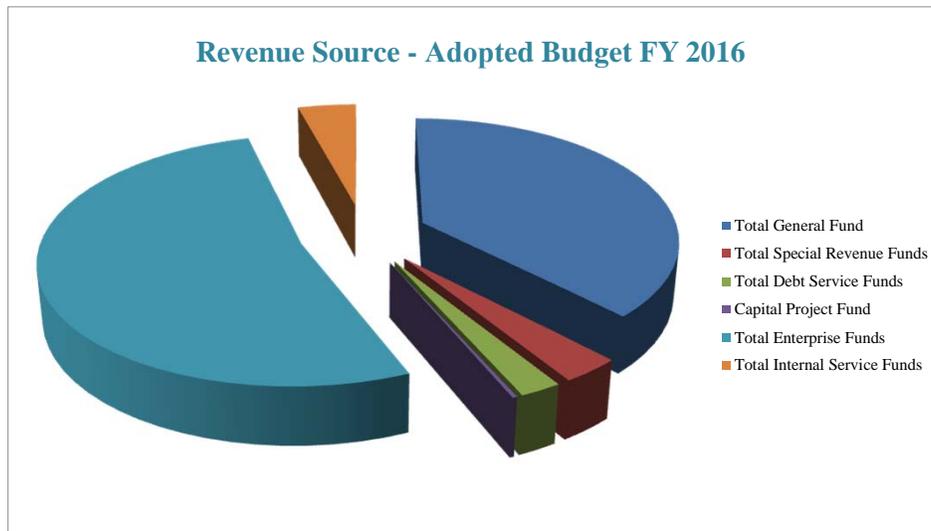
	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
General Fund:				
Mayor & Council	\$ 3,648,700	\$ 5,736,849	\$ 5,506,233	\$ 5,491,065
City Clerk	368,508	542,153	498,537	438,562
City Attorney	859,313	873,531	861,354	1,088,307
City Manager	553,080	1,070,397	582,861	956,527
General Services Administration	1,323,776	1,414,595	1,417,727	1,281,819
Planning and Zoning	386,469	365,383	360,757	636,595
Code Compliance	579,849	653,358	570,314	497,085
Business Tax Receipts	76,730	154,375	165,409	120,958
Human Resources	822,473	599,184	580,412	616,049
Finance	1,146,502	1,141,608	1,118,667	1,201,859
Police	19,918,107	20,790,940	20,353,048	20,915,911
Parks and R.E.C.	4,549,809	4,343,326	4,507,339	5,459,873
Public Works	4,433,470	5,453,691	5,362,910	6,393,689
Total General Fund	38,666,786	43,139,390	41,885,567	45,098,299
Special Revenue Funds:				
Governmental Impact Fees	-	64,014	-	428,759
Transit Surtaxes	1,542,476	2,050,000	1,571,789	2,077,280
Community Redevelopment Agency	4,288,463	1,229,096	983,060	1,410,453
Total Special Revenue Funds	5,830,939	3,343,110	2,554,849	3,916,492
Debt Service Funds:				
Principal	5,516,373	1,896,455	1,896,455	1,965,372
Interest and other charges	947,875	801,616	794,027	745,078
Total Debt Service Funds	6,464,248	2,698,071	2,690,482	2,710,450
Capital Project Fund:				
Capital outlay	231,852	300,000	300,000	300,000
Enterprise Funds:				
Stormwater				
Personnel	249,834	398,620	311,454	292,360
Operating costs	143,151	530,853	272,389	449,137
Capital outlay	-	669,355	262,707	211,413
Non-operating costs	235,896	521,872	521,872	470,745
Water				
Personnel	6,399,322	7,075,014	6,380,826	7,403,353
Operating costs	6,625,098	9,654,577	7,468,508	9,739,563
Capital outlay	-	4,330,000	3,187,916	5,472,772
Non-operating costs	7,523,420	9,340,949	9,453,963	10,223,638
Wastewater				
Personnel	750,049	909,283	740,982	898,473
Operating costs	1,855,707	4,243,845	2,268,186	3,169,275
Capital outlay	-	855,000	980,530	1,192,569
Non-operating costs	1,652,438	1,431,972	1,431,972	1,588,915
Proprietary Impact Fees	-	7,500,000	-	7,310,000
Building Permits				
Personnel	1,174,623	1,393,856	1,280,298	1,384,710
Operating costs	94,507	207,729	120,555	389,295
Capital outlay	-	1,500	-	110,750
Non-operating costs	182,511	191,248	247,998	521,021
Solid Waste				
Personnel	2,794,392	2,938,780	2,817,065	1,610,939
Operating costs	4,180,710	4,532,568	4,541,307	6,987,415
Capital outlay	-	1,766,868	405,000	284,200
Non-operating costs	1,091,436	2,840,602	2,944,047	2,566,121
Total Enterprise Funds	34,953,094	61,334,491	45,637,576	62,276,664

CITY OF NORTH MIAMI BEACH, FLORIDA

GOVERNMENT-WIDE EXPENSES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
Internal Service Funds:				
Liability Self-Insurance	692,209	2,233,152	2,258,992	1,402,395
Workers' Compensation	659,253	1,296,337	1,280,307	843,106
Customer Service	2,059,784	2,093,743	2,055,856	2,753,547
Total Internal Service Funds	<u>3,411,246</u>	<u>5,623,232</u>	<u>5,595,155</u>	<u>4,999,048</u>
TOTAL ALL FUNDS	<u>\$ 89,558,165</u>	<u>\$ 116,438,294</u>	<u>\$ 98,663,629</u>	<u>\$ 119,300,953</u>



CITY OF NORTH MIAMI BEACH, FLORIDA

SUMMARY OF CHANGES IN FUND BALANCES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The following chart represents the estimated changes in fund balances of all budgeted funds

	Actual Net Position/ Fund Balance @ 9/30/2014	FY 2015 Expected Revenues	FY 2015 Estimated Appropriations of Net Position/ Fund Balance	FY 2015 Expected Expenditures	FY 2015 Estimated Change in Net Position/ Fund Balance	Estimated Net Position/ Fund Balance @ 9/30/2015
GOVERNMENTAL FUNDS						
General Fund	\$ 19,694,612	\$ 43,176,262	\$ -	\$ 41,885,567	\$ 1,290,695	\$ 20,985,307
Governmental Impact Fee Fund	199,549	258,898	-	-	258,898	458,447
Transit Surtax Fund	1,338,434	1,687,646	-	1,571,789	115,857	1,454,291
Community Redevelopment Agency	671,681	547,201	435,859	983,060	(435,859)	235,822
Debt Service Funds - Consolidated	139,339	2,698,071	-	2,690,482	7,589	146,928
Capital Project Fund - Alley Restoration Fund	276,750	300,000	-	300,000	-	276,750
ENTERPRISE FUNDS						
Stormwater Fund	4,117,270	1,609,215	-	1,368,422	240,793	4,358,063
Water Fund	73,220,684	33,970,174	-	26,491,213	7,478,961	80,699,645
Wastewater Fund	31,495,842	7,330,637	-	5,421,670	1,908,967	33,404,809
Proprietary Impact Fees Funds	4,965,350	2,770,921	-	-	2,770,921	7,736,271
Building Permit Fund	1,268,345	4,888,899	-	1,648,851	3,240,048	4,508,393
Solid Waste Fund	4,455,129	9,110,834	1,596,586	10,707,420	(1,596,586)	2,858,543
INTERNAL SERVICE FUNDS						
Liability Self-Insurance Fund	1,974,927	1,224,302	1,034,691	2,258,992	(1,034,691)	940,236
Workers' Compensation Fund	2,080,125	1,203,723	76,584	1,280,307	(76,584)	2,003,541
Customer Service Fund	-	2,105,969	-	2,055,856	50,113	50,113

GENERAL FUND



CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND SUMMARY

FISCAL YEAR ENDING SEPTEMBER 30, 2016

	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
Revenues				
Ad Valorem taxes	\$ 11,046,909	\$ 11,725,440	\$ 11,573,142	\$ 12,550,521
Other taxes	8,462,684	8,186,950	8,396,713	8,117,699
Licenses and permits	828,507	920,500	938,505	869,400
Intergovernmental	4,660,203	4,635,000	4,718,569	4,931,805
Charges for services	8,503,047	8,163,929	8,186,125	8,439,602
Fines and forfeitures	557,267	565,000	778,806	608,000
Other revenue	605,702	658,700	579,531	1,090,600
Interfund transfers	6,430,498	8,004,871	8,004,871	7,423,396
Lease proceeds	2,851,000	279,000	-	-
Appropriations of prior year balances	-	-	-	1,067,276
TOTAL REVENUES	\$ 43,945,817	\$ 43,139,390	\$ 43,176,262	\$ 45,098,299
Expenditures				
Mayor & Council ⁽¹⁾	\$ 3,648,700	\$ 5,736,849	\$ 5,506,233	\$ 5,491,065
City Clerk	368,508	542,153	498,537	438,562
City Attorney	859,313	873,531	861,354	1,088,307
City Manager	553,080	1,070,397	582,861	956,527
General Services Administration	1,323,776	1,414,595	1,417,727	1,281,819
Planning and Zoning	386,469	365,383	360,757	636,595
Code Compliance	579,849	653,358	570,314	497,085
Business Tax Receipts	76,730	154,375	165,409	120,958
Human Resources	822,473	599,184	580,412	616,049
Finance	1,146,502	1,141,608	1,118,667	1,201,859
Police	19,918,107	20,790,940	20,353,048	20,915,911
Parks and R.E.C.	4,549,809	4,343,326	4,507,339	5,459,873
Public Works	4,433,470	5,453,691	5,362,910	6,393,689
TOTAL EXPENDITURES	\$ 38,666,786	\$ 43,139,390	\$ 41,885,567	\$ 45,098,299

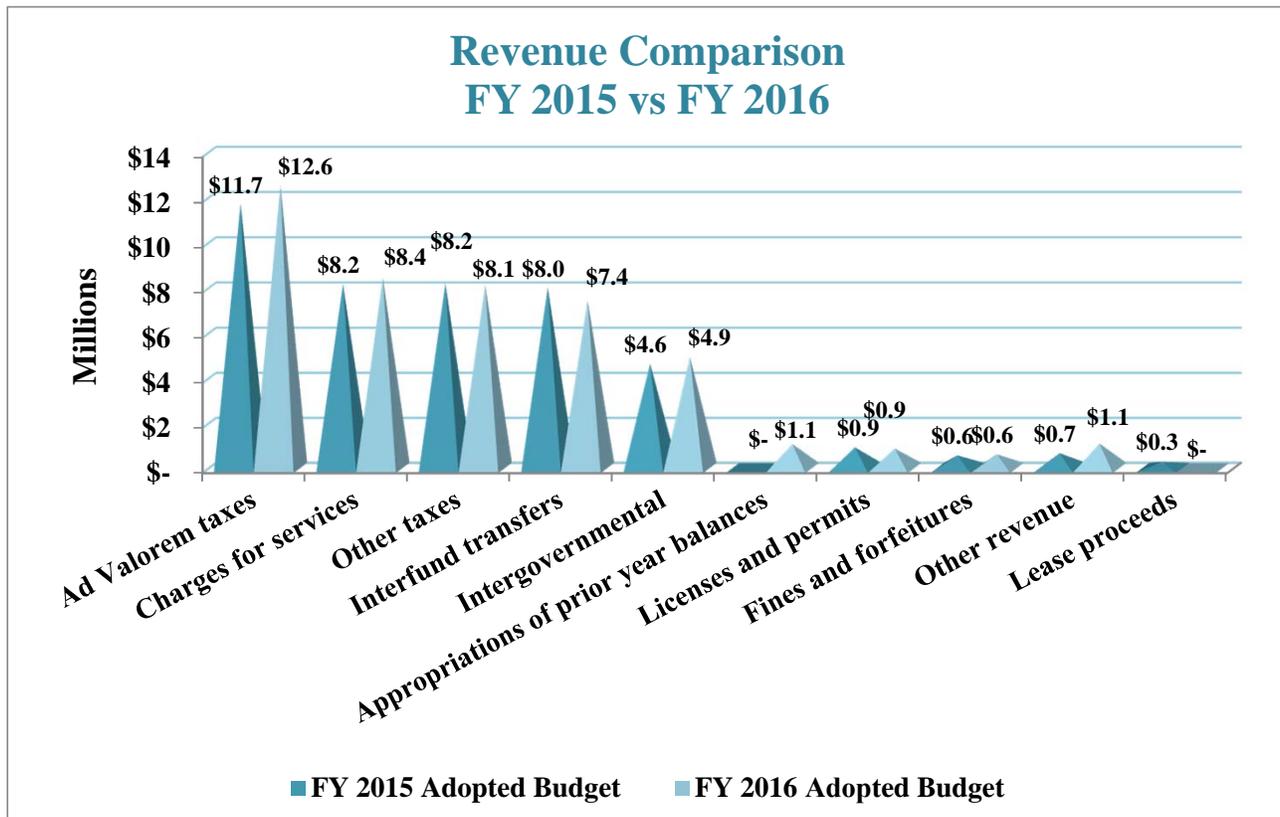
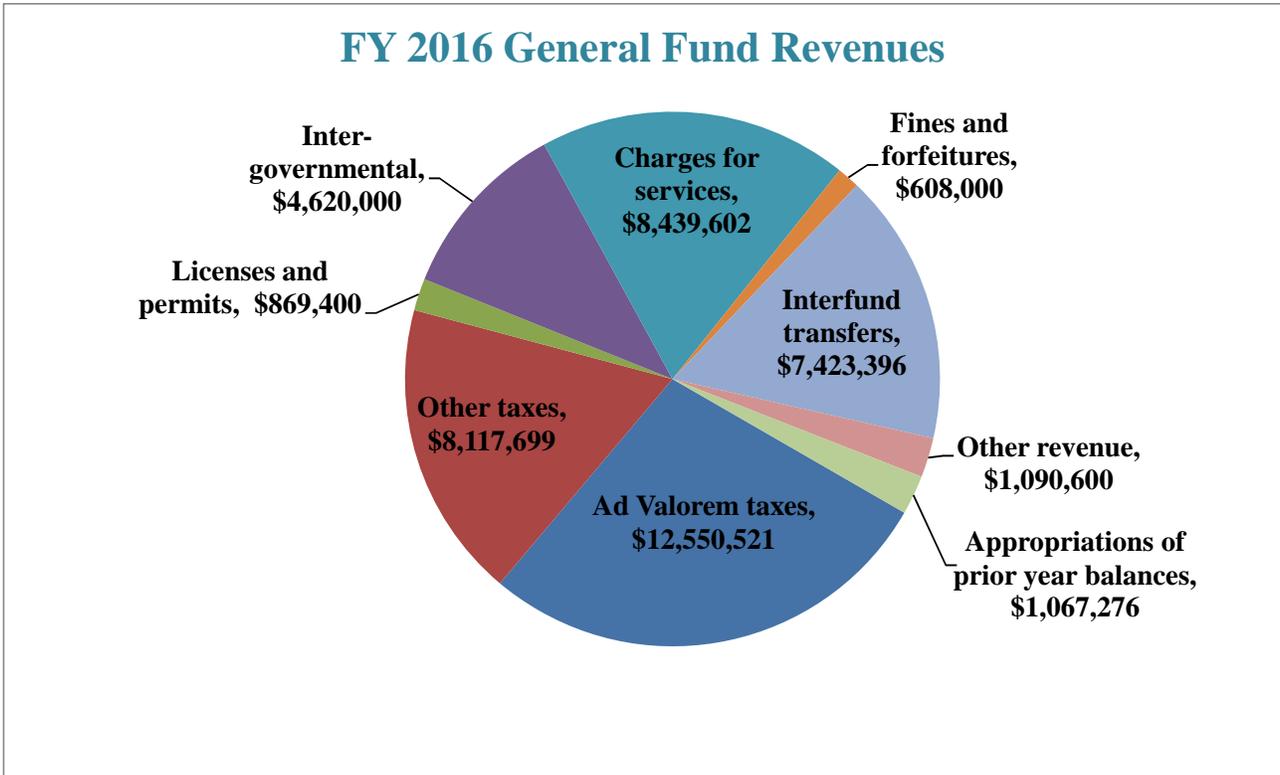
Note (1) Budget for Mayor & Council includes \$3.9 million for Non-Departmental Expenditures. These expenditures include:

- (a) \$2.3 million for the Unfunded Actuarial Accrued Liability, OPEB and other pension liabilities;
- (b) \$838,000 in transfers to the self-insurance fund and to the CRA for its portion of ad valorem taxes; and
- (c) \$343,000 in debt service payments.

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND REVENUES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

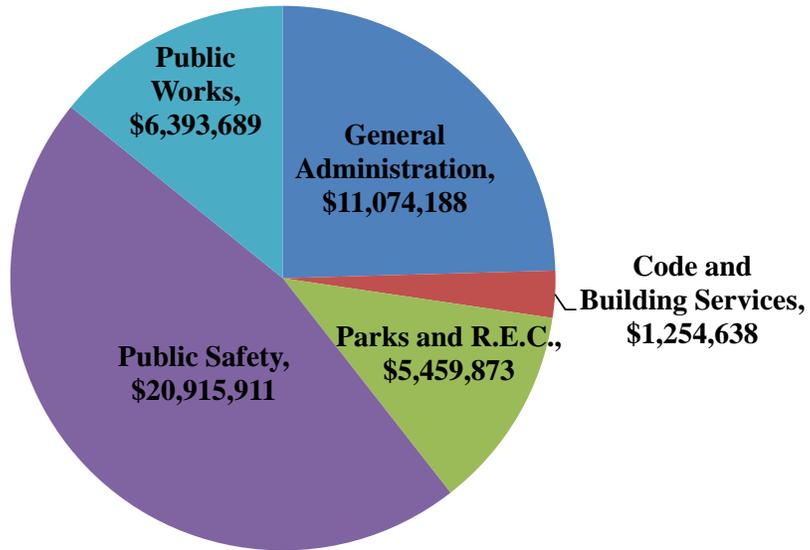


CITY OF NORTH MIAMI BEACH, FLORIDA

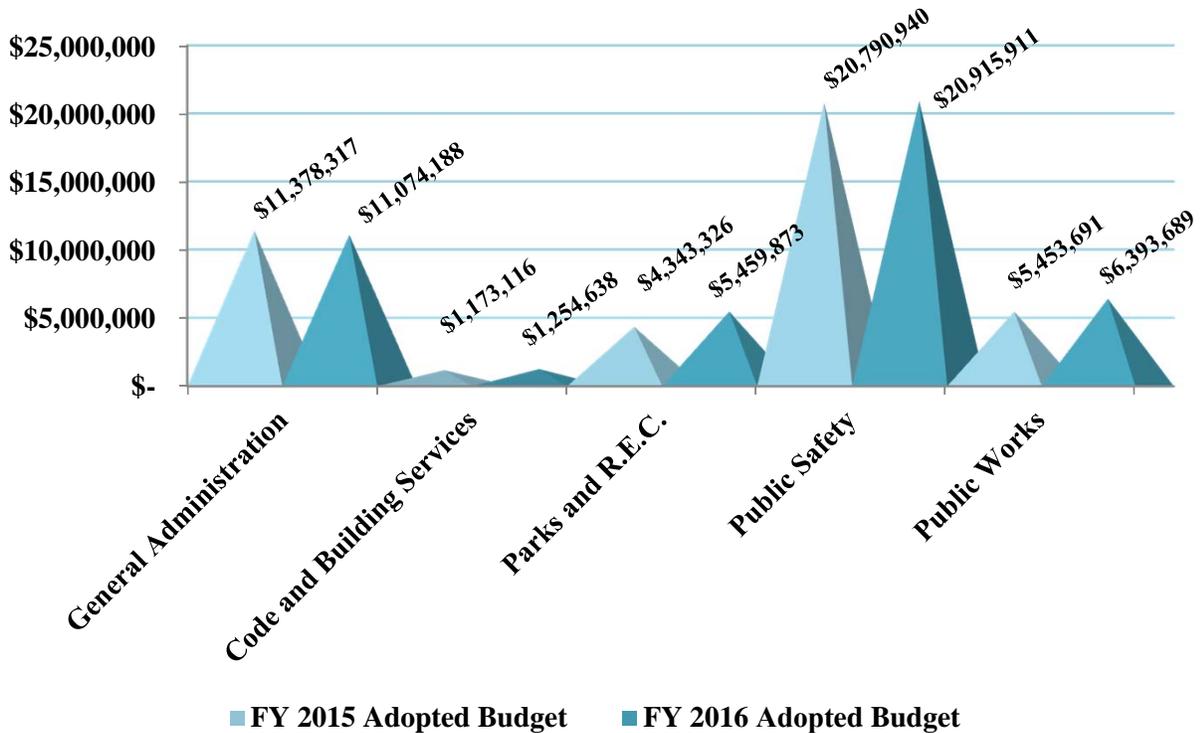
GENERAL FUND EXPENDITURES

FISCAL YEAR ENDING SEPTEMBER 30, 2016

FY 2016 General Fund Expenditures by Function



Expenditure Comparison FY 2015 vs FY 2016





DEPARTMENTAL BUDGETS

GENERAL FUND DEPARTMENTS

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CITY OF NORTH MIAMI BEACH, FLORIDA

MAYOR AND COUNCIL

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The City of North Miami Beach is governed by a Mayor, and six City Council members who are elected on a non-partisan basis. They are elected at large by all qualified electors of the City. The elections are held every two years in May. The terms are for four years and limited to two terms. A Vice-Mayor is elected by the members of Council.

The Mayor presides over all City Council meetings, has a voice and vote in the proceedings, and serves as chair of the council. In the absence of the Mayor, the Vice-Mayor assumes the responsibilities of the Mayor. The City Council enacts local legislation, adopts budgets, determines policies, and appoints the personnel required by the charter or deemed necessary.

Regular City Council meetings are held on the first and third Tuesday of each month at 7:30 p.m. The public is welcome and encouraged to participate in all public meetings.

GOALS AND MEASUREMENTS

Financially Sound City Government

Provide an affordable City for families by acting in a financially responsible manner and planning for a sustainable future by engaging a quality workforce dedicated to serving the North Miami Beach community and to delivering services in a cost effective and efficient manner in order to provide the most value for the cost of taxes and fees.

The Place to Live: Beautiful, Safe and Livable

Create pride in the community so that families want to live in North Miami Beach by protecting or enhancing property values and providing a sense of safety in homes, in neighborhoods and throughout the community. Promote green initiatives.

High Performing City Organization Providing Great Customer Services

Provide top quality, responsive and reliable services to customers by listening to community needs, focusing on personal service delivery, utilizing efficient and effective systems and processes and evaluating the level of satisfaction with services. Deliver consistent messages, actions and services across all City departments.

Revitalized Downtown and Major Corridors

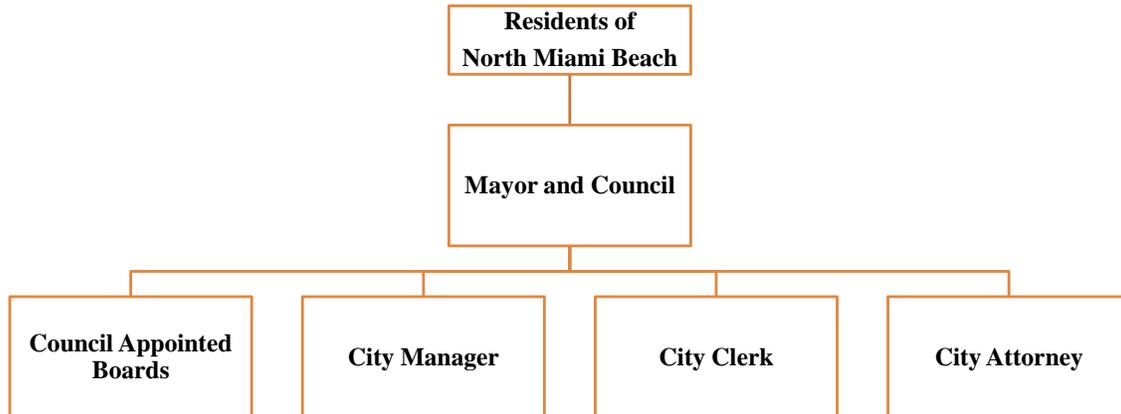
Become a destination for residents, retail, restaurants and entertainment by protecting property values, providing business opportunities, creating beautiful and inviting areas that are convenient for services and shopping and promote pride in the community.

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
LEGISLATIVE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
100	SALARIES-FULL-TIME						
	EXECUTIVE ASST. TO MAYOR & COUNCIL		\$ 52,000		\$ -		\$ -
	NICOLE GOMEZ		-	11	46,430	12	52,000
	Full-time Salaries Subtotal	\$ -	52,000		46,430		52,000
	OTHER WAGES	203,353	193,794		194,768		193,794
	TAXES	14,534	18,990		18,990		19,068
	BENEFITS	769,469	763,947		763,947		764,442
	Salaries and Related Costs	987,356	1,028,731		1,024,135		1,029,304
	OPERATING COSTS	146,194	175,050		198,344		372,650
	NON-OPERATING COSTS	-	49,000		-		49,000
	MAYOR AND COUNCIL TOTAL	\$ 1,133,550	\$ 1,252,781		\$ 1,222,479		\$ 1,450,954
105	OTHER WAGES	14,394	14,300		14,440		14,950
	TAXES	24,575	1,094		1,105		1,144
	BENEFITS	869,805	2,114,837		2,114,837		2,127,430
	Salaries and Related Costs	908,774	2,130,231		2,130,382		2,143,524
	OPERATING COSTS	726,918	601,264		687,567		457,735
	CAPITAL OUTLAY	-	-		-		-
	NON-OPERATING COSTS	879,460	1,752,573		1,465,805		1,438,852
	NON-DEPARTMENTAL TOTAL	\$ 2,515,151	\$ 4,484,068		\$ 4,283,754		\$ 4,040,111
	TOTAL LEGISLATIVE DEPARTMENT	\$ 3,648,700	\$ 5,736,849		\$ 5,506,233		\$ 5,491,065



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY CLERK

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

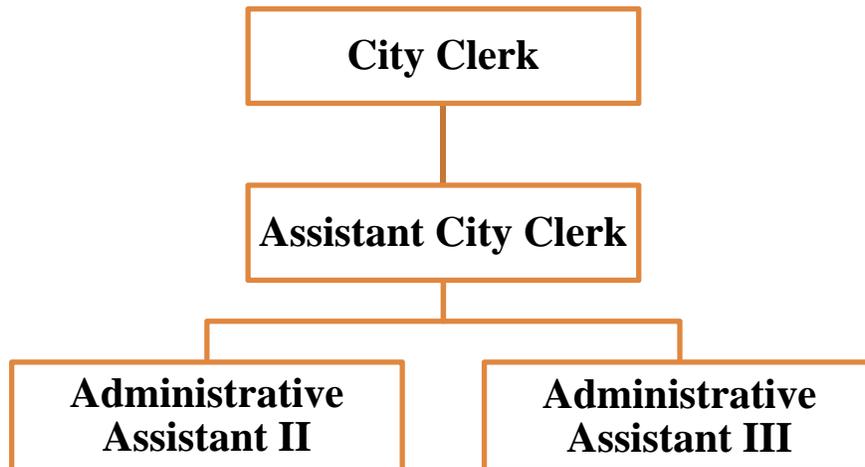
The City Clerk is one of three Charter Official positions that are appointed by the City Council. The City Clerk serves as the secretary to the City Council and is responsible for posting notices of all meetings, including Council, Special Call, CRA and Workshops for the council members and the public. The City Clerk is responsible for preparing agendas for and keeping accurate recordings of those meetings. In addition, the City Clerk serves as the Financial Disclosure Coordinator with the Florida Commission on Ethics; as the Records Management Liaison with the Florida Department of State, and as the Municipal Supervisor of Elections whose responsibilities include coordination of primary, general and special elections. The City Clerk maintains custody of City records including agreements, contracts, ordinances, resolutions, and final orders, and facilitates the recordation of land use items, liens, release of liens and mortgages with Miami-Dade County. The City Clerk processes lien searches and public records requests, codification of all ordinances, resolutions and legal documents that are adopted by the City Council.

Financially Sound City Government

The City Clerk will support Council's priority of fiscal sustainability by utilizing the most cost effective means of providing public notices, records storage and disposal and election coordination.

High Performing City Organization Providing Great Customer Services

This office will serve as the premier source of information for residents, businesses, visitors and employees of the City of North Miami Beach by ensuring that records are properly collected, organized and recorded in a timely fashion.



CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
CITY CLERK

FISCAL YEAR ENDING SEPTEMBER 30, 2016

ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
SALARIES-FULL-TIME						
PAMELA LUCKIE-LATIMORE		\$ 89,999	12	\$ 89,999	12	\$ 89,999
STEVEN A. ABRAHAM		51,839	12	51,839	-	-
LYNNETTA THEREA JACKSON		-	1.5	6,875	12	55,000
ANDRISE BERNARD		36,794	4	12,209	-	-
MARVA ROSELIE SIMMONDS		32,435	10	25,657	-	32,922
ADMINISTRATIVE ASST III - VACANCY		-		-	12	36,794
Full-time Salaries Subtotal	\$ 201,642	211,067		186,579		214,715
OTHER WAGES	16,760	14,500		11,525		30,000
TAXES	16,653	17,055		15,060		17,334
BENEFITS	89,442	71,231		69,897		59,473
Salaries and Related Costs	324,496	313,853		283,061		321,522
OPERATING COSTS	44,012	228,300		214,684		117,040
CAPITAL OUTLAY	-	-		792		-
CITY CLERK TOTAL	\$ 368,508	\$ 542,153		\$ 498,537		\$ 438,562

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY ATTORNEY

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The City Attorney is appointed by the City Council. The City Attorney's office is responsible for providing legal advice on all aspects of municipal law to the Council, City Manager, Administrative Staff and various city boards and committees.

Typical functions include research and drafting resolutions and ordinances to implement the legislative policies and goals of the City Council, reviewing contracts and other legal documents and representing the City regarding personal injury and workers' compensation claims, land use and zoning, procurement and general litigation.

The City occasionally utilizes the services of outside firms for matters requiring special expertise such as labor, employment and pension issues. The CRA employs outside counsel who works with the City Attorney to help carry out the role of the agency.

GOALS AND MEASUREMENTS

Financially Sound City Government

The City Attorney's office maintains its high performing standards with the following initiatives:

- Reduce unnecessary outside Council fees by doing more work in-house.
- Work with City Council and staff to identify and pursue revenue enhancement opportunities while at the same time finding ways to reduce expenses.
- Maintain an aggressive litigation philosophy to protect the city from frivolous and fraudulent claims.

High Performing City Organization Providing Great Customer Services

This office will provide the highest quality of legal services to the City with emphasis on the following:

- Recruit and retain competent legal professionals able to enhance the prestige and reputation of the City Attorney's office.
- Maintain the highest standards of professionalism and ethics.
- Enhance and improve effective communication with elected officials, City Manager and staff and perform all legal tasks timely and effectively.
- Reach out to the community to help understand the role of the City Attorney's Office. Within the confines of the City Charter, we will assist residents and their representatives to resolve legal and administrative problems in their dealings with city government.

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
CITY ATTORNEY'S OFFICE

FISCAL YEAR ENDING SEPTEMBER 30, 2016

ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
SALARIES-FULL-TIME						
JOSE SMITH		\$ 188,000	12	\$ 188,000	12	\$ 188,000
DOTIE JOSEPH		115,000	12	115,000	12	115,000
PATRICIA LEIGH MINOUX		90,000	12	90,000	12	90,000
SARAH L. JOHNSTON		96,000	12	96,000	12	96,000
MARIA H. TOMEU		63,863	11	59,041	-	-
CITY ATTORNEY'S SECRETARY		-	-	-	12	53,193
MARIA ELIA MOYA DENHAM		79,600	12	79,600	12	79,600
Full-time Salaries Subtotal	\$ 539,789	632,463		627,641		621,793
OTHER WAGES	85,625	23,000		23,000		-
TAXES	43,556	45,847		49,998		44,957
BENEFITS	128,110	116,461		108,715		107,553
Salaries and Related Costs	797,080	817,771		809,354		774,303
OPERATING COSTS ⁽¹⁾	61,328	55,760		52,000		314,004
CAPITAL OUTLAY	905	-		-		-
CITY ATTORNEY TOTAL	\$ 859,313	\$ 873,531		\$ 861,354		\$ 1,088,307

Note (1) Increase in Operating Costs for FY 2016 is related to \$250,000 for outside legal costs previously budgeted for in the Non-Departmental division.



CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The City Manager is responsible for oversight of all administrative, management and operational functions of the City. The City Manager is responsible for overseeing the preparation of the City budget and the Comprehensive Annual Financial Report (CAFR), which are approved and accepted by the City Council. The City Manager has direct oversight responsibility of all City staff, departments and all City funds.

The City Manager formulates internal policy and plans and ensures proper implementation of city-wide goals and objectives to meet the overall vision of the City Council.

GOALS AND MEASUREMENTS

Financially Sound City Government

This office will implement the Mayor and Council's priorities related to pension reform and union negotiations by crafting legislative initiatives intended to stabilize the City's financial condition.

The City Manager will insure sufficient reserves are budgeted in the major funds. The office will also support City departments in achieving their goals and related strategies through the effective process of sound planning and responsible spending associated with enhanced services, and improved infrastructure and facilities throughout our City.

The City Manager will continue to emphasize and promote grant funding, partnerships and sponsors and the opportunities that will continue to bring interns and volunteers as support personnel.

The City Manager will continue to assess all City departments and make sound fiscal recommendations to Mayor and Council regarding the most cost effective ways to deliver municipal services.

The Manager's office will continue to stay active in all levels of membership in professional organizations seeking and bringing best practices to our City particularly in areas that will support and strengthen its financial position.

The City Manager will continue to assess personnel for opportunities to consolidate positions, explore hybrids and outsource opportunities.

The City Manager's office working with the Finance Director and Director Heads will evaluate revenues and ensure our fees are fair and appropriate to the services we are providing.

The Place to Live: Beautiful, Safe and Livable

The City Manager will foster an environment that promotes and retains successful economic development throughout the City by overseeing the planning and implementation of all existing and future Master Plans such as the Strategic Master Plan Water and Sewer Infrastructure Master Plan, the Parks Master Plan, the Zoning Code Plan, and the Landscaping Master Plan.

CITY OF NORTH MIAMI BEACH, FLORIDA

CITY MANAGER

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The City Manager will support the CRA in developing creative and original incentives with a focus on the development of thriving and vibrant areas in our City. Additionally, the City Manager Office will continue to evaluate personnel and professional services providers making necessary adjustments to benefit our CRAs potential.

The City Manager will continue to work with all departments in the planning and implementation of initiatives that promote safety particularly from a proactive and preventive manner.

The City Manager will continue to focus on the enhancement of the Snake Creek Canal, our streets, our signage and the overall image of our City, by working with individuals and companies that will deliver excellence in all the key areas that support our Mission of a City that is Beautiful, Safe and Livable.

High Performing City Organization Providing Great Customer Services

The City Manager will lead the way with regard to the expectations of respect and courtesy afforded to all those who live, visit and do business with the City of North Miami Beach. Excellence in customer service will be exhibited in every detail by all departments from our communications to our response time to insuring that we recruit and retain the best individuals with the education, experience, and skill set necessary to expect excellence in all areas of municipal services.

The City Manager will work consistently with all City departments to ensure that there are measurable goals, evaluations and bench marks that monitor performance and professional growth with the objective of enhancing the experience and the level of satisfaction for our residents, contractors' business owners and visitors to our City.

The City Manager will work with all department Directors and senior personnel to ensure industry standards and best practices are implemented and practiced in our City through the consistent adherence to policies and procedures.

The City Manager will ensure senior personnel are involved in their respective professional organizations with a goal to constantly exceed municipal standards by exercising global thinking and bringing progressive innovative programs, ideas and initiatives to North Miami Beach.

Revitalized Downtown and Major Corridors

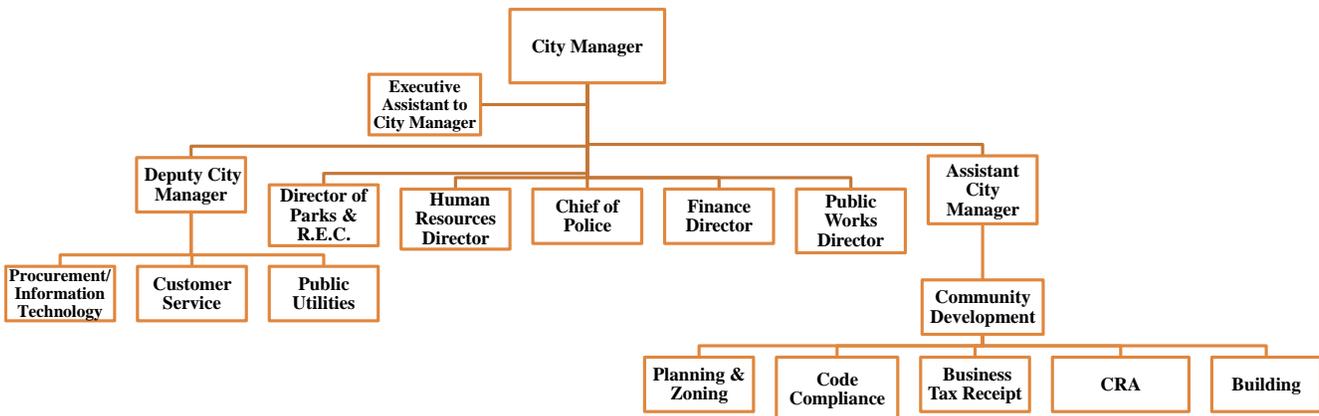
The City Manager in collaboration with our community development team will work towards the full implementation of our newly adopted zoning code that will continue be the catalyst for the revitalized downtown and major corridors in our City. Additionally, the completion and implementation of several master plans will play a key factor in the "Vision" for the revitalization of our Downtown and Major Corridors derived from our Strategic Plan. The Manager will continue to work with the City's Public Works, CIP, Code Compliance, Police, Parks, and Planning Departments and the firms that provide professional services to our City to ensure that collectively we are capitalizing on all opportunities for our City through grants, legislative appropriations and innovative programs, ideas and initiatives that will positively impact our City.

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
CITY MANAGER'S OFFICE

FISCAL YEAR ENDING SEPTEMBER 30, 2016

ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
SALARIES-FULL-TIME						
ANA M. GARCIA		\$ 165,375	12	\$ 167,339	12	\$ 167,856
ELISABETH PIERRE		50,680	12	52,264	12	53,214
RICHARD LORBER (TRANSFERRED TO 010280)		115,000	12	115,000		-
CANDIDO SOSA-CRUZ (65%)		-		-	12	74,750
WILLIAM SERDA (20%)		23,000	12	24,150	12	24,150
LUZ DOMINGUEZ		21,292	4	6,554		-
Full-time Salaries Subtotal	\$ 346,815	375,347		365,307		319,970
OTHER WAGES	11,334	10,000		1,222		-
TAXES	27,363	28,217		27,094		22,508
BENEFITS	130,165	105,932		103,090		93,313
Salaries and Related Costs	515,677	519,496		496,713		435,791
OPERATING COSTS	37,403	70,000		86,148		50,736
CAPITAL OUTLAY	-	-		-		-
NON-OPERATING COSTS	-	480,901		-		470,000
CITY MANAGER TOTAL	\$ 553,080	\$ 1,070,397		\$ 582,861		\$ 956,527



CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL SERVICES ADMINISTRATION

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The General Services Administration provides professional, efficient and cost effective internal services to support other City departments. The Department is organized into the following three Divisions:

Information Services

The Information Services Division provides support to all City departments with information services through the coordination and application of computer and communication technologies. The Division is responsible for all technical projects, equipment and services for the City including computer hardware and software procurements and contracts administration, evaluation, design, development, training and implementation. The Division is also responsible for administering the City's telephone systems/services, Public Utilities radio network and the City's Public Access channel (Channel 77).

Procurement Management

Functions include procurement of a variety of assigned commodity groups and services, preparation of bid documents, conducting pre-bid conferences, analyzing bid responses and the preparation of central purchase orders. The Procurement Management Division conducts assigned research and develops recommendations of procurement and contract services feasibility and contract placement; evaluates existing maintenance and service contract coverage and duration and recommends appropriate modifications based upon the best interests of the City of North Miami Beach and in alignment with the City's Strategic Plan. In addition, this Division oversees the administration of the Procurement Cards (P-Cards) as well as the disposition of surplus, confiscated and abandoned property. The Procurement Management Division works closely with the offices of the Charter Officers and City departments to assure an efficient and smooth procurement service.

Customer Service

See Customer Service Fund included with Internal Service Funds.

GOALS AND MEASUREMENTS

Financially Sound City Government

The General Services Administration will support Council's priority of fiscal sustainability by utilizing the most cost effective means of providing services to both internal and external customers. Initiatives designed to achieve this goal include:

CITY OF NORTH MIAMI BEACH, FLORIDA

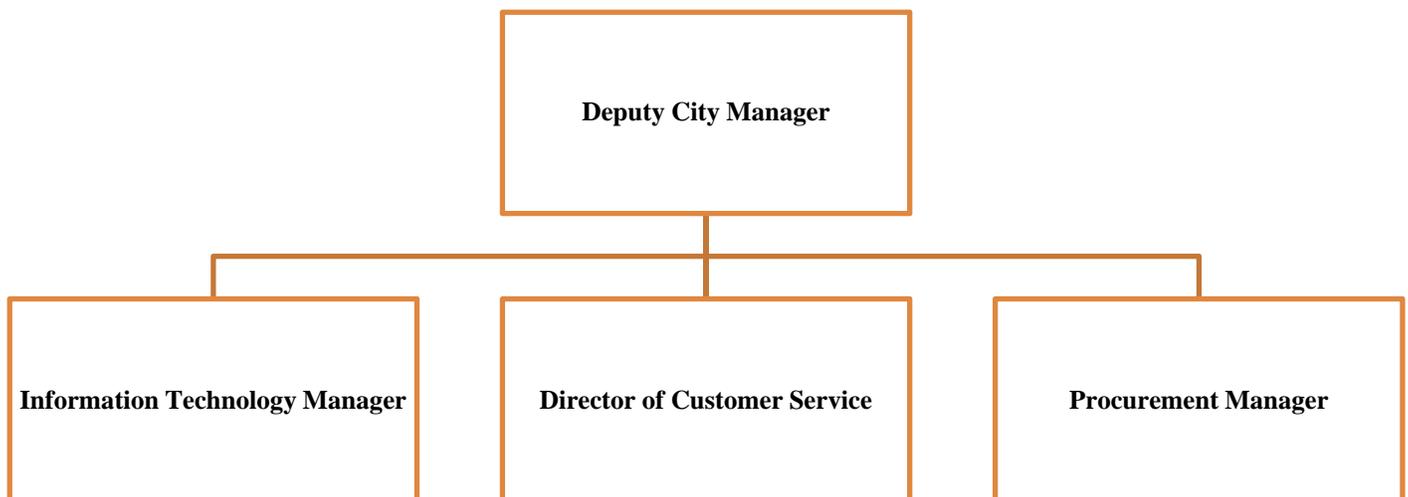
GENERAL SERVICES ADMINISTRATION

FISCAL YEAR ENDING SEPTEMBER 30, 2016

- Continue process of virtualizing existing servers to reduce capital expenditures on new hardware
- Continue the ERP implementation with the implementation of new Building, Code Compliance and Business Licensing software
- Go live with the new Financial Management software

High Performing City Organization Providing Great Customer Service

- Continue with staff participation in recurring customer service training sessions
- Focus on customer service for internal and external customers
- ERP Implementation to increase services provided to our customers



CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
GENERAL SERVICES ADMINISTRATION

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
212	SALARIES-FULL-TIME						
	PATRICK M. ROSIAK		\$ 95,000	12	\$ 99,750	12	\$ 99,750
	LORI HELTON		89,549	12	94,027	12	94,027
	MARIA BONNIER-PEREZ		49,499	12	54,156	12	54,156
	JONATHAN P. WILLIAMS		43,764	12	44,421	12	44,421
	MANUEL S. SELLAN		61,714	12	62,640	-	-
	PROGRAMMER/ANALYST - VACANCY		82,000	-	-	-	-
	GUSTAVO VELASQUEZ		-	9	65,247	12	90,000
	Full-time Salaries Subtotal	\$ 366,370	421,526		420,241		382,354
	OTHER WAGES	7,059	-		806		-
	TAXES	29,408	33,939		33,146		30,803
	BENEFITS	138,715	60,950		58,820		70,935
	Salaries and Related Costs	541,552	516,415		513,013		484,092
	OPERATING COSTS	299,807	570,630		567,019		461,703
	CAPITAL OUTLAY	217,889	30,000		33,050		-
	VEHICLE REPLACEMENT						22,000
	NON-OPERATING COSTS	-	-		-		-
	INFORMATION TECHNOLOGIES TOTAL	\$ 1,059,248	\$ 1,117,045		\$ 1,113,082		\$ 967,795
215	SALARIES-FULL-TIME						
	BRIAN K. O'CONNOR		\$ 85,000	12	\$ 89,250	12	\$ 89,250
	CHRISTINA SEMERARO		50,944	12	51,581	12	56,039
	LAURIE WILLIAMS		42,583	12	45,302	12	45,302
	GENESIS CUEVAS		34,480	12	34,954	12	34,997
	Full-time Salaries Subtotal	\$ 174,275	213,007		221,087		225,588
	OTHER WAGES	20,865	-		3,468		-
	TAXES	15,196	16,999		16,919		18,044
	BENEFITS	42,796	53,201		50,148		62,449
	Salaries and Related Costs	253,132	283,207		291,622		306,081
	OPERATING COSTS	11,396	14,343		13,023		7,943
	CAPITAL OUTLAY	-	-		-		-
	PROCUREMENT TOTAL	\$ 264,528	\$ 297,550		\$ 304,645		\$ 314,024

CITY OF NORTH MIAMI BEACH, FLORIDA

DEPARTMENT OF COMMUNITY DEVELOPEMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The Department of Community Development is comprised of the Planning & Zoning Division, Code Compliance Division, Business Tax Receipt Division and the Building Fund. These functions work closely to provide building safety, code enforcement, and ensure compliance with planning, building and zoning codes. The Department coordinates and manages the development and enhancement of the City's commercial and residential neighborhoods, while protecting the health, safety and welfare of its citizens through the enforcement of City codes and the facilitation of planning efforts that continue to shape and preserve the historic, safe and well planned character of the area. The Building Fund is included with Enterprise Funds.

Planning and Zoning

Reviews building permit applications, enforces the land development regulations, processes requests for public hearings and administrative variances, administers to the City's Comprehensive Plan, prepares evaluation and appraisal reports, undertakes specific long range planning efforts, coordinates the Community Rating Service program, coordinates with local, county and state planning agencies, and serves as a resource to other city departments and elected officials as policies are developed and implemented.

Code Compliance

The Code Compliance Division is responsible for uniformly enforcing City Code, ensuring the health, safety, welfare, and quality of life for the residents, business owners and visitors of North Miami Beach. The Division receives and responds to citizen complaints and reports from other agencies and departments on alleged violations of zoning and related municipal codes and ordinances; interviews complainants and witnesses; conducts investigations and provides recommendations for resolution. Additionally, the Division prepares evidence in support of legal actions; appears in court as necessary; testifies at hearings and in court proceedings as required.

Business Tax Receipts

The Business Tax Receipt (BTR) Division is responsible for the billing and collection of BTRs from all businesses operating within the City limits. Businesses must meet all conditions required by city, county, state, or federal agency regulations, which apply to that business or occupation. All businesses may be subject to zoning, environmental, health, building, or development codes.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Department of Community Development will support this goal by utilizing the most cost effective means of providing services to both internal and external customers. Current year initiatives designed to achieve this goal include: (1) Begin ERP implementation including Geographic Information System Ener-Gov, an application specifically developed for Planning & Zoning, Code Compliance, Business Tax Receipts and the Building Department; and (2) Annexation of the unincorporated "hole-in-the-donut" Winward: Annexation of the subject area will have positive economic and fiscal benefits, by rationalizing city boundaries and increasing the City's population and tax base.

CITY OF NORTH MIAMI BEACH, FLORIDA

DEPARTMENT OF COMMUNITY DEVELOPEMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The Place to Live: Beautiful, Safe and Livable

The Department will play a critical role in achieving this objective. The Planning and Zoning Division commissioned a Comprehensive Plan to attract and increase economic development throughout the city. The Code Compliance Division will continue to provide the highest levels of customer service and enforce the City Code fairly and consistent. The Code Compliance Division will reduce the number of vacant and unmaintained properties citywide making the City more beautiful, safe and livable.

High Performing City Organization Providing Great Customer Service

The Department will continue responding to resident and business owner concerns and inquiries within 24 hours. The Code Compliance Division relocated to the Public Services Administration building providing administrative and customer service support to the Building, Planning and Zoning, and Business Tax Receipt Divisions. The Code Compliance Division takes the lead in responding to all public service issues. The Planning & Zoning Division added an Administrative Coordinator position to support staff in coordinating new projects and assist the economic development team. The Business Tax Receipt Division will engage in continuous improvement to effectively manage business license applications and provide guidance throughout the business tax receipt process.

Revitalized Downtown and Major Corridors

This Department along with the CRA will be the driver for the strategic initiative of downtown and major corridors revitalization. In fiscal year 2015, the zoning overly was completed and created mixed land use opportunities to promote development. A feasibility analysis of streetscape improvements will be conducted. A business district sewer improvement project will be implemented. The Snake Creek Canal was designated as a linear park and improvements to this park will continue.



CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
DEPARTMENT OF COMMUNITY DEVELOPMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015		EST. FY 2016		ADOPTED BUDGET FY 2016
				LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	LENGTH OF SERVICE (MONTHS)		
280	SALARIES-FULL-TIME							
	CARLOS M. RIVERO		\$ 95,000	12	\$ 89,396	12	\$ 90,000	
	ADMINISTRATIVE COORDINATOR		-	-	-	12	43,020	
	RICHARD LORBER [TRANSFERRED FROM 010200]		-	-	-	12	115,000	
	GISELLE M. DESCHAMPS		45,000	12	48,755	12	48,755	
	KIMBERLY MARCELLUS		45,000	12	48,755	12	48,755	
	Full-time Salaries Subtotal	\$ 157,275	185,000		186,906		345,530	
	OTHER WAGES	33,553	1,680		-		-	
	TAXES	21,825	19,841		19,921		29,658	
	BENEFITS	47,374	45,162		45,162		94,807	
	Salaries and Related Costs	260,027	251,683		251,989		469,995	
	OPERATING COSTS	126,442	113,700		108,768		166,600	
	PLANNING AND ZONING TOTAL	\$ 386,469	\$ 365,383		\$ 360,757		\$ 636,595	
284/286	SALARIES-FULL-TIME							
	MARLENE RIVERA		\$ 47,648	12	\$ 48,363	12	\$ 48,362	
	TERRY A. CAMPBELL		66,507	10	56,254	-	-	
	OCCUP LIC INSPECTOR		-	-	-	12	34,480	
	Full-time Salaries Subtotal	\$ 59,848	114,155		104,617		82,842	
	OTHER WAGES	45	-		26,994		-	
	TAXES	4,424	10,927		12,871		7,345	
	BENEFITS	12,413	21,343		16,047		22,821	
	Salaries and Related Costs	76,730	146,425		160,529		113,008	
	OPERATING COSTS	-	7,950		4,880		7,950	
	BUSINESS TAX RECEIPTS TOTAL	\$ 76,730	\$ 154,375		\$ 165,409		\$ 120,958	
285	SALARIES-FULL-TIME							
	SHEILA FASS		\$ 37,642	12	\$ 38,207	12	\$ 35,829	
	ROSARIO VITALE		31,590	12	32,064	12	32,064	
	CANDIDO SOSA-CRUZ - 75% [TRANSFERRED TO 010200]		67,500	12	68,203	-	-	
	ANGEL R. GUERRERO		40,528	12	41,136	12	41,136	
	SAUL KALIN		60,409	1	4,592	-	-	
	TASHEEMA VIOLET LEWIS		-	8	22,442	12	33,325	
	MICHAEL NOEL EDWIDGE		33,325	1	2,563	-	-	
	ALRIDGE MERISIER		-	4	12,175	12	33,325	
	CARLOS RAMIREZ		65,600	1	5,046	-	-	
	NEDSSA MERISE		-	8	22,442	12	33,325	
	CODE ENFORCEMENT SUPERVISOR - VACANCY		55,000	-	-	-	-	
	LAZARO SALVADOR REMOND - 50% FOR FY16		-	11	51,842	12	35,000	
	Full-time Salaries Subtotal	\$ 351,896	391,594		300,712		244,004	
	OTHER WAGES	39,205	59,125		100,102		51,901	
	TAXES	36,647	40,878		39,124		26,697	
	BENEFITS	92,588	68,477		51,256		55,299	
	Salaries and Related Costs	520,336	560,074		491,194		377,901	
	OPERATING COSTS	59,512	85,484		66,812		73,184	
	CAPITAL OUTLAY		7,800		12,308			
	2 VEHICLE REPLACEMENT	-	-		-		46,000	
	CODE COMPLIANCE TOTAL	\$ 579,849	\$ 653,358		\$ 570,314		\$ 497,085	

CITY OF NORTH MIAMI BEACH, FLORIDA

HUMAN RESOURCES AND ORGANIZATIONAL DEVELOPMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The Human Resources and Organizational Development Department (HROD) provides services in the personnel, labor relations, and insurance areas to all City departments and employees. HROD is organized into two Divisions:

Administration

This Division provides support to other City departments in the areas of labor relations, labor regulations, recruitment, selection, position descriptions, classifications, policy development, training, performance evaluation, disciplinary action, wage and benefit surveys, health and welfare issues, tuition reimbursement, employee recognition and counseling assistance.

Risk Management/Self Insurance

This Division's responsibilities include promoting a safe and healthy work environment, ensuring high quality and cost effective health and wellness benefits are in place and managed appropriately, accident and incident investigation, reporting and monitoring of Workers' Compensation claims, review of property values, insurance coverages and premiums, and general liability issues. Information on these activities are located with the Internal Service Funds.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Department of Human Resources and Organizational Development will support Council's priority of a financially sound city government by pursuing a benefits strategy which provides a consumer driven model, engages employees in proactive healthcare decisions to improve health and quality of life, and contains healthcare costs to the fullest extent possible. We will benchmark the city's benefits both locally and nationally to ensure our benefits program is competitive and progressive. We will also focus upon continuous improvement of the risk management function, ensuring the products, premiums, and coverage levels and types are appropriately calibrated to the City's size and needs. Bargaining agreements will be sought which contain costs to the City yet honor the needs of employees while we seek to recruit and retain the talent we need to achieve our goals.

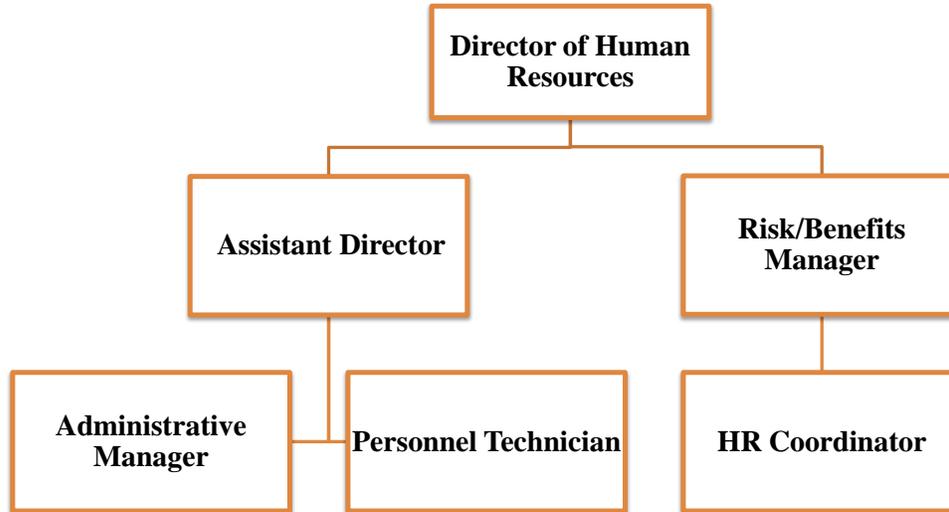
High Performing City Organization Providing Great Customer Services

The HROD Department will continue to promote and enforce our RISE Standards – Respect, Integrity, Service, Excellence - throughout the City. We will provide *Service Excellence* training to reinforce these values and keep the workforce energized. We will ensure alignment of the workforce to the strategic and operational goals of the organization through the implementation of management performance evaluations which include goal setting, as well as the RISE standards.

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
HUMAN RESOURCES AND ORGANIZATIONAL DEVELOPMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016



ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
SALARIES-FULL-TIME						
MARVIN ANDREW ADAMS		\$ 28,697	12	\$ 33,280	12	\$ 36,794
NORMA IRIS ALICEA		56,418	12	56,418	12	56,418
AUDREA Y. HINDS		82,247	12	87,079	12	90,677
CANDICE KAY DOE		42,583	12	42,583	12	42,583
ROSEMARIE EGNER AMBERSON		115,000	10	100,628	-	-
HUMAN RESOURCES DIRECTOR - VACANCY		-	-	-	12	120,753
ESTHER M. MARTINEZ CARDONA		68,245	12	68,245	12	68,245
Full-time Salaries Subtotal	\$ 362,249	393,190		388,233		415,470
OTHER WAGES	2,243	2,500		1,616		750
TAXES	28,945	31,483		32,141		33,089
BENEFITS	310,082	87,066		85,907		101,480
Salaries and Related Costs	703,519	514,239		507,897		550,789
OPERATING COSTS	118,188	84,945		72,515		62,290
CAPITAL OUTLAY	767	-		-		-
COMPUTER AND PRINTER	-	-		-		2,970
NON-OPERATING COSTS	-	-		-		-
HROD TOTAL	\$ 822,473	\$ 599,184		\$ 580,412		\$ 616,049

CITY OF NORTH MIAMI BEACH, FLORIDA

FINANCE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The Finance Department is responsible for the proper accounting of all City funds and compliance with all applicable regulations and laws. Routine duties include processing payroll, accounts payable, accounts receivable, cash collections, general ledger fund accounting, debt service administration, investment of City funds and preparation of various state, federal and management financial reports.

The Department provides public transparency to promote trust through the implementation and control of the approved budget and the preparation, and disclosure of the financial statements, including responses to the external auditors. The Finance Department provides financial analysis services to other City departments in order to enhance efficiency and assists with banking transactions that arise during the year.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Finance Department will promote public trust and safeguard the fiscal integrity of the City by providing transparency through the implementation and control of the approved budget and the preparation and disclosure of the Comprehensive Annual Financial Report and quarterly financial reports. The department also has monthly meetings with the investment consultant to manage the City's diverse investment portfolio to facilitate a fiscally sound city government. The department will take the lead role in the implementation of a new Enterprise Resource Planning system. The areas impacted by this process include: accounts payable, bank reconciliation, budgeting, business licensing, capital assets, cash receipting, contract management, general ledger, grants and project management, human resources, inspection and code enforcement, inventory management, miscellaneous billing and account receivables, payroll, permits and inspections, purchasing, time and attendance and utility billing.

High Performing City Organization Providing Great Customer Services

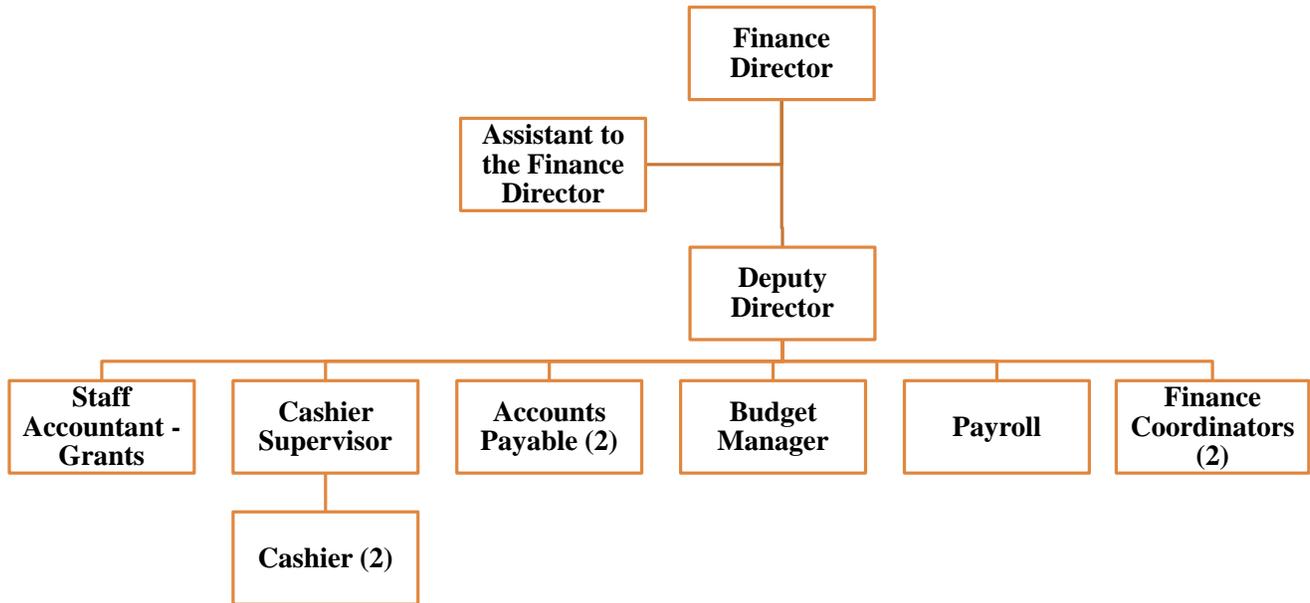
The Finance Department ensures compliance with all applicable regulations and laws through the adoption and application of policies and procedures that limit physical access; segregate the duties of initiation, processing and approval of transactions; clearly define levels of authority; and require continuing professional education. The Finance Department also provides financial management and policy support, analytical services and financial information to the City Manager, departments, the public and other agencies.

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES

FINANCE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016



ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
SALARIES-FULL-TIME						
JANETTE SMITH		\$ 125,611	-	\$ -	-	\$ -
BARBARA FAYE TRINKA		-	12	119,389	12	122,055
MARCIA FENNELL		94,910	12	99,656	12	99,656
RACQUEL E. LOPEZ		85,000	12	85,000	12	85,000
LAURA WOZNAK		69,049	12	69,979	12	72,501
MARC MAXY		62,000	12	62,835	12	65,100
KAREN ROSEMARIE SHIELDS		60,000	12	60,750	12	63,000
THOMAS P. SZCZEPANSKI		50,124	12	50,124	12	50,124
ANGEL DENISE BURLEY		33,361	7	19,753	-	-
NAVDITA MAHARAJ		-	-	-	12	31,009
ASST TO FINANCE DIRECTOR		-	-	-	12	51,839
PATRICIA KAYE COLDEN		32,405	12	35,422	12	37,953
FRANTZ TELFORT		57,000	12	57,000	12	57,000
JULIET A. PENNANT-ALLEN		46,148	12	46,148	12	46,148
MARY ELIZABETH BELTRAN		-	8	27,058	12	40,587
ADMINISTRATIVE AIDE II - VACANCY		27,536	-	-	-	-
Full-time Salaries Subtotal	\$ 723,346	743,144		733,114		821,972
OTHER WAGES	30,933	21,104		44,428		5,000
TAXES	58,319	60,329		60,982		65,807
BENEFITS	284,123	184,381		167,554		200,800
Salaries and Related Costs	1,096,721	1,008,958		1,006,078		1,093,579
OPERATING COSTS	48,217	132,650		110,850		108,280
CAPITAL OUTLAY	1,563	-		1,739		-
FINANCE TOTAL	\$ 1,146,502	\$ 1,141,608		\$ 1,118,667		\$ 1,201,859

CITY OF NORTH MIAMI BEACH, FLORIDA

POLICE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The North Miami Beach Police Department (NMBPD) is committed to providing excellent services to the citizens of the City of North Miami Beach (NMB). The Department will continue to work in partnership with various departments within the City and community leaders to ensure a safe environment and to improve the quality of life that are consistent with the values of the community, while continuing our commitment in the reduction of Targeted Crimes and the reduction of traffic crashes by education and enforcement.

The NMBPD responds to the request and needs of the community in various ways. Within the last fiscal year, the Department has been able to increase its efforts in addressing many quality of life needs by adding a Community Policing Unit (CPU) and includes the following:

- Community events like Shop with a COP, Winter Fest Toy Drive, and Chief for the Day
- Community Outreach Program which is designed to identify, evaluate, and respond to the needs of the residents and businesses in our community
- Increase the identifiable presence of the NMBPD in our commercial areas utilizing the Command Post bus as a platform
- Partnership with the community through Club Law and Order and the PACT Community Meetings and Homeowner's Association Meetings
- Explorer Program to disseminate information on crime prevention and security
- Incorporate our Officer Friendly Program, and maintaining relationships and presence within the schools and communities within NMB, while continuing to promote the Police Explorer program

The Department is responsible for conducting preliminary and follow-up investigations, with special attention in the reduction of targeted crimes by initiating or conducting the following:

- Increase pro-active operations
- Utilize on-duty personnel to address "Hot Spot and Active Areas"
- Increase directed patrols in targeted areas identified via Command Central
- Increase DUI enforcement efforts.
- Increase speed enforcement of school zones.
- Continue to educate the community on improving driving habits

The NMBPD is committed in the reduction of accidents, Hit and Runs, and pedestrian fatalities by conducting traffic control activities and maintaining internal controls to ensure fair, efficient and effective police services. The Department is also committed to creating an atmosphere of safety and security throughout the City of NMB with an emphasis on responsive community based policing with integrity, fairness, and professionalism.

CITY OF NORTH MIAMI BEACH, FLORIDA

POLICE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

GOALS AND MEASUREMENTS

Financially Sound City Government

The NMBPD is continuously working on safeguarding its residents and employees with sworn officers and upgraded state-of-the-art systems in the most cost effective manner. The Department will focus its energy on protecting and improving the quality of life for all people that live, work, and travel within the City of NMB by instilling confidence in all stakeholders and employees regarding the overall tone and direction of the Department. This will be accomplished in part by ensuring that the Department is prepared to meet the demands of the future by working in concert with the City Manager to make certain that the Department's financial decisions align with the goals of the City of NMB, as well as the needs of the community.

The Place to Live: Beautiful, Safe, and Livable

The Department is focused on reducing crime and improving the quality of life for the citizens and the stakeholders of the City by the implementation of the Blue Wave/Blue Crush Initiatives. These initiatives, with the combination of Community Policing, will continue to enhance the safety throughout the City, including the Snake Creek Canal and all the City park facilities.

High Performing City Organization Providing Great Customer Service

The Department maintains a professional and experienced staff accomplished through in-service training and career development. The Department ensures 100% of all sworn and non-sworn personnel maintain current certifications in accordance with the Florida Department of Law Enforcement requirements by providing yearly training to all personnel and by sending personnel to in-service career related training to increase their area of expertise.

The NMBPD is also the first and only Divisional Emergency Operations Center in Miami-Dade County to be directly linked technologically to the main Miami-Dade Emergency Operations Center. This new capability gives the City real-time information on disaster information which ultimately could result in saving more lives and property

The Department will increase its staffing levels during fiscal year 2015/16 by two officers to enhance customer service and add to the implementation of community based policing concepts. The additional officers will transform the ad-hoc motorcycle units to a fulltime unit that will be utilized to address the ongoing traffic concerns within the City such as:

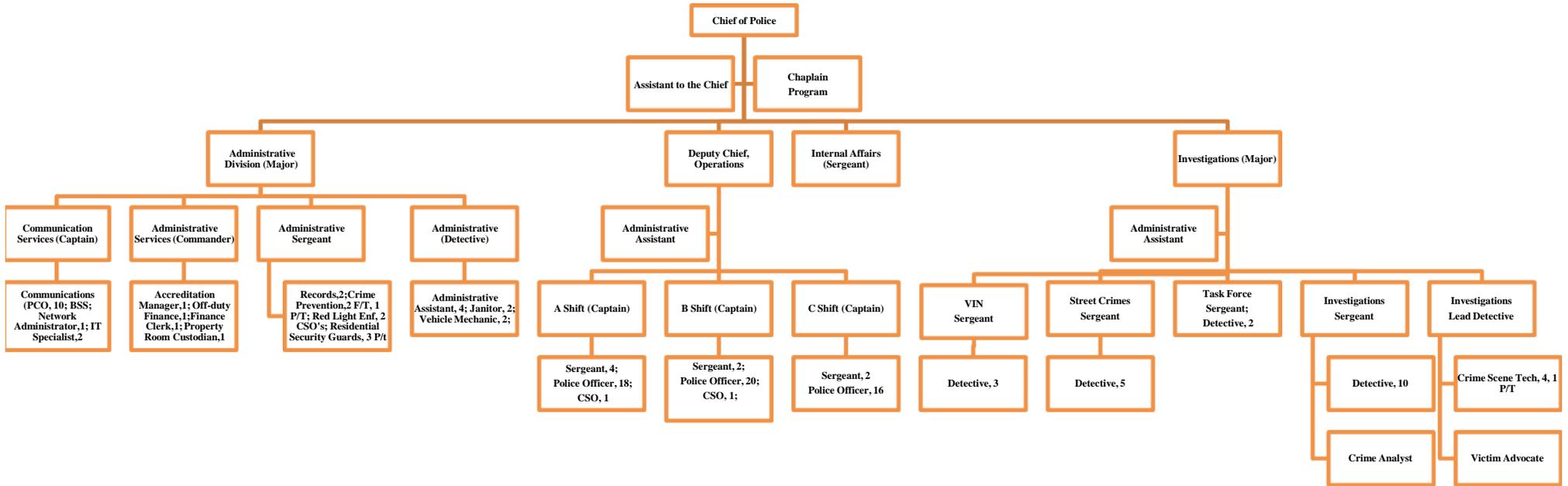
- Traffic complaints
- Accident locations and statistics
- Engineering recommendations
- Enforcement requests
- Special events planning

This coordination is necessary to support the goals of the Blue Wave/Blue Crush Initiatives.

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES POLICE DEPARTMENT ORGANIZATION CHART

FISCAL YEAR ENDING SEPTEMBER 30, 2016



CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
POLICE DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
500	SALARIES-FULL-TIME						
	JUAN AUGUSTYNIAK		\$ 52,000	1	\$ 4,000	-	\$ -
	WAYNE W. BAUER		44,236	12	49,259	12	50,680
	RENER BELLORIN		41,247	12	41,866	12	41,866
	JEFFREY SCOTT DENNIS		137,410	12	137,548	12	144,202
	CARLOS DIAZ		85,000	8	60,488	-	-
	FELIX A. MARTINEZ		24,066	12	24,427	12	24,427
	KEVIN PRESCOTT		109,393	12	110,351	12	114,785
	RICHARD SILBERMAN		99,033	12	99,033	12	99,033
	DENISE SINGMAN		28,775	7	15,820	-	-
	RICHARD C. SLUSHER		78,295	12	78,295	12	78,295
	HARVETTE S. SMITH		76,876	12	76,876	12	76,876
	ADRIAN MARIE THOMAS		41,588	12	42,211	12	42,211
	NICHOLA T. WRIGHT		54,148	12	56,855	12	59,563
	JOHN CASSARINO		108,107	12	108,547	12	111,307
	MOHAMMAD ASIM		-	12	97,682	12	97,682
	TERESA WALKER HINES		-	10	23,650	12	27,949
	RECORDS CLERK - VACANCY		27,536	-	-	-	-
	ASSISTANT TO DIRECTOR - VACANCY		51,839	-	-	12	51,839
	ACCOUNT CLERK - VACANCY		-	-	-	12	37,953
	RICHARDO PEGUERO		-	-	-	12	52,000
	INFO TECH NETWORK SPECIALIST - VACANCY		70,000	-	-	-	-
	IT NETWORK ADMINISTRATOR - VACANCY		-	-	-	12	72,000
	IT NETWORK ADMINISTRATOR - VACANCY		-	-	-	12	56,469
	Full-time Salaries Subtotal	\$ 896,431	1,129,549		1,026,908		1,239,137
	OTHER WAGES	89,642	25,000		134,949		51,250
	TAXES	102,868	126,342		120,036		130,992
	BENEFITS	352,028	4,536,399		4,479,120		4,610,028
	Salaries and Related Costs	1,440,970	5,817,290		5,761,013		6,031,407
	OPERATING COSTS	603,228	734,520		712,323		733,320
	CAPITAL OUTLAY	339,950	291,500		556,736		
	FIRE SPRINKLER SYSTEM UPGRADE						80,000
	POWER GRID AND ELECTRICAL PANEL UPGRADES						80,000
	SERVER REPLACEMENT						30,000
	REPLACEMENT VEHICLES						300,000
	Capital Outlay Subtotal	339,950	291,500		556,736		490,000
	POLICE ADMINISTRATION TOTAL	\$ 2,384,148	\$ 6,843,310		\$ 7,030,072		\$ 7,254,727
501	SALARIES-FULL-TIME						
	NICHOLAS DOUGLAS		\$ 51,641	4	\$ 16,205	-	\$ -
	AUTOMOTIVE MECHANIC I - VACANCY		-	-	-	12	31,009
	PATRICK S. MAANSTER		32,405	12	34,971	12	34,971
	Full-time Salaries Subtotal	\$ 86,410	84,046		51,176		65,980
	OTHER WAGES	2,706	5,000		20,608		2,500
	TAXES	9,544	9,754		9,243		7,614
	BENEFITS	44,593	22,100		17,100		14,089
	Salaries and Related Costs	143,253	120,900		98,127		90,183
	OPERATING COSTS	584,876	556,240		547,617		543,040
	CAPITAL OUTLAY	-	-		-		-
	POLICE GARAGE TOTAL	\$ 728,129	\$ 677,140		\$ 645,744		\$ 633,223

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
POLICE DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
510	SALARIES-FULL-TIME						
	VINCENT ABBOTT		\$ 77,674	12	\$ 77,674	12	\$ 77,414
	MICHAEL DAVID AJO JR.		49,328	12	49,328	12	50,556
	ALDO ALFONSO		77,236	12	77,236	12	77,414
	KARL J. ANDERSON		76,914	12	76,914	12	76,914
	MOHAMMAD ASIM		97,682		-		-
	JOSE ASSAEL		96,560	12	98,952	12	101,310
	CHRISTOPHER A. BAGWELL		76,475	12	76,475	12	77,174
	KENNETH BAKER		79,435	12	79,435	12	79,435
	ADELA VANESSA BARRALAGA		-	6	15,505	12	31,009
	MICHAEL BOLINGER		76,396	12	76,396	12	77,095
	INGRID CABRERA		-	12	49,696	12	49,696
	ALEXANDER G. CAPOTE		77,134	12	77,134	12	77,654
	MICHAEL CHINCHILLA		49,596	12	49,596	12	49,596
	MARY COLL		48,393	12	48,393	12	49,119
	LINO DIAZ		77,615	12	77,615	12	77,534
	BRIDGITTE O. EDDINGTON		76,855	12	76,855	12	76,855
	ROBERT JAMES ELDER		48,368	12	48,368	12	49,336
	DARREN WILLIAM FAGAN		78,155	12	78,155	12	77,375
	AUGUSTO V. FARINI KAIO		-	5	20,601	12	49,336
	LAZARO FLEITAS-BETANCOURT		49,856	12	49,596	12	49,856
	RAFAEL E. FLORENCIO		64,795	12	64,795	12	65,055
	DENNIS S. FOGELGREN [TRANSFERRED TO 010512]		76,196	12	76,196		-
	DAVID WILLIAM FOY		83,593	12	83,593	12	84,613
	GIOVANNI FRANCONI		77,154	12	77,154	12	77,154
	SERGIO H. GARCIA		81,881	12	81,881	12	83,152
	RICHARD G. GAUVREAU		76,196	12	76,196	12	78,454
	GONZALEZ LAURA		78,076	12	78,076	12	78,774
	AYMEE GONZALEZ		76,876	12	76,876	12	77,574
	MARIA G GONZALEZ		-	4	17,914	12	49,336
	LUIS M. GORDO		78,614	12	78,614	12	78,614
	HILARY GREENBERG		38,772	2	5,965		-
	JERRY L. HAMILTON JR		76,196	12	76,196	12	76,894
	ERICSON HARRELL		77,394	12	77,394	12	77,394
	REBECCA E. HASTY		79,216	12	79,216	12	79,394
	FELIPE HERNANDEZ		77,994	12	77,994	12	77,994
	KEYNERI HERNANDEZ		77,156	12	77,156	12	77,854
	WILLIAM HERNANDEZ		116,560	12	116,560	12	116,560
	MELANIE J. JOHNSON		75,916	12	75,916	12	76,614
	JUAN G. JURADO		82,601	12	78,394	12	84,132
	DOUGLAS MERED KELLNER III		-	5	20,601	12	48,816
	CHRISTIAN M. LYSTAD		77,355	12	77,355	12	78,314
	ANTONIO MARCIANTE		107,867	12	108,367	12	111,067
	JOSE ANGEL MARIN		78,215	12	78,215	12	78,456
	JOSE MAYA		-	10	60,069	12	77,914
	MICHAEL C. MENDEZ		49,596	12	49,596	12	49,336
	NICOLE E. MOOD		49,336	12	49,336	12	49,336
	ALEXANDER MORALES		78,696	12	78,696	12	78,696
	MICHAEL J. MUNDY		76,956	12	76,956	12	77,654
	JETRO NELSON		77,874	12	77,874	12	77,874
	STUART LEE NICHOLS		84,352	12	84,352	12	84,352
	JASON OCHOA		83,601	12	83,601	12	83,832
	CARLOS PARETS		76,156	12	76,156	12	76,854
	JUAN FRANCISCO PINILLOS		84,172	12	84,172	12	83,392
	ROBERTO QUINONES		77,574	12	77,574	12	77,574
	RICHARD RAND		95,481	12	95,481		-
	JIMMY RANDAZZO		77,716	12	77,716	12	78,415
	ERIC C. RIVERA		-	3	20,954	12	76,654
	ROJAS JR PEDRO		78,694	12	78,694	12	78,694
	JUAN CARLOS RUIZ		77,954	12	77,954	12	77,174
	WILL ARTHUR SANDERS		78,874	12	78,874	12	78,874
	DUKENS SANON		78,214	12	78,214	12	78,214
	KEVIN OWEN SHERROD		77,154	12	77,154	12	76,894
	ZOILA MARINA SIMMONS		76,914	12	76,914	12	76,914
	SAMUEL MYRON SIMON		78,114	12	78,114	12	78,114
	LEONARDO SOCORRO		98,423	12	98,423	12	98,423
	LUIS ALBERTO SOTO		77,954	12	77,954	12	77,694
	CHRISTOPHER L. STARNES		76,894	12	76,894	12	76,894
	MIKE TANIS		70,445	12	70,425	12	70,425
	JORGE E. VAZQUEZ-BELLO		78,655	12	79,175	12	79,175
	ANTHONY WEDDERBURN		76,196	12	76,196	12	76,894
	ROBERT J. WILLIAMS		99,273	12	99,273	12	103,901
	JONATHAN L. WILSON		76,956	12	76,956	12	77,654
	AARON A. WINCHESTER		31,009	12	31,009	12	50,556
	POLICE CAPTAIN - VACANCY		-	-	-	12	95,000
	COMMUNITY OFFICER - VACANCY		-	-	-	12	31,009
	POLICE OFFICER - VACANCY		48,368	-	-	-	-
	POLICE OFFICER - VACANCY		48,368	-	-	-	-
	POLICE OFFICER - VACANCY		48,368	-	-	-	-
	POLICE OFFICER - VACANCY		37,718	-	-	-	-
	POLICE OFFICER - VACANCY		58,405	-	-	-	-
	POLICE OFFICER - NEW POSITION [STARTING IN JAN.]		34,933	-	-	12	36,276
	POLICE OFFICER - NEW POSITION [STARTING IN JAN.]		34,933	-	-	12	36,276
	POLICE OFFICER - VACANCY		34,933	-	-	12	48,368
	POLICE SERGENT - VACANCY		26,039	-	-	-	-
	POLICE OFFICER - VACANCY		23,289	-	-	12	48,368
	POLICE OFFICER - VACANCY		23,289	-	-	12	48,368
	POLICE OFFICER - VACANCY		15,526	-	-	12	48,368
	POLICE OFFICER - VACANCY		15,526	-	-	12	48,368
	Full-time Salaries Subtotal	\$ 4,929,932	5,465,223		5,089,304		5,579,671

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
POLICE DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
510	OTHER WAGES	510,559	450,000		666,174		436,377
(continued)	TAXES	657,953	690,521		681,044		699,049
	BENEFITS	4,840,691	1,606,655		1,525,348		1,325,091
	Salaries and Related Costs	10,939,135	8,212,399		7,961,870		8,040,188
	OPERATING COSTS	248,102	264,800		213,020		251,600
	UNIFORM SERVICES TOTAL	\$ 11,187,237	\$ 8,477,199		\$ 8,174,890		\$ 8,291,788
512	SALARIES-FULL-TIME						
	SHADAE BROWN		\$ 57,777	5	\$ 23,008	-	\$ -
	NICHOLE CAMACHO		68,672	12	68,672	12	68,672
	RICK A. GOMES		52,189	12	52,189	12	52,449
	MARIA GONZALEZ		40,185	7	24,730	-	-
	TONYA M. HOLLIMON		56,994	12	56,994	12	57,254
	SHERYL MARSH-MOOSANG		57,514	12	57,514	12	57,514
	EDITH M. SANTANA		35,345	12	35,345	12	37,112
	LAVETTE STEVENS		58,294	4	18,825	-	-
	MYRA D. THOMPSON		57,514	12	57,514	12	57,514
	CRYSTAL L. WHITE		56,474	12	56,474	12	57,254
	OMAR M. YABER		58,034	12	58,034	12	58,817
	DENNIS S. FOGELGREN [TRANSFERRED FROM 010510]		-	2	12,573	12	76,894
	POLICE COMM OFFICER I - VACANCY		56,474	-	-	12	39,405
	POLICE COMM OFFICER I - VACANCY		39,405	-	-	-	-
	Full-time Salaries Subtotal	\$ 642,409	694,871		521,872		562,885
	OTHER WAGES	184,212	165,000		252,658		209,087
	TAXES	63,998	64,858		58,296		57,753
	BENEFITS	266,103	115,581		87,635		83,575
	Salaries and Related Costs	1,156,722	1,040,310		920,461		913,300
	OPERATING COSTS	11,728	11,200		4,877		9,200
	COMMUNICATIONS TOTAL	\$ 1,168,450	\$ 1,051,510		\$ 925,338		\$ 922,500
530	SALARIES-FULL-TIME						
	ALLEN J. DAISE		\$ 77,914	12	\$ 77,914	12	\$ 77,914
	PAMELA DENHAM		78,635	12	78,635	12	78,635
	EDWARD A. GARCIA		78,434	12	78,434	12	78,434
	JUDY M. GENAO		42,384	12	43,020	12	43,020
	JOHN DAVID GONZALEZ		78,915	12	78,915	12	78,915
	KATERMAN KATHY		109,274	12	110,640	12	114,665
	GARY G. KOGAN		99,753	12	99,753	12	99,753
	CORA MANN		79,155	12	79,155	12	79,675
	POLICE OFFICER/DETECTIVE - VACANCY		-	-	-	12	48,368
	JAMES L. MOORE		81,306	12	81,306	12	81,306
	NIGEL MORRISON		79,394	6	36,321	-	-
	RICHARD D. RAND		-	-	-	12	100,230
	SANDY ANN RODRIGUEZ		79,154	12	79,154	12	79,154
	JOSEPH L. ROMERO		78,434	12	78,434	12	77,914
	ELVIS VAZQUEZ-BELLO		77,696	12	77,696	12	77,696
	TRACY L. WEBSTER		78,155	12	78,155	12	78,155
	NINGER GASTON-VIRGILE		-	4	15,346	12	42,000
	CRIME ANALYST - NEW POSITION		42,000	-	-	-	-
	Full-time Salaries Subtotal	\$ 1,155,473	1,160,603		1,092,878		1,235,834
	OTHER WAGES	209,773	160,000		207,231		224,846
	TAXES	173,204	150,451		171,259		162,243
	BENEFITS	868,958	280,607		251,414		239,850
	Salaries and Related Costs	2,407,408	1,751,661		1,722,782		1,862,773
	OPERATING COSTS	21,420	20,850		18,917		17,900
	DETECTIVE BUREAU TOTAL	\$ 2,428,829	\$ 1,772,511		\$ 1,741,699		\$ 1,880,673
531	SALARIES-FULL-TIME						
	PATRICIA N. LANE		\$ 41,247	12	\$ 41,866	12	\$ 41,866
	JORGE A. PACHECO		41,247	12	41,866	12	41,866
	MANUELA TORRES SOTO		37,953	12	38,522	12	38,522
	MIGUEL ACEVEDO		-	9	29,633	12	38,522
	CRIME SCENE TECHNICIAN - NEW POSITION		37,939	-	-	-	-
	Full-time Salaries Subtotal	\$ 124,845	158,386		151,887		160,776
	OTHER WAGES	25,240	33,000		31,398		25,000
	TAXES	16,493	21,522		20,535		21,379
	BENEFITS	57,092	40,190		35,051		50,312
	Salaries and Related Costs	223,670	253,098		238,871		257,467
	OPERATING COSTS	6,042	5,400		4,145		5,400
	CRIME SCENE TOTAL	\$ 229,712	\$ 258,498		\$ 243,016		\$ 262,867

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
POLICE DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
532	SALARIES-FULL-TIME						
	WILLIAM BEAUPARLANT		\$ 98,863	12	\$ 98,863	12	\$ 98,863
	CARLOS CASTILLO		77,456	12	77,456	12	77,456
	CRAIG M. CATLIN		79,335	12	79,335	12	79,335
	SERGIO G. DIAZ		77,335	12	77,335	12	77,335
	JORGE M. NUNEZ		76,976	12	76,976	12	76,976
	PEDRO L. PEREZ		97,782	12	97,782	12	97,782
	Full-time Salaries Subtotal	\$ 509,629	507,747		507,747		507,747
	OTHER WAGES	27,150	-		46,895		-
	TAXES	76,318	61,991		77,880		60,975
	BENEFITS	240,003	118,785		107,580		107,432
	Salaries and Related Costs	853,100	688,523		740,102		676,154
	OPERATING COSTS	7,250	4,200		4,200		4,500
	TASK FORCES TOTAL	\$ 860,351	\$ 692,723		\$ 744,302		\$ 680,654
533	SALARIES-FULL-TIME						
	NELSON O. CAMACHO		\$ 77,936	12	\$ 77,936	12	\$ 77,936
	ERIC B. DAVIS		77,736	12	77,736	12	77,736
	JUAN B. DOLCINE		78,256	12	78,256	12	77,736
	JONAS EDDINGTON		99,383	12	99,383	12	99,383
	GEORGE L. FESTA		77,255	12	77,255	12	77,255
	Full-time Salaries Subtotal	\$ 412,087	410,566		410,566		410,046
	OTHER WAGES	35,904	75,000		36,990		50,000
	TAXES	61,479	55,869		61,205		53,074
	BENEFITS	124,313	69,672		60,343		69,025
	Salaries and Related Costs	633,783	611,107		569,104		582,145
	OPERATING COSTS	4,860	3,500		3,500		3,750
	SPECIAL INVESTIGATION TOTAL	\$ 638,643	\$ 614,607		\$ 572,604		\$ 585,895
555	SALARIES-FULL-TIME						
	TIFFANY ARGUETA CRUZ		\$ 31,009	12	\$ 31,009	12	\$ 31,009
	COMMUNITY SERVICE OFFICER - VACANCY		31,009	-	-	12	31,009
	Full-time Salaries Subtotal	\$ 42,480	62,018		31,009		62,018
	OTHER WAGES	1,681	-		1,099		-
	TAXES	5,045	7,534		4,627		7,410
	BENEFITS	5,016	10,090		1,615		11,356
	Salaries and Related Costs	54,222	79,642		38,350		80,784
	OPERATING COSTS	238,388	322,800		236,033		322,800
	CAPITAL OUTLAY	-	1,000		1,000		-
	RED LIGHT CAMERA ENFORCEMENT TOTAL	\$ 292,610	\$ 403,442		\$ 275,383		\$ 403,584
POLICE DEPARTMENT TOTAL		\$ 19,918,107	\$ 20,790,940		\$ 20,103,048		\$ 20,915,911

CITY OF NORTH MIAMI BEACH, FLORIDA

PARKS AND R.E.C. DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The Parks & R.E.C. Department delivers safe and nurturing recreational, educational and cultural activities to all North Miami Beach residents. The Department provides a safe and attractive park environment in which all segments of the population may recreate and enjoy a variety of professionally run programs and activities to enhance the quality of life for City residents, and to provide an appealing setting for the many visitors to our community.

The Parks & R.E.C. Department's primary services include the year-round operation of all City parks, pools, athletic fields, the Julius Littman Performing Arts Theater, the North Miami Beach Public Library and other community facilities; comprehensive recreation and activities for all ages; the provision of summer and winter camps, senior citizen programs, youth programs and educational classes.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Parks & R.E.C. Department continues to improve on its wide variety of programs that cater to all members of the community with an emphasis on financially sound decision making. During Fiscal Year 2015, the department will be considering activities that may be accomplished more effectively by the private sector.

The Place to Live: Beautiful, Safe and Livable

The Parks & R.E.C. Department has commissioned a Master Plan for Parks to improve accessibility, conditions and desirability of parks and amenities. Together with the Master Plans for beautification and landscaping, property values in the proximate area will likely be enhanced.

The Parks & R.E.C. Department offers a variety of activities for multigenerational participation at all of the City community centers and the library. Residents are provided with quality programs, activities, classes, physical fitness, computer classes, drama classes, and guest lecturers. During the fiscal year, the Department will seek to enhance development of cultural activities at the Julius Littman Performing Arts Theater.

The Department further supports the community by providing afterschool care, summer and winter camps and programs for children, teens, young adults and seniors.

High Performing City Organization Providing Great Customer Service

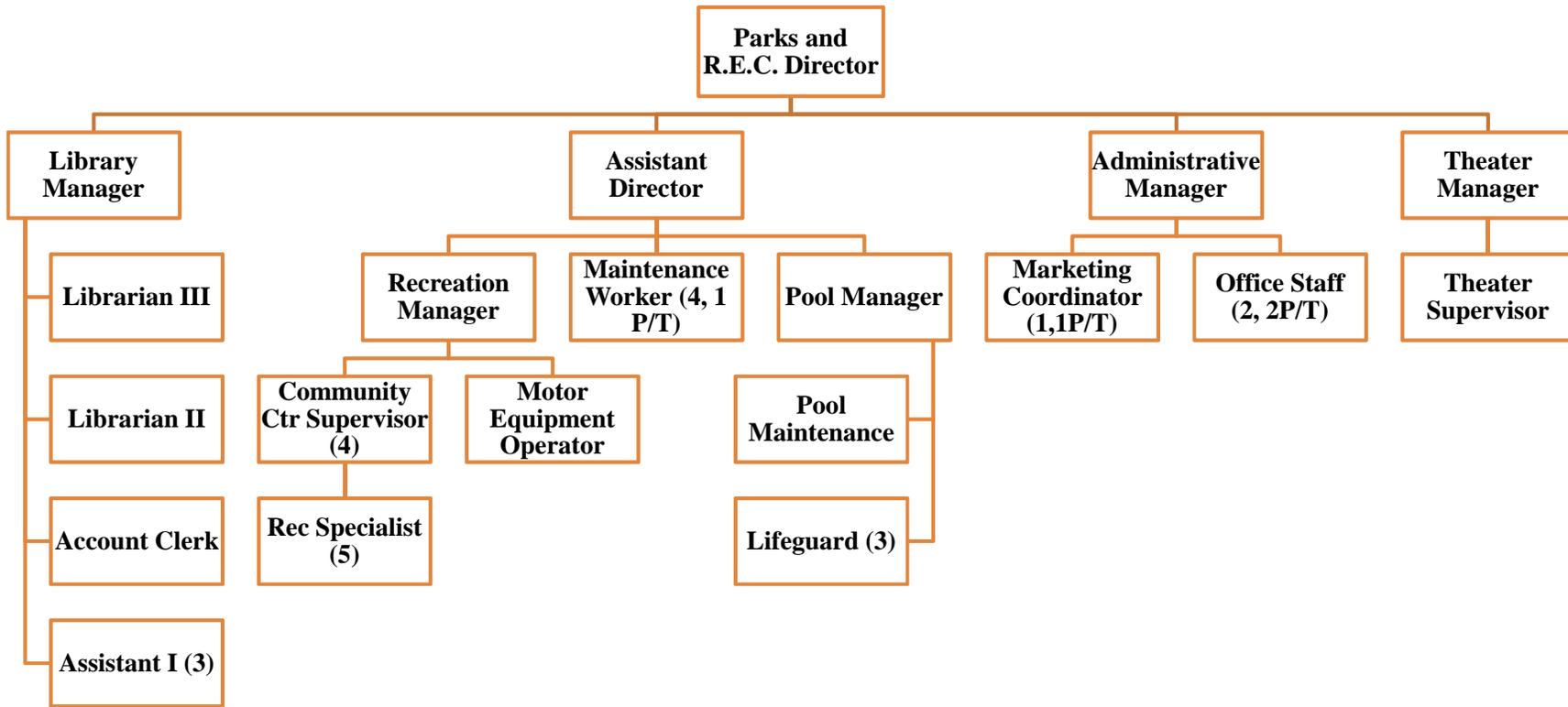
The Parks & R.E.C. Department provides top notch service and support to the residents and visitors of the City of North Miami Beach. The Department will continue to provide City residents with quality special events, such as: Love In Valentine's Day Event, Monster Mash Bash Halloween Event, Snow Fest Event, Holiday Lighting Ceremony, Veteran's Day, Memorial Day, Mother's Day Breakfast, Youth Symposium, National Day of Prayer, Back to School Health Fair, and Healthy Heart Walk and Event, and Jazz Festival.

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES

PARKS AND R.E.C DEPARTMENT ORGANIZATION CHART

FISCAL YEAR ENDING SEPTEMBER 30, 2016



CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
PARKS AND R.E.C DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015	ESTIMATED ACTUAL FY 2015	EST. FY 2016	ADOPTED BUDGET FY 2016
				LENGTH OF SERVICE (MONTHS)		LENGTH OF SERVICE (MONTHS)	
710	SALARIES-FULL-TIME						
	MARY BELTRAN		\$ 39,988	4	\$ 13,529	-	\$ -
	JANE G. BETHEL		36,794	12	39,426	12	39,426
	JACQUELINE SHAKESPEARE		75,500	12	75,924	12	83,239
	GLENN FINNEY		81,000	12	85,050	12	85,050
	PAULETTE MURPHY		99,500	12	104,475	12	104,475
	ACEVEDO, MIGUEL		41,426	12	41,392	-	-
	CINDY JACKSON		-	-	-	12	28,697
	MARKETING COORDINATOR - VACANCY		-	-	-	12	39,110
	NAOMI LEGAGNEUR		-	-	-	12	50,680
	Full-time Salaries Subtotal	\$ 382,466	374,208		359,796		430,677
	OTHER WAGES	45,169	59,111		103,498		66,988
	TAXES	45,637	47,468		46,941		55,207
	BENEFITS	178,967	93,674		90,278		92,939
	Salaries and Related Costs	652,239	574,461		600,513		645,811
	OPERATING COSTS	194,896	235,480		211,458		234,350
	CAPITAL OUTLAY	82,580	-		47,000		-
	7 VEHICLE REPLACEMENTS						171,500
	2 PICKUP TRUCKS						43,000
	Capital Outlay Subtotal	82,580	-		47,000		214,500
	ADMINISTRATION TOTAL	\$ 929,715	\$ 809,941		\$ 858,971		\$ 1,094,661
712	SALARIES-FULL-TIME						
	KERBY M. SEIDE		\$ 39,141	12	\$ 39,729	12	\$ 39,729
	LORENZO HALL		42,073	12	42,704	12	42,704
	KEVIN D. PRICE		40,106	12	40,707	12	40,707
	ROZZIE THOMAS		50,102	12	50,102	12	52,607
	KEVIN R. SIMS		52,713	12	52,713	12	55,349
	Full-time Salaries Subtotal	\$ 224,803	224,135		225,955		231,096
	OTHER WAGES	227,802	183,021		270,316		221,360
	TAXES	44,797	41,552		50,827		45,337
	BENEFITS	107,258	38,180		38,180		40,146
	Salaries and Related Costs	604,660	486,888		585,278		537,939
	OPERATING COSTS	188,186	197,650		223,798		181,150
	CAPITAL OUTLAY	502	-		-		-
	VICTORY POOL JET RESTORATION PROJECT						40,000
	Capital Outlay Subtotal	502	-		-		40,000
	AQUATICS TOTAL	\$ 793,347	\$ 684,538		\$ 809,076		\$ 759,089
713	OPERATING COSTS	\$ 52,814	\$ 63,400		\$ 55,979		\$ 63,400
	CAPITAL OUTLAY	-	-		-		-
	TENNIS CENTER TOTAL	\$ 52,814	\$ 63,400		\$ 55,979		\$ 63,400
714	SALARIES-FULL-TIME						
	LOUIS J. CHARLES		\$ 36,549	12	\$ 37,097	12	\$ 37,097
	ANTOINETTE T. KING		26,381	12	26,777	12	26,777
	NAOMI G. LEGAGNEUR [TRANSFERRED TO 010710]		50,680	-	-	-	-
	Full-time Salaries Subtotal	\$ 104,466	113,610		63,874		63,874
	OTHER WAGES	102,065	92,234		123,721		121,924
	TAXES	20,807	21,806		23,407		17,843
	BENEFITS	48,735	32,253		29,586		18,860
	Salaries and Related Costs	276,073	259,903		240,588		222,501
	OPERATING COSTS	58,220	74,846		38,794		62,106
	CAPITAL OUTLAY		2,000		2,000		
	VICTORY POOL JET RESTORATION PROJECT						
	Capital Outlay Subtotal	-	2,000		2,000		-
	MCDONALD/SILVER YES CENTERS TOTAL	\$ 334,293	\$ 336,749		\$ 281,382		\$ 284,607

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
PARKS AND R.E.C DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015	ESTIMATED ACTUAL FY 2015	EST. FY 2016	ADOPTED BUDGET FY 2016
				LENGTH OF SERVICE (MONTHS)		LENGTH OF SERVICE (MONTHS)	
717	OPERATING COSTS	\$ 3,067	\$ 4,750		\$ 2,812		\$ 4,750
	RESOURCE CENTERS TOTAL	\$ 3,067	\$ 4,750		\$ 2,812		\$ 4,750
721	SALARIES-FULL-TIME						
	EDNER CASIMIR		\$ 29,175	12	\$ 29,613	12	\$ 29,613
	ENRIQUE BORRELL		31,188	12	31,656	12	31,656
	ERNEST MEDINA		29,464	12	29,906	12	29,906
	MARIA T. AQUINO		24,066	12	24,427	-	24,427
	Full-time Salaries Subtotal	\$ 137,010	113,893		115,602		115,602
	OTHER WAGES	56,087	35,887		19,709		86,764
	TAXES	22,033	17,153		15,502		21,378
	BENEFITS	41,661	39,382		34,661		43,833
	Salaries and Related Costs	256,791	206,315		185,474		267,577
	OPERATING COSTS	98,528	89,930		95,497		617,380
	CAPITAL OUTLAY	-	-		-		-
	INSTALL WELL WATER						30,000
	FIELD LIGHTING ASSESSMENT PROJECT						50,500
	Capital Outlay Subtotal	-	-		-		80,500
	BUILDING MAINTENANCE TOTAL	\$ 355,318	\$ 296,245		\$ 280,971		\$ 965,457
722	SALARIES-FULL-TIME						
	NEVILLE A. PRINCE		\$ 56,121	12	\$ 56,121	12	\$ 56,121
	SPENCER J. SECOY (90% FY 2016)		41,434	12	41,434	12	37,291
	Full-time Salaries Subtotal	\$ 98,229	97,555		97,555		93,412
	OTHER WAGES	42,416	46,500		26,457		36,500
	TAXES	14,858	15,608		13,614		14,971
	BENEFITS	36,121	21,739		19,764		25,599
	Salaries and Related Costs	191,624	181,402		157,390		170,482
	OPERATING COSTS	73,403	51,080		43,561		54,080
	CAPITAL OUTLAY	-	-		-		-
	STAGE CURTAIN REPLACEMENT						100,000
	Capital Outlay Subtotal	-	-		-		100,000
	CULTURAL PROGRAMS TOTAL	\$ 265,027	\$ 232,482		\$ 200,951		\$ 324,562
730	SALARIES-FULL-TIME						
	DWIGHT JACKSON		\$ 36,794	12	\$ 41,429	12	\$ 41,429
	GILBERTE SONJA HARRIS		26,381	12	26,777	12	26,777
	Full-time Salaries Subtotal	\$ 46,049	63,175		68,206		68,206
	OTHER WAGES	90,922	112,823		190,942		91,194
	TAXES	13,349	15,319		23,256		15,424
	BENEFITS	22,459	20,381		17,719		23,377
	Salaries and Related Costs	172,779	211,698		300,123		198,201
	OPERATING COSTS	60,047	73,110		58,914		72,830
	CAPITAL OUTLAY	3,277	16,000		92,000		-
	FIELD GROOMER						15,000
	Capital Outlay Subtotal	3,277	16,000		92,000		15,000
	ALLEN PARK TOTAL	\$ 236,103	\$ 300,808		\$ 451,037		\$ 286,031

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
PARKS AND R.E.C DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015		EST. FY 2016		ADOPTED BUDGET FY 2016
				LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2016	
731	SALARIES-FULL-TIME KEANDRA JONES		\$ 26,381	-	\$ -	-	\$ -	
	DELVEN PATTERSON JR.		36,794	2	5,660	-	-	
	VLADIMIR AVIN		-	6	13,698	12	26,381	
	YASHEKA NADAL		-	10	33,462	12	41,429	
	Full-time Salaries Subtotal	\$ 57,879	63,175		52,820		67,810	
	OTHER WAGES	68,127	67,956		81,930		57,380	
	TAXES	12,625	13,368		12,033		13,842	
	BENEFITS	24,640	14,485		11,117		10,465	
	Salaries and Related Costs	163,271	158,984		157,900		149,497	
	OPERATING COSTS	25,798	31,790		29,616		27,710	
	CAPITAL OUTLAY	-	-		-		-	
	HIGHLAND VILLAGE TOTAL	\$ 189,069	\$ 190,774		\$ 187,516		\$ 177,207	
732	SALARIES-FULL-TIME ROSELINE LOUIS		\$ 26,381	12	\$ 26,777	12	\$ 26,777	
	QUAVIS T. KING		36,794	12	41,429	12	41,429	
	Full-time Salaries Subtotal	\$ 63,418	63,175		68,206		68,206	
	OTHER WAGES	79,233	93,414		88,820		103,405	
	TAXES	14,006	15,162		14,722		16,358	
	BENEFITS	24,550	15,849		15,849		18,235	
	Salaries and Related Costs	181,207	187,600		187,597		206,204	
	OPERATING COSTS	56,273	72,970		57,731		66,730	
	CAPITAL OUTLAY	-	-		-		-	
	SECURITY CAMERA REPLACEMENT (INTERIOR)	-	-		-		14,000	
	ULETA TOTAL	\$ 237,480	\$ 260,570		\$ 245,328		\$ 286,934	
733	SALARIES-FULL-TIME YVONNE D. JACKSON,		\$ 29,100	12	\$ 29,537	12	\$ 29,537	
	DELVEN PATTERSON JR.		-	10	35,054	12	41,429	
	YASHEKA NADAL		36,794	2	7,076	-	-	
	Full-time Salaries Subtotal	\$ 66,148	65,894		71,667		70,966	
	OTHER WAGES	54,196	54,790		64,344		60,710	
	TAXES	12,094	12,695		13,063		13,384	
	BENEFITS	35,205	16,148		16,148		17,877	
	Salaries and Related Costs	167,643	149,527		165,222		162,937	
	OPERATING COSTS	42,967	49,310		32,028		46,580	
	CAPITAL OUTLAY	8,192	-		-		-	
	WASHINGTON PARK TOTAL	\$ 218,802	\$ 198,837		\$ 197,250		\$ 209,517	
741	OTHER WAGES	\$ 26,235	\$ 38,124		\$ 57,469		\$ 63,540	
	TAXES	1,952	2,917		4,397		4,861	
	Salaries and Related Costs	28,187	41,041		61,866		68,401	
	OPERATING COSTS	10,176	10,860		10,860		10,860	
	B.L.A.S.T AFTERSCHOOL PROGRAM TOTAL	\$ 38,362	\$ 51,901		\$ 72,726		\$ 79,261	
742	OTHER WAGES	\$ 22,217	\$ -		\$ -		\$ -	
	TAXES	1,515	-		-		-	
	Salaries and Related Costs	23,733	-		-		-	
	OPERATING COSTS	16,978	-		-		-	
	NO-MI-BE CAMP TOTAL	\$ 40,710	\$ -		\$ -		\$ -	
744	OTHER WAGES	\$ -	\$ 23,997		\$ 403		\$ 13,840	
	TAXES	-	1,836		31		1,060	
	Salaries and Related Costs	-	25,833		433		14,900	
	OPERATING COSTS	3,261	3,100		3,100		3,100	
	C.A.R.E. AFTERSCHOOL PROGRAM TOTAL	\$ 3,261	\$ 28,933		\$ 3,533		\$ 18,000	

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
PARKS AND R.E.C DEPARTMENT (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015	ESTIMATED ACTUAL FY 2015	EST. FY 2016	ADOPTED BUDGET FY 2016
				LENGTH OF SERVICE (MONTHS)		LENGTH OF SERVICE (MONTHS)	
745	OTHER WAGES	\$ 12,106	\$ 17,892		\$ 25,883		\$ 20,120
	TAXES	926	1,369		1,980		1,542
	Salaries and Related Costs	13,032	19,261		27,863		21,662
	OPERATING COSTS	3,048	5,480		5,074		5,480
	S.T.A.R. AFTERSCHOOL PROGRAM TOTAL	\$ 16,080	\$ 24,741		\$ 32,937		\$ 27,142
746	OTHER WAGES	\$ 53,310	\$ 77,976		\$ 110,815		\$ 98,400
	TAXES	4,193	5,965		8,477		7,528
	Salaries and Related Costs	57,502	83,941		119,292		105,928
	OPERATING COSTS	17,965	19,350		18,087		19,350
	Y.E.S. AFTERSCHOOL PROGRAM TOTAL	\$ 75,467	\$ 103,291		\$ 137,379		\$ 125,278
760	SALARIES-FULL-TIME						
	DEBRA L. WIDLAN		\$ 41,866	12	\$ 42,494	12	\$ 42,494
	EDENIA MARIA HERNANDEZ		72,000	12	72,000	12	72,000
	JEYDIE APONTE		33,843	12	34,320	12	34,320
	GINA DE PETIT		29,926	12	30,375	12	30,375
	DEBRA K. SCHENKEL		29,988	12	30,438	12	30,438
	SUSAN SANDNESS		72,000	12	62,671	12	54,777
	LIBRARIAN II - NEW POSITION		41,751		-		-
	Full-time Salaries Subtotal	\$ 281,240	321,374		272,298		264,404
	OTHER WAGES	164,863	157,276		165,321		175,372
	TAXES	34,627	37,663		34,119		33,169
	BENEFITS	108,540	52,205		48,455		60,072
	Salaries and Related Costs	589,270	568,518		520,193		533,017
	OPERATING COSTS	139,336	156,560		137,030		189,460
	CAPITAL OUTLAY	32,289	30,288		32,269		
	REPLACEMENT COMPUTERS (QTY 7)						6,500
	BOOKS AND PUBLICATIONS	-	-		-		25,000
	Capital Outlay Subtotal	32,289	30,288		32,269		31,500
	LIBRARY TOTAL	\$ 760,894	\$ 755,366		\$ 689,492		\$ 753,977
PARKS AND R.E.C. DEPARTMENT TOTAL		\$ 4,549,809	\$ 4,343,326		\$ 4,507,339		\$ 5,459,873

CITY OF NORTH MIAMI BEACH, FLORIDA

PUBLIC WORKS DEPARTMENT

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The Public Works Department is comprised of multiple divisions, some of which are recorded in the General Fund and others that are recorded as enterprise funds. The General Fund divisions include Beautification, Facility Management, Streets and Alleys, CIP, and Fleet Management and are addressed in this section. The Solid Waste Fund will be addressed separately in this document.

The Public Works Department is responsible for the general appearance of City owned property. It is also responsible for repairs and maintenance of the City's facilities, streets, alleys and fleet. The department is committed to enhancing and delivering excellent quality service that exceeds Public Works standards as well as the expectations of our residents.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Public Works Department will continue to address infrastructure improvements through a deliberate approach. Ongoing assessment of our City facilities, prioritizing and scheduling improvements will continue to be at the forefront. This will be against the backdrop of being financially responsible, environmentally conscious and providing an environment that is beautiful, safe and livable. These activities will address the Council's objective of investing in well planned, well maintained, and upgraded infrastructure, technology, facilities and buildings.

The Place to Live: Beautiful, Safe and Livable

The Public Works Department will continue to solidify beautification and landscaping in the City by addressing the needs within the major corridors and entryways to provide overall purpose and continuity. Two more entry features are being proposed for the western and southernmost points within our city. Landscaping will clearly brand the geographic boundaries. The Streets and Alleys Division will continue to replace sidewalks and mill and resurface streets as provided for in the Streets Master Plan.

High Performing City Organization Providing Great Customer Service

The Public Works Department budget includes upgrades to existing positions to improve the level of customer service it currently provides. The thrust is to offer more professional and specialized staffing. For example, the addition of a Landscape and Beautification Manager will serve not only to enhance the city as beautiful, safe and livable, but will provide someone with the required knowledge, skills, and abilities to lend great care, and intentional service to our residents who serve as our "customers."

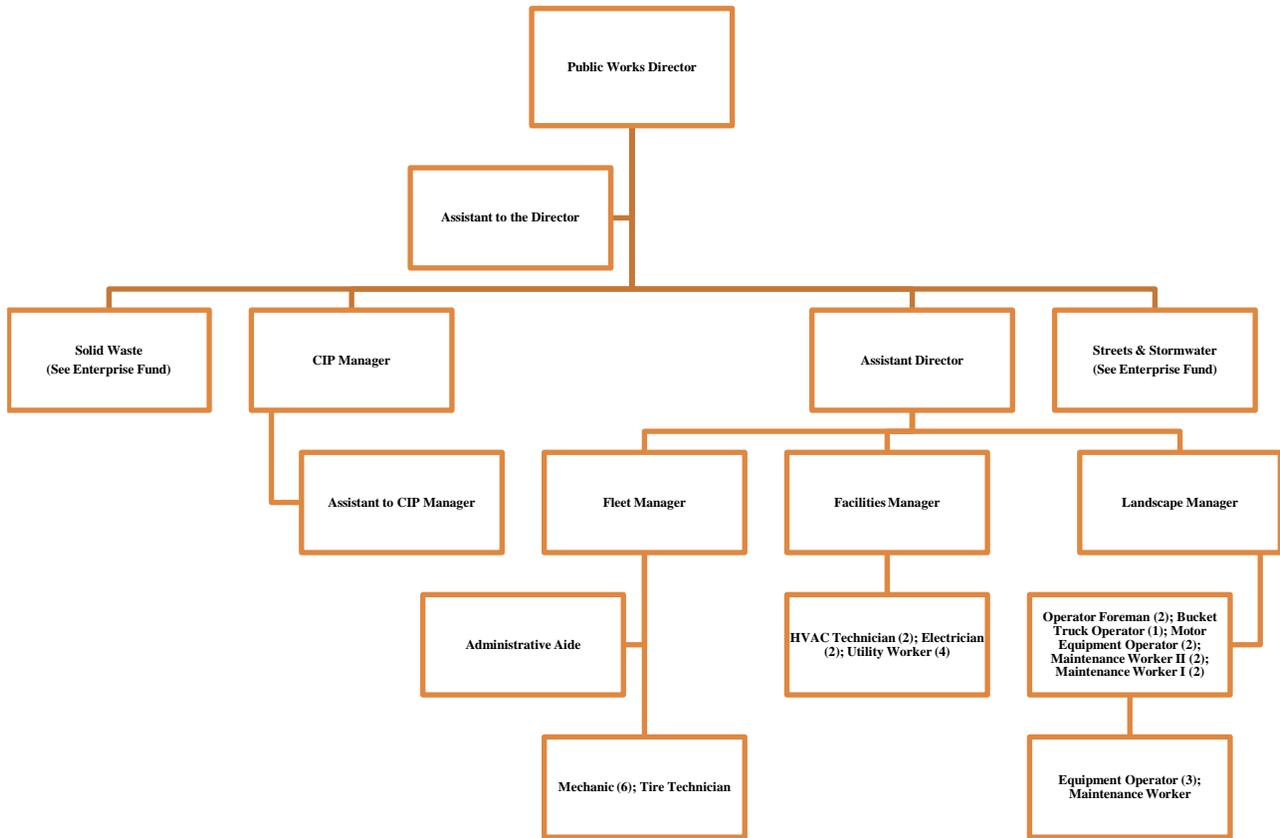
Revitalized Downtown and Major Corridors

The Public Works Department continued efforts to revitalize its major corridors will continue to be evidenced through its funding of Phase II of the Beautification and Landscaping Master Plan.

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES PUBLIC WORKS ORGANIZATION CHART

FISCAL YEAR ENDING SEPTEMBER 30, 2016



CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
PUBLIC WORKS

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
800	SALARIES-FULL-TIME						
	FERNANDO JOSE RODRIGUEZ (75%)		\$ 65,625	12	\$ 65,625	12	\$ 68,906
	LISA ANN KLOACK (75% FY 2016)		51,839	12	51,839	12	38,879
	ESMOND K. SCOTT (40%)		38,765	12	39,411	12	40,703
	Full-time Salaries Subtotal	\$ 226,960	156,229		156,875		148,488
	OTHER WAGES	10,885	-		-		10,000
	TAXES	32,184	14,287		14,221		14,202
	BENEFITS	60,069	42,949		34,987		39,683
	Salaries and Related Costs	330,098	213,465		206,083		212,373
	OPERATING COSTS	26,403	36,280		9,537		30,710
	CAPITAL OUTLAY	84,948	19,500		37,685		
	COMPUTERS FOR ADDL STAFF/REPLACEMENTS						2,200
	NON-OPERATING COSTS	-	39,051		9,763		39,051
	ADMINISTRATION DIVISION TOTAL	\$ 441,450	\$ 308,296		\$ 263,068		\$ 284,334
820	SALARIES-FULL-TIME						
	JOSE C CASIO (50%)		\$ 31,364	4	\$ 10,454	-	\$ -
	CIVIL ENGINEER - VACANCY (50%)		-	-	-	12	26,499
	MAINTENANCE WORKER I - VACANCY (50%)		12,033	-	-	-	-
	ALFREDO MARTINEZ ISAZA (50%)		12,033	6	6,107	-	-
	MAINTENANCE WORKER II - VACANCY		25,224	-	-	12	25,224
	ALAIN PERIN [100% TO 400821]		14,435	12	15,730	-	-
	ROBERT J CHERY [TRANSFERRED TO 410900]		20,663	12	20,973	-	-
	JOSEPH BURNET [100% TO 400821]		18,003	12	18,273	-	-
	JEAN V EMILE (50%)		20,595	12	20,595	12	21,573
	KENNETH J PAOLETTI [100% TO 400821]		22,349	12	22,349	-	-
	MAINTENANCE WORKER I - VACANCY [TRANSFER FROM 400821]		-	-	-	12	24,066
	MAINTENANCE WORKER I - VACANCY		-	-	-	6	12,033
	MAINTENANCE WORKER II - VACANCY		-	-	-	6	12,612
	Full-time Salaries Subtotal	\$ 151,742	\$ 176,699		114,481		122,007
	OTHER WAGES	2,582	2,000		6,191		1,000
	TAXES	33,152	35,226		30,054		19,625
	BENEFITS	70,049	41,056		37,167		29,625
	Salaries and Related Costs	257,525	254,981		187,893		172,257
	OPERATING COSTS	1,040,010	1,560,000		1,118,551		1,117,750
	CAPITAL OUTLAY	1,645	61,000		250,000		
	ROADWAY RESURFACING PROJECT						550,000
	5 VEHICLE REPLACEMENT						112,500
	Capital Outlay Subtotal	1,645	61,000		250,000		662,500
	NON-OPERATING COSTS	50,000	-		18,879		18,890
	STREETS & ALLEYS DIVISION TOTAL	\$ 1,349,180	\$ 1,875,981		\$ 1,575,323		\$ 1,971,397
831	SALARIES-FULL-TIME						
	SHAWN L. RAINES		\$ 42,583	12	\$ 42,583	12	\$ 44,024
	CARY EUGENE		36,794	12	37,346	12	37,346
	LAVONNE COOK		29,026	12	29,430	12	29,430
	DIANE D. WILSON		26,155	12	26,547	12	27,446
	LLOYD S. BACCHUS		30,342	12	30,797	12	31,839
	PAYTON P. SIMPSON		35,311	12	35,840	12	35,840
	HENNECY CHERY		36,547	12	17,121	-	-
	MICHELET POINTDUJOUR		36,547	12	37,096	12	38,352
	JEAN MARC VIXAMA		44,697	12	44,697	12	48,519
	MOTOR EQUIP. OPERATOR - VACANCY		-	-	-	12	29,852
	LANDSCAPE MANAGER - NEW POSITION		-	-	-	12	60,000
	Full-time Salaries Subtotal	\$ 315,535	318,002		301,457		382,648
	OTHER WAGES	23,713	3,000		32,318		19,080
	TAXES	76,223	71,491		71,653		64,267
	BENEFITS	136,791	80,523		67,693		102,190
	Salaries and Related Costs	552,262	473,016		473,121		568,185
	OPERATING COSTS	533,341	731,060		797,132		662,820
	CAPITAL OUTLAY	4,170	-		415,000		-
	BEAUTIFICATION OF BISCAZYNE BLVD (B/T CITY LIMITS FROM N TO S)						400,000
	3 VEHICLE REPLACEMENT						67,500
	Capital Outlay Subtotal	4,170	-		415,000		467,500
	BEAUTIFICATION DIVISION TOTAL	\$ 1,089,772	\$ 1,204,076		\$ 1,685,253		\$ 1,698,505
850	SALARIES-FULL-TIME						
	FRANK V. RUIZ		\$ 52,998	5	\$ 23,077	12	\$ 60,000
	REINOLDS E. CASTRO		49,392	12	50,133	12	50,133
	MOISES CONSELLANT		37,473	-	-	-	-
	ROBERTO A. VALDES		44,967	12	46,916	12	46,974
	REGINALD PIERRE		42,583	12	43,222	12	43,222
	LUIS A. MARTINEZ		50,299	12	51,053	12	51,053
	JAIME CADAVID		28,697	12	29,127	12	29,127
	DHARMOO DOOGAH		35,131	1	2,702	-	-
	DARREN HENRY		28,697	6	13,800	-	-
	VICTOR H. ESPINAL		49,211	12	47,838	12	47,838
	THOMAS ROY CLARK JR		-	8	23,208	12	34,480
	UTILITY WORKER I - VACANCY (50%)		-	-	-	12	14,348
	Full-time Salaries Subtotal	\$ 352,668	419,448		331,076		377,175

CITY OF NORTH MIAMI BEACH, FLORIDA

GENERAL FUND EXPENDITURES
PUBLIC WORKS (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
850	(Division 850 continued)						
	OTHER WAGES	33,184	8,000		33,324		10,000
	TAXES	47,805	52,660		48,304		47,415
	BENEFITS	128,597	52,202		46,601		77,094
	Salaries and Related Costs	562,254	532,310		459,305		511,684
	OPERATING COSTS	288,315	812,845		354,648		386,710
	CAPITAL OUTLAY	229,514	-		5,457		-
	4 VEHICLE REPLACEMENT						101,000
	NON-OPERATING COSTS	-	-		13,706		13,715
	FACILITY MANAGEMENT DIVISION TOTAL	\$ 1,080,083	\$ 1,345,155		\$ 833,116		\$ 1,013,109
860	SALARIES-FULL-TIME						
	MARSHA C. ALEXANDER		\$ 52,700	9	\$ 45,454		\$ -
	RANDALL FOWLER		73,000	2	9,827		-
	ABDIAS H. SAENZ		-	7	47,692	12	80,000
	ASST TO CIP ADMIN - VACANCY		-		-	12	46,055
	Full-time Salaries Subtotal	\$ -	\$ 125,700		\$ 102,973		126,055
	OTHER WAGES	-	-		16,062		37,700
	TAXES	-	12,034		10,670		14,754
	BENEFITS	-	23,188		20,576		27,538
	Salaries and Related Costs	-	160,922		150,281		206,047
	OPERATING COSTS	-	68,738		10,331		250
	CAPITAL OUTLAY	-	6,000		429,000		-
	HVAC SYSTEM REPLACEMENT PROJECTS:						
	YES CENTER (30 TON & 4 TON SPLIT SYSTEM)						93,000
	CITY HALL CHILLER (8 TON UNIT)						20,000
	CITY HALL VAV BOXEX INSTALLATION						40,000
	CITY HALL CHILL WATER DUCTWORK RESTORATION						13,000
	ROOF REPAIRS/RESTORATION PROJECTS:						
	PARKS & R.E.C. ROOF REPAIR						50,000
	POLICE ROOF REPAIR (MOTOR POOL AND RECORDS)						50,000
	NURSERY: TRANSFORMATION TO NEW MINI PARK PH I						90,000
	SENATOR GWEN MARGOLIS AMPHITHEATER IMPROVEMENTS						75,400
	ENTRANCE SIGNS: S. END OF BISCAYNE BLVD AND W. END OF NE 163RD ENTRANCE						115,000
	FDOT MATCHING GRANT [IF AWARDED]						100,000
	IT DEPT IN-LINE DEHUMIDIFIER						22,000
	COUNCIL CHAMBERS VIDEO RECRDING & BROADCAST						50,000
	Capital Outlay Subtotal	-	6,000		429,000		718,400
	CAPITAL IMPROVEMENTS DIVISION TOTAL	\$ -	\$ 235,660		\$ 589,612		\$ 924,697
890	SALARIES-FULL-TIME						
	BARRINGTON BARTLEY (45%)		\$ 16,183	12	\$ 16,426	12	\$ 18,479
	ANTHONY JONES (45%)		17,926	12	18,195	12	20,469
	JUNIOR L. PHILLIPS (45%)		13,480	12	13,682	12	15,393
	DENSLEY R. SMITH (45%)		16,182	12	16,425	12	18,478
	RAYMOND CHARLES (45%)		19,478	12	19,770	12	22,242
	ANTONIO VALDERRAMA (45%)		16,582	12	16,830	12	18,934
	LEOPOLDO MALDONADO (45%)		20,800	12	20,800	12	24,570
	DONDRELL J. CHANDLER (45%)		15,151	12	15,378	12	17,301
	JOSE E. SANTIAGO (45%)		12,822	12	13,002	12	14,627
	Full-time Salaries Subtotal	\$ 175,675	148,604		150,508		170,493
	OTHER WAGES	5,754	16,580		4,100		2,000
	TAXES	19,590	19,279		16,708		18,888
	BENEFITS	69,538	54,930		28,348		38,186
	Salaries and Related Costs	270,557	239,393		199,664		229,567
	OPERATING COSTS	199,475	245,130		210,408		216,100
	CAPITAL OUTLAY	2,953	-		-		-
	2 VEHICLE REPLACEMENT						49,500
	NON-OPERATING COSTS	-	-		6,465		6,480
	FLEET MANAGEMENT DIVISION TOTAL	\$ 472,985	\$ 484,523		\$ 416,537		\$ 501,647
PUBLIC WORKS DEPARTMENT TOTAL		\$ 4,433,470	\$ 5,453,691		\$ 5,362,910		\$ 6,393,689

SPECIAL REVENUE FUNDS

SPECIAL REVENUE FUNDS

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CITY OF NORTH MIAMI BEACH, FLORIDA

GOVERNMENTAL IMPACT FEES FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The Governmental Impact Fees Fund is used to account for the fees required of developers to pay for their proportionate share of the cost of capital facilities necessary to accommodate their development. The fees are collected for the City's beautification, parks and police departments and may only be expended on capital improvements for those departments. This fund is consolidated into the General Fund for financial statement presentation.

ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
<u>REVENUES</u>				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 64,014	\$ -	\$ 180,459
BEAUTIFICATION IMPACT FEES	6,323	-	6,052	-
POLICE IMPACT FEES	580	-	30,207	28,500
PARK IMPACT FEES	<u>4,227</u>	<u>-</u>	<u>222,639</u>	<u>219,800</u>
TOTAL REVENUES	<u>\$ 11,130</u>	<u>\$ 64,014</u>	<u>\$ 258,898</u>	<u>\$ 428,759</u>
<u>EXPENSES</u>				
POLICE DATA PROCESSING EQUIPMENT	\$ -	\$ 5,204	\$ -	\$ 37,197
PARKS MACHINERY AND EQUIPMENT	-	58,810	-	229,207
BEAUTIFICATION IMPROVEMENT 163RD ST	<u>-</u>	<u>-</u>	<u>-</u>	<u>162,355</u>
TOTAL EXPENSES	<u>\$ -</u>	<u>\$ 64,014</u>	<u>\$ -</u>	<u>\$ 428,759</u>

CITY OF NORTH MIAMI BEACH, FLORIDA

TRANSIT SURTAX FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The Transit Surtax Fund is a special revenue fund used to account for the City's portion of the Miami-Dade County one-half percent sales tax approved by voters in November 2002. According to an Interlocal agreement at least twenty percent of the funds must be used for transit purposes and the remainder must be used on transportation projects.

<u>ACCOUNT DESCRIPTION</u>	<u>ACTUAL FY 2014</u>	<u>ADOPTED ADOPTED BUDGET FY 2015</u>	<u>EST. FY 2015 LENGTH OF SERVICE (MONTHS)</u>	<u>ESTIMATED ESTIMATED ACTUAL FY 2015</u>	<u>EST. FY 2016 LENGTH OF SERVICE (MONTHS)</u>	<u>ADOPTED BUDGET FY 2016</u>
<u>REVENUES</u>						
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 500,000		\$ -		\$ 542,280
TRANSIT SYSTEM SURTAX	1,566,354	1,550,000		1,687,646		1,535,000
OTHER INCOME	20,020	-		-		-
TRANSFERS FROM GRANTS	-	-		-		-
TOTAL REVENUES	\$ 1,586,374	\$ 2,050,000		\$ 1,687,646		\$ 2,077,280
<u>EXPENSES</u>						
<u>TRANSPORTATION</u>						
OPERATING COSTS	\$ -	\$ 500,000		\$ 102,200		\$ -
CAPITAL OUTLAY	620,692	457,430		474,568		-
TRAFFICS CALMING, ROADWAY RESURFACING PROJECTS	-	-		-		523,600
Capital Outlay Subtotal	620,692	457,430		474,568		523,600
NON-OPERATING COSTS	711,777	782,570		782,570		704,400
TRANSPORTATION TOTAL	\$ 1,332,469	\$ 1,740,000		\$ 1,359,338		\$ 1,228,000
<u>TRANSIT</u>						
SALARIES-FULL-TIME						
JOEL BALTHAZAR		\$ 31,195	12	\$ 31,663		\$ -
MARK VINITSKIY		35,769	12	36,305		-
SANDRA LYNN		33,325	12	33,325		-
Full-time Salaries Subtotal	\$ 98,295	100,289		101,293		-
OTHER WAGES	23,216	32,000		30,054		14,976
TAXES	15,066	16,293		14,410		1,146
BENEFITS	43,808	45,635		45,130		-
	180,385	194,217		190,887		16,122
OPERATING COSTS	29,622	90,783		21,564		433,158
CAPITAL OUTLAY	-	25,000		-		-
NMB CIRCULATOR BUSES (QTY 2)	-	-		-		400,000
Capital Outlay Subtotal	-	25,000		-		400,000
TRANSIT TOTAL	210,007	310,000		212,451		849,280
TOTAL EXPENSES	\$ 1,542,476	\$ 2,050,000		\$ 1,571,789		\$ 2,077,280

CITY OF NORTH MIAMI BEACH, FLORIDA

COMMUNITY REDEVELOPMENT AGENCY

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The City created the CRA in 2004 in accordance with Section 163.357 of the Florida Statutes under the Community Redevelopment Act of 1969. Its goal is to combat neighborhood deterioration and eliminate economic blight in the designated Community Redevelopment Area. The work program for the Agency is defined in the Community Redevelopment Plan. In this Plan, comprehensive strategies were formulated to promote community development in various neighborhoods within the Community Redevelopment Area. This strategy provides for a series of activities over the 30-year life span of the Agency that should be catalysts for the revitalization of the area into a prosperous and vital part of the City.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Community Redevelopment Agency (CRA) will support this objective by constructing a five year financial plan to stabilize the CRA financial position. The Agency will also conduct an inventory of City right of way and surplus property that can be used as development incentives.

In addition, the CRA will implement a commercial façade (interior) renovation grant program that the CRA will match 50% of total cost of approved projects, up to a maximum of \$25,000.

The Place to Live: Beautiful, Safe and Livable

The CRA will continue to assist existing and new businesses through the Façade and Tenant Improvement Programs

High Performing City Organization Providing Great Customer Services

The Agency will improve the CRA website and its functionality to provide more information and create a business-friendly atmosphere for the City. The CRA will identify resources to assist businesses with connection to the Sanitary Sewer System.

Revitalized Downtown and Major Corridors

The Agency will implement a marketing and special events program to attract new business to the downtown development area. The CRA will conduct a feasibility analysis of West Dixie Highway for streetscape improvements and complete a capital improvement and facilities Master Plan for the targeted areas of Hanford Boulevard, West Dixie Highway and 19th Avenue.

Note: Other special revenue funds included in the City's CAFR, Grants Fund and Law Enforcement Trust Funds, are not budgeted on an annual basis.

CITY OF NORTH MIAMI BEACH, FLORIDA

COMMUNITY REDEVELOPMENT AGENCY

FISCAL YEAR ENDING SEPTEMBER 30, 2016

<u>ACCOUNT DESCRIPTION</u>	<u>ACTUAL FY 2014</u>	<u>ADOPTED BUDGET FY 2015</u>	<u>EST. FY 2015 LENGTH OF SERVICE (MONTHS)</u>	<u>ESTIMATED ACTUAL FY 2015</u>	<u>EST. FY 2016 LENGTH OF SERVICE (MONTHS)</u>	<u>ADOPTED BUDGET FY 2016</u>
<u>REVENUES</u>						
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 681,027		\$ -		\$ 706,945
COUNTY TAX INCREMENT FINANCING	202,346	194,472		194,472		289,030
CITY TAX INCREMENT FINANCING	222,266	343,597		343,597		404,478
OTHER INCOME	44,864	10,000		9,132		10,000
TRANSFER FROM PROJECT FUND	-	-		-		-
TOTAL REVENUES	\$ 469,476	\$ 1,229,096		\$ 547,201		\$ 1,410,453
<u>EXPENSES</u>						
SALARIES-FULL-TIME						
CRA COORDINATOR		\$ -	-	\$ -	12	\$ 90,000
Full-time Salaries Subtotal	\$ 21,548	-		-		90,000
OTHER WAGES	10,428	62,000		43,841		-
TAXES	2,745	5,500		3,402		7,203
BENEFITS	7,669	600		600		27,519
Salaries and Related Costs	42,390	68,100		47,843		124,722
OPERATING COSTS	112,214	322,183		311,404		350,680
CAPITAL OUTLAY	122,454	631,827		416,827		
WEST DIXIE STREETScape IMPROVEMENTS	-	-		-		435,870
SEWER PROJECT 163RD STREET AND 21ST AVE	-	-		-		214,885
Capital Outlay Subtotal	122,454	631,827		416,827		650,755
NON-OPERATING COSTS	4,011,405	206,986		206,986		284,296
TOTAL EXPENSES	\$ 4,288,463	\$ 1,229,096		\$ 983,060		\$ 1,410,453

DEBT SERVICE FUNDS



CITY OF NORTH MIAMI BEACH, FLORIDA

DEBT SERVICE FUNDS - CONSOLIDATED

FISCAL YEAR ENDING SEPTEMBER 30, 2016

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Long-term obligations related to governmental funds are reporting in debt service funds.

FUND NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
216	TRANSFER FROM TRANSIT SURTAX FUND	\$ 576,772	\$ 630,070	\$ 630,070	\$ 628,400
	PROCEEDS FROM DEBT ISSUANCE	7,295	-	-	-
	TOTAL REVENUES	584,067	630,070	630,070	628,400
	PRINCIPAL PAYMENTS	485,000	569,000	569,000	582,000
	INTEREST AND OTHER CHARGES	122,804	61,070	56,199	46,400
	TOTAL EXPENSES	607,804	630,070	625,199	628,400
	SERIES 2013 BOND DEBT SERVICE NET	\$ (23,737)			
217	TRANSFER FROM GENERAL FUND	23,441	26,705	26,705	23,350
	TOTAL REVENUES	23,441	26,705	26,705	23,350
	PRINCIPAL PAYMENTS	19,706	20,755	20,755	21,672
	INTEREST AND OTHER CHARGES	6,966	5,950	3,232	1,678
	TOTAL EXPENSES	26,672	26,705	23,987	23,350
	2005C BOND DEBT SERVICE NET	\$ (3,231)			
218	TRANSFER FROM CRA	202,047	206,986	206,986	203,400
	TOTAL REVENUES	202,047	206,986	206,986	203,400
	PRINCIPAL PAYMENTS	166,667	166,700	166,700	166,700
	INTEREST AND OTHER CHARGES	35,380	40,286	40,286	36,700
	TOTAL EXPENSES	202,047	206,986	206,986	203,400
	CRA 2007A BOA DEBT SERVICE NET	\$ -			
219	TRANSFER FROM CRA	3,805,966	-	-	-
	TOTAL REVENUES	3,805,966	-	-	-
	PRINCIPAL PAYMENTS	3,750,000	-	-	-
	INTEREST AND OTHER CHARGES	55,966	-	-	-
	TOTAL EXPENSES	3,805,966	-	-	-
	CRA 2007B BOA DEBT SERVICE NET	\$ -			
220	PROPERTY TAX REVENUE	1,038,586	1,054,125	1,054,125	1,068,300
	TOTAL REVENUES	1,038,586	1,054,125	1,054,125	1,068,300
	PRINCIPAL PAYMENTS	470,000	505,000	505,000	540,000
	INTEREST AND OTHER CHARGES	568,575	549,125	549,125	528,300
	TOTAL EXPENSES	1,038,575	1,054,125	1,054,125	1,068,300
	SERIES 2011 GOB DEBT SERVICE NET	\$ 11			
221	PROPERTY TAX REVENUE	783,185	780,185	780,185	787,000
	TOTAL REVENUES	783,185	780,185	780,185	787,000
	PRINCIPAL PAYMENTS	625,000	635,000	635,000	655,000
	INTEREST AND OTHER CHARGES	158,184	145,185	145,185	132,000
	TOTAL EXPENSES	783,184	780,185	780,185	787,000
	SERIES 2012 GOB DEBT SERVICE NET	\$ 1			
	DEBT SERVICE TOTAL	\$ 6,464,248	\$ 2,698,071	\$ 2,690,482	\$ 2,710,450



CAPITAL PROJECT FUND



CITY OF NORTH MIAMI BEACH, FLORIDA

ALLEYWAY RESTORATION PROGRAM

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The Alley Restoration Program Fund is a capital project fund used to account for improvements to the City's alley infrastructure in order to facilitate traffic flow of solid waste equipment, stormwater run-off and trash collection. Other capital projects funds included in the City's CAFR, Leisure Services Projects and Public Services Projects, are not budgeted on an annual basis.

ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
<u>REVENUES</u>				
TRF FR FUND 103-TRANSIT SURTAX FUND	\$ 70,000	\$ 75,000	\$ 75,000	\$ -
TRF FR FUND 010-GENERAL FUND	50,000	-	-	-
TRF FR FUND 400-STORMWATER MGT	65,250	75,000	75,000	-
TRF FR FUND 474-SOLID WASTE	<u>65,250</u>	<u>150,000</u>	<u>150,000</u>	<u>300,000</u>
TOTAL REVENUES	\$ <u>250,500</u>	\$ <u>300,000</u>	\$ <u>300,000</u>	\$ <u>300,000</u>
<u>EXPENSES</u>				
OPERATING EXPENSES	\$ 574	\$ 500	\$ 500	\$ 500
ALLEYWAY RESTORATION PROGRAM	<u>231,278</u>	<u>299,500</u>	<u>299,500</u>	<u>299,500</u>
TOTAL EXPENSES	\$ <u>231,852</u>	\$ <u>300,000</u>	\$ <u>300,000</u>	\$ <u>300,000</u>



ENTERPRISE FUNDS

ENTERPRISE FUNDS

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CITY OF NORTH MIAMI BEACH, FLORIDA

STORMWATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2015

SERVICES, FUNCTIONS AND ACTIVITIES

The Stormwater Fund is responsible for drainage, flood control, and groundwater quality. This fund also constructs, maintains and retrofits drainage structures and storm sewers, which falls under the responsibility of the Public Utilities Department. As an enterprise fund, it must be self-supporting through user fees charged for services.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Stormwater Fund is used to account for the costs associated with the management, construction, maintenance, protection, control, regulation, use and enhancement of stormwater systems and programs. In order to support Council's mission of fiscal sustainability and providing for a sustainable future, a Stormwater Master Plan was initiated for balancing the competing objectives of investments in infrastructure and maintaining a reasonable fee structure. In addition, the Stormwater Fund is committed to delivering services in a cost effective and efficient manner.

The Place to Live: Beautiful Safe and Livable

Stormwater management and maintenance is critical to ensure the protection of our natural resources. Stormwater runoff is a major source of pollution. It contains high levels of sediments, suspended soils, nutrients (phosphorus and nitrogen), heavy metals, pathogens, toxins, oxygen-demanding substances (organic material) and floatable pollutants that might negatively impact water quality standards. The threat posed by these pollutants can impair recreational activities such as fishing and swimming. They can also have devastating effects on aquatic species. The U.S. Environmental Protection Agency (EPA) instituted the National Pollutant Discharge Elimination System (NPDES) in an effort to control the level of pollutant loads to surface waters. This fund constructs, maintains and retrofits drainage structures and storm sewers according to Best Management Practices (BMP's) to comply with the NPDES standards for stormwater discharges.

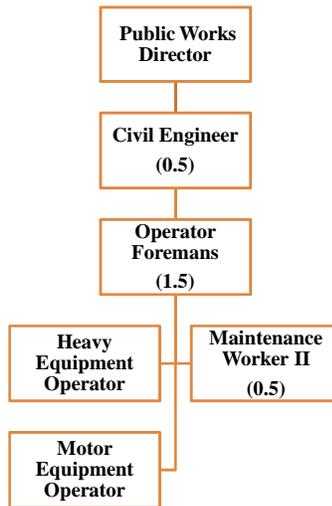
High Performing Organization Providing Great Customer Service

The Department's focus is on continuously evaluating operations to increase productivity, reduce the cost of service delivery and enhance customer service. We strive for a high level of customer satisfaction and to improve our responsiveness to community's needs. This fiscal year we will address issues that have been identified through our Stormwater Master Plan - prioritizing our efforts in infrastructure improvements for our community - while meeting and exceeding the standards of the National Pollutant Discharge Elimination System (NPDES) Permit Program as authorized by the Clean Water Act. Our effort is to continue to control water pollution by regulating point sources that discharge pollutants into our bodies of water. Additionally, as potential drainage concerns are identified, we will assess/inspect the situation and prioritize the work. This approach provides for the opportunity to address immediate concerns, while planning for long-term improvements city-wide.

CITY OF NORTH MIAMI BEACH, FLORIDA

STORMWATER MANAGEMENT UTILITY

FISCAL YEAR ENDING SEPTEMBER 30, 2016



DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
REVENUES							
	CARRYOVER FROM PRIOR YEARS	\$ -	\$ 500,000		\$ -		\$ 114,455
	SERVICE REVENUES	1,272,890	1,272,000		1,575,820		1,273,000
	OTHER INCOME	37,441	20,200		33,395		36,200
	LEASE PROCEEDS	-	328,500		-		-
	TOTAL REVENUES	\$ 1,310,331	\$ 2,120,700		\$ 1,609,215		\$ 1,423,655
EXPENSES							
821	SALARIES-FULL-TIME						
	JOSE C. CASIO (50%)		\$ 31,363	4	\$ 10,454	-	\$ -
	CIVIL ENGINEER - VACANCY (50%)		-	-	-	12	26,499
	HEAVY EQUIPMENT OPERATOR		34,480	-	-	-	-
	MAINTENANCE WORKER I - VACANCY (50%)		12,033	-	-	-	-
	ALFREDO MARTINEZ ISAZA (50%)		12,033	6	6,107	-	-
	ALAIN PERIN (50% FY 15 - 100% FY 16)		14,435	12	15,730	12	34,480
	ROBERT J. CHERY [TRANSFER TO 410900]		20,663	12	20,973	-	-
	JOSEPH BURNET (50% FY 15 - 100% FY 16)		18,002	12	18,273	12	36,546
	JEAN VIXAMA EMILE (50%)		20,595	12	20,595	12	21,572
	KENNETH J. PAOLETTI (50% FY 15 - 100% FY 16)		22,348	12	22,348	12	46,931
	STREETS SUPERVISOR - VACANCY		48,368	-	-	-	-
	Full-time Salaries Subtotal	\$ 151,168	234,320		114,480		166,028
	OTHER WAGES	2,582	2,500		65,372		2,500
	TAXES	36,594	42,824		32,437		27,507
	BENEFITS	59,490	118,976		99,165		96,325
	Salaries and Related Costs	249,834	398,620		311,454		292,360
	OPERATING COSTS	143,151	530,853		272,389		449,137
	CAPITAL OUTLAY	-	669,355		262,707		-
	DRAINAGE IMPROVEMENTS	-	-		-		211,413
	Capital Outlay Subtotal	-	669,355		262,707		211,413
	NON-OPERATING COSTS	235,896	521,872		521,872		470,745
	TOTAL EXPENSES	\$ 628,881	\$ 2,120,700		\$ 1,368,422		\$ 1,423,655

CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The Water Fund is part of the Public Utilities Department whose primary purpose is to provide safe and reliable drinking water to our customers. The water system provides services to approximately 33,900 metered connections in North Miami Beach, Sunny Isles, Miami Gardens, Aventura, Golden Beach and portions of unincorporated Miami-Dade County, serving a population base of over 170,000. Approximately 20 percent of the City's service area is within City limits. As an enterprise fund, it must by definition be self-supporting through user fees charged for services.

The major functions of the Water Enterprise Fund include:

- Water Production (Norwood Water Treatment Plant)
- Water Quality Laboratory
- Utility Facilities Maintenance
- Water Distribution
- Planning & Engineering
- Utility Finance
- Public Information and Community Outreach

Water Production

The City of North Miami Beach owns and operates the Norwood-Oeffler Water Treatment Plant (NWTP) with a current production capacity of 32 million gallons per day (MGD). NWTP is located in the City of Miami Gardens and is staffed/operating 24-hours per day, 7 days per week.

Raw water is supplied by 16 Biscayne Aquifer wells, and by four (4) Floridan Aquifer wells. The raw water is treated by three (3) types of treatment processes: lime softening, nanofiltration, and reverse osmosis. Once treated, the finished blended water is pumped to customers through 10 high service pumps located at the NWTP and three (3) high service pumps at the Operations Center. There are two (2) storage tanks at NWTP with a capacity of 6.4 million gallons (MG), and one (1) storage tank at the Operations Center with a capacity of 2 MG.

Water Quality Laboratory

North Miami Beach's laboratory conducts a multitude of tests to ensure the high quality production and safe distribution of potable drinking water. The laboratory is state certified in microbiology and is responsible for compliance with all federal, state and local monitoring and testing requirements. Water samples from 138 different locations throughout the water service area are tested monthly for bacteria, chlorine, turbidity (cloudiness), iron, and other characteristics.

Utility Facilities Maintenance

This division's primary responsibilities consist of electrical and mechanical maintenance, repair of water treatment systems and equipment, including: the lime softening process, the reverse osmosis process, the nanofiltration process, raw water intake systems, post treatment systems, high service pump systems, and the supervisory control and data acquisition (SCADA) system.

CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

Water Distribution

This division consists of several teams that are primarily responsible for small scale construction, maintenance, and repair of the City's water distribution system consisting of approximately 550 miles of underground water pipes, over 2,800 fire hydrants, and thousands of valves. This division also ensures the proper functioning of over 33,900 meters and performs most fire flow improvement projects. The division responds expeditiously to breaks and emergencies in the distribution system 24 hours per day, 7 days per week.

Planning & Engineering

This division oversees design and planning of the City's water treatment/distribution and wastewater collection system improvements and expansions. The division also works closely with the Building Department to review proposed improvements by and for our residents, business owners, and developers.

Utility Finance

This division oversees budgeting, revenue/expense forecasting, department accounting, and financial oversight; it is also responsible for the management of two warehouses.

Public Information and Community Outreach

The Public Utilities Department also promotes conservation efforts and community involvement through our Public Information and Community Outreach Programs. We educate citizens about water quality and conservation practices through workshops, water use assessments, and the annual water quality report.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Utility continues to meet current and projected operating, debt service, and capital costs requirements, as well as maintaining adequate working capital. As a result, our Fitch bond rating increased from AA- to A+ in FY2015.

The Utility continues to reduce costs and improve system efficiency and reliability by:

- Aggressively deploying a geographical information system (GIS) to serve as the new hub of our information management system
- Combining GIS with the new Asset Management System to result in significant savings by streamlining the workflow and predicting asset replacement/renewal timelines
- Utilizing condition assessment technologies to establish the degree of infrastructure degradation, determine the likelihood of failure for any given component along with

CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

the associated consequence of failure, and identify the costs and optimum sequence and phasing for infrastructure replacement

- System-wide installation of water sampling devices to sustain high water quality standards
- Implementing water industry best management practices for valve and hydrant maintenance frequency
- Working towards final completion of the Advanced Metering Infrastructure (AMI) implementation project for revenue protection
- Leveraging the AMI system's acoustic leak sensors and other technologies to maintain "non-revenue" lost water at or below 10 percent

The Place to Live: Beautiful Safe and Livable

While not always obvious to residents, the Public Utilities Department plays a major role in meeting the goal of making our service area safe and livable by providing reliable Utility services to our customers by:

- Reducing the City's carbon footprint through the implementation of the AMI program which eliminates the need to physically read and record a meter's water usage
- Enhancing and modernizing security features in place throughout the utility to maximize deterrence, detection, assessment, and response capabilities leveraging the latest technologies
- Ensuring well maintained public buildings and attractive infrastructure (potentially including a new distinctive painting scheme and maintenance program for fire hydrants)
- Providing public education opportunities focused on conservation and the environment to encourage a sustainable future and to protect our natural resources

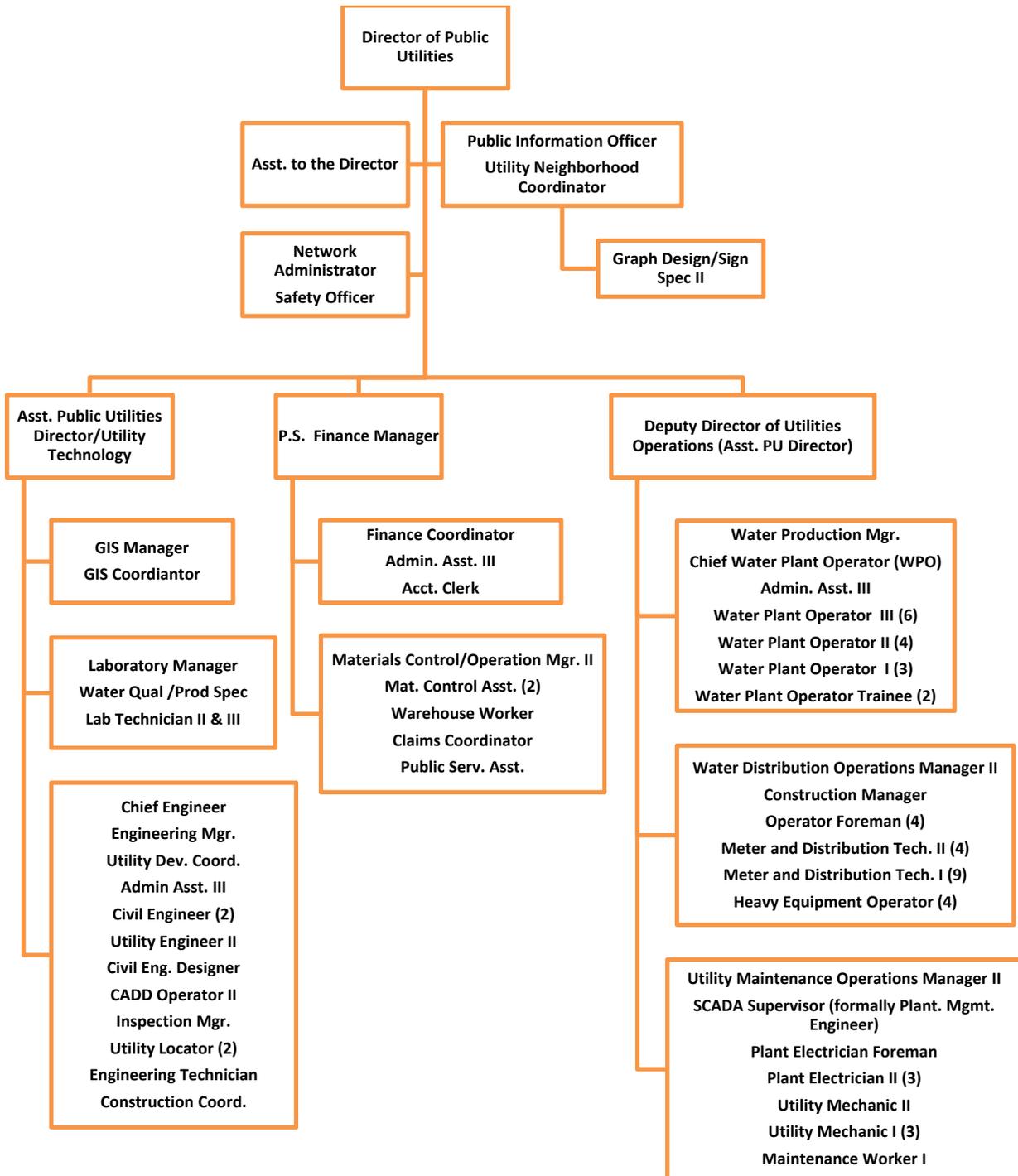
High Performing Organization Providing Great Customer Service

Through continuous evaluation of our operations, comparison with industry benchmarks, and implementation of best management practices, our objectives are to increase productivity and reduce costs while simultaneously improving the level of service provided. We strive for high level customer satisfaction, and improved responsiveness to the community's needs. With the system-wide AMI installation reaching full deployment by the end of 2015, we anticipate significant improvements in many areas that directly impact our customers. Our customers will soon have online access to real-time consumption information that will enable them to conserve water and to identify potential leaks. This same data will assist the Utility to more accurately predict water production needs and mitigate lost water from system leaks.

CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016



CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
REVENUES							
	CARRYOVER FROM PRIOR YEARS - SECURITY	\$ -	\$ -		\$ -		\$ 1,700,000
	SERVICE REVENUES	27,547,107	29,863,000		33,232,392		30,463,026
	OTHER INCOME	934,607	537,540		737,782		676,300
	LEASE PROCEEDS	-	-		-		-
	TOTAL REVENUES	\$ 28,481,714	\$ 30,400,540		\$ 33,970,174		\$ 32,839,326
EXPENSES							
900	SALARIES-FULL-TIME						
	ELOINE M. COX-HAUGHTON		\$ 44,435	12	\$ 45,102	12	\$ 45,101
	JOSE E. SANTIAGO [TRANSFERRED]		-	12	13,002	-	-
	JANICE COAKLEY		55,979	12	56,808	12	56,808
	LUZ DARY DOMINGUEZ (50%)		21,291	4	6,963	-	-
	WILLIAM M. SERDA (30% FY 2016)		34,500	12	36,225	12	36,225
	HUREN AN		96,951	12	105,000	12	105,000
	DEYANIRA D. MANZANARES		51,839	12	51,839	12	51,839
	LINNON GREEN		41,866	12	42,494	12	42,494
	ASST DIR OF PUBLIC SVC		96,951	-	-	-	-
	BARBARA FAYE TRINKA		110,510	-	-	-	-
	MITCHELL R. ABRAHAMS		50,452	12	51,209	12	51,209
	MARK AARON J. PERKINS		53,938	12	53,938	12	53,938
	TANGLIA DENISE CANTEY		45,842	12	46,530	12	46,530
	ROBERT J. CHERY		-	-	-	12	41,946
	P. S. FINANCE MANAGER		100,000	-	-	-	-
	KEVIN MICHAEL BUTTS		48,368	12	50,786	12	50,786
	GREGORY WILLIAMS		51,312	12	53,878	12	53,878
	DEPUTY DIR PUBLIC UTILITIES		-	-	-	12	110,000
	JEFFREY F. THOMPSON		-	8	79,615	12	115,000
	FINANCE COORDINATOR		-	-	-	12	51,839
	DONALD R. BLALOCK JR. [TRANSFER FROM 410912]		-	-	-	12	80,000
	GIS COORDINATOR [NEW POSITION]		-	-	-	12	45,000
	NETWORK ADMINISTRATOR - VACANCY		-	-	-	12	70,000
	FEMI OLAYINKA OGUNMOLA		-	11	81,693	12	88,500
	SPENCER J. SECOY (10%)		-	-	-	12	4,143
	UTILITY WORKER I (50%)		-	-	-	12	14,349
	Full-time Salaries Subtotal	\$ 758,172	835,349		775,082		1,214,585
	OTHER WAGES	49,494	4,250		5,013		2,250
	TAXES	78,262	80,801		67,515		152,362
	BENEFITS	359,427	1,033,138		1,008,605		1,173,305
	Salaries and Related Costs	1,245,355	1,953,538		1,856,215		2,542,502
	OPERATING COSTS	2,035,641	2,497,859		1,930,679		3,622,054
	CAPITAL OUTLAY	-	-		30,000		-
	PSA FACILITY IMPROVEMENTS		-		-		10,000
	OPS CENTER IMPROVEMENTS		-		-		8,000
	NMB EMPLOYEE WELLENES CENTER		-		-		80,000
	EMERGENCY STROBE LIGHTS		-		-		4,200
	GIS EQUIPMENET AND PRINTER		-		-		17,060
	Capital Outlay Subtotal	-	-		30,000		119,260
	NON-OPERATING COSTS	7,523,420	9,340,949		9,340,949		10,110,578
	WATER ADMINISTRATION TOTAL	\$ 10,804,416	\$ 13,792,346		\$ 13,157,843		\$ 16,394,394
901	SALARIES-FULL-TIME						
	MYRIAM M. ROSADO		\$ 37,901	12	\$ 37,146	12	\$ 37,813
	LILIYA SPEKTOR		45,662	12	46,347	12	46,347
	SHERYL BRIDGETTE MOLINA		39,110	12	39,110	12	39,110
	KIERSY PENA-BRATUCU		58,167	12	58,167	12	58,167
	Full-time Salaries Subtotal	\$ 180,344	180,840		180,770		181,437
	OTHER WAGES	5,000	5,500		12,858		8,000
	TAXES	21,912	22,800		12,063		22,155
	BENEFITS	77,860	41,152		40,274		45,602
	Salaries and Related Costs	285,116	250,292		245,965		257,194
	OPERATING COSTS	137,913	226,800		178,566		218,492
	CAPITAL OUTLAY	-	35,000		42,040		-
	SAMPLING POINT DEVICES		-		-		7,000
	EMERGENCY STROBE LIGHTS		-		-		4,200
	Capital Outlay Subtotal	-	35,000		42,040		11,200
	NON-OPERATING COSTS	-	-		13,448		13,460
	QUALITY CONTROL TOTAL	\$ 423,028	\$ 512,092		\$ 480,019		\$ 500,346

CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015	ESTIMATED ACTUAL FY 2015	EST. FY 2016	ADOPTED BUDGET FY 2016
				LENGTH OF SERVICE (MONTHS)		LENGTH OF SERVICE (MONTHS)	
904	SALARIES-FULL-TIME						
	MARLEEN L. GUNN		\$ 31,123	12	\$ 33,975	12	\$ 36,794
	CARLOS MANUEL CARRAZANA		55,882	12	55,882	12	55,882
	PLANT SYSTEMS ENGINEER [TRANSFERRED TO 909]		60,000	-	-	-	-
	WATER PLANT OPER. TRAINEE - VACANCY		33,325	-	-	12	33,325
	WATER PLANT OPER. TRAINEE - VACANCY		33,325	-	-	12	33,325
	KINSEY CHERY		36,794	12	37,346	12	37,346
	MICHAEL M. PAUL		39,988	12	40,588	12	40,588
	ALEYDA ZEGARRA		36,794	12	37,346	12	37,346
	MICHAEL ANTHONY CHAMBERS		42,583	12	43,222	12	43,222
	EDRICK D. JONES		44,087	12	44,748	12	44,749
	MARINO A. MEJIA MESA		44,087	12	44,748	12	44,749
	HUPERT ROSE		54,373	12	55,189	12	55,189
	JULIAN I. CANO		44,286	12	44,950	12	44,951
	GEOFFREY E. IVIE		51,334	12	52,104	12	52,104
	ANAND MAHARAJ		46,724	12	47,425	12	47,425
	FREDDY KELBER ORTEGA		49,488	12	50,230	12	50,230
	JANET M. REED		50,576	12	51,335	12	51,335
	DAVID M. VIGO		50,576	12	51,335	12	51,335
	RAUL W. SOTELO		75,000	12	75,000	12	75,000
	Full-time Salaries Subtotal	\$ 988,418	880,345		765,423		834,895
	OTHER WAGES	133,085	148,161		142,103		100,000
	TAXES	140,056	118,786		107,350		109,144
	BENEFITS	420,596	169,519		160,240		186,712
	Salaries and Related Costs	1,682,155	1,316,811		1,175,116		1,230,751
	OPERATING COSTS	3,658,632	4,786,373		4,270,746		4,523,030
	CAPITAL OUTLAY	-	3,050,000		2,683,105		-
	SATELITE EMERGENCY OPERATION CENTER						138,000
	STORAGE AREA FOR STANDBY POWER GENERATOR						50,000
	LIME SOFTENING FILTERS REHAB FILTERS						800,000
	IMPROVEMENTS - PAINTING CONCRETE REPAIRS						480,000
	REMOTE MONITORING SYSTEM						50,000
	CHEMICAL FEED SYSTEM REHAB						150,000
	CO2 TANK REPLACEMENT						500,000
	WATER STORAGE TANK REHAB						50,000
	SCRUBBER / DEGASIFIERS SYSTEM IMPROVEMENTS						25,000
	LIME GENERATOR REHAB						100,000
	EMERGENCY STROBE LIGHTS						8,400
	PUMPS & MOTOR REPLACEMENTS						100,000
	EQUIPMENT REPLACEMENT						20,000
	TRANSFER PUMP & MOTOR REPLACEMENTS						50,000
	VARIABLE FREQUENCY DRIVE FOR HIGH SERVICE PUMPS						130,000
	DUST COLLECTOR REPLACEMENT						75,000
	4 IPADS						3,000
	Capital Outlay Subtotal	-	3,050,000		2,683,105		2,729,400
	NON-OPERATING COSTS	-	-		24,827		24,835
	WATER PRODUCTION TOTAL	\$ 5,340,787	\$ 9,153,184		\$ 8,153,794		\$ 8,508,016
906	SALARIES-FULL-TIME						
	Full-time Salaries Subtotal	\$ 46,694	\$ -		\$ -		\$ -
	OTHER WAGES	-	-		-		-
	TAXES	4,762	-		-		-
	BENEFITS	17,774	-		-		-
	Salaries and Related Costs	69,230	-		-		-
	OPERATING COSTS	169,753	200,000		181,788		218,000
	CAPITAL OUTLAY	-	628,000		289,875		-
	COMPREHENSIVE UTILITY SECURITY						2,089,000
	SECURITY EQUIPMENT REPLACEMENT						225,000
	Capital Outlay Subtotal	-	628,000		289,875		2,314,000
	PLANT SYSTEM/SECURITY TOTAL	\$ 238,982	\$ 828,000		\$ 471,663		\$ 2,532,000

CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015		EST. FY 2016		ADOPTED BUDGET FY 2016
				LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2016	
908	SALARIES-FULL-TIME							
	ASHANTI HONER		\$ 60,500	12	\$ 60,500	12	\$ 60,500	
	HEAVY EQUIPMENT OPERATOR - VACANCY		34,480	-	-	-	-	
	OSCAR FLORES		45,749	12	46,435	12	46,435	
	RONALD HAYES		44,720	12	45,391	12	45,391	
	EARNEST JOHNSON		38,035	12	38,606	12	38,605	
	DWAYNE L. THOMAS		-	5	14,588	12	34,480	
	METERS & DIST. TECH I - VACANCY		-	-	-	12	29,852	
	WINDY D. HYDE		34,434	7.5	21,844	-	-	
	GERARD JOSEPH		29,852	12	30,300	12	30,300	
	MARCEL FILS LOUISSAINT		29,852	12	30,300	12	30,300	
	CARROLL R. MATTISON		33,034	12	33,529	12	33,529	
	LUIS MILLER		34,544	12	35,062	12	35,062	
	ANTONIO ORTEGA		31,932	12	32,380	12	32,380	
	DWIGHT A. ROCHESTER		29,852	12	30,300	12	30,300	
	RYAN S. SMITHET		31,123	12	31,590	12	31,590	
	TIME SCHMID		31,123	12	31,590	12	31,590	
	STANLEY DAVIDSON		40,351	12	40,956	12	40,956	
	JEAN G. PIERRE-LOUIS		42,786	12	43,428	12	43,428	
	JEAN DANIEL PIERRESAINT		36,217	12	36,761	12	36,761	
	LOUIS G. SIMON		37,871	12	38,439	12	38,439	
	DAVID G. GILLIS		70,955	12	70,955	12	70,955	
	JEAN JEAN-LOUIS		39,110	12	41,065	12	41,065	
	JOHN SWEET		46,509	12	46,509	12	46,509	
	WILLIE B. WILLIAMS		60,296	12	62,576	12	63,276	
	WILLIE L. WILLIAMS		51,548	12	54,125	12	54,125	
	Full-time Salaries Subtotal	\$ 950,312	934,873		917,229		945,828	
	OTHER WAGES	83,678	65,000		98,385		65,000	
	TAXES	130,046	125,099		121,256		121,329	
	BENEFITS	419,760	235,060		223,565		253,363	
	Salaries and Related Costs	1,583,796	1,360,032		1,360,435		1,385,520	
	OPERATING COSTS	554,304	1,667,900		709,632		822,980	
	CAPITAL OUTLAY	-	617,000		142,896		-	
	FIRE HYDRANT REPLACEMNTS		-		-		150,000	
	DEAD END EMLIMINATIONS		-		-		88,200	
	PORTABLE VALVE OPERATOR		-		-		19,488	
	ARROW HEAD		-		-		2,700	
	FIELD HYDROLIC SYSTEM		-		-		11,524	
	Capital Outlay Subtotal	-	617,000		142,896		271,912	
	NON-OPERATING COSTS	-	-		68,274		68,285	
	CONSTRUCTION TOTAL	\$ 2,138,100	\$ 3,644,932		\$ 2,281,237		\$ 2,548,697	
909	SALARIES-FULL-TIME							
	REINE MARIE POMPEE DUPUY		\$ 29,467	8.5	\$ 21,186	-	\$ -	
	GARY GAROFALO		75,065	12	76,634	12	78,714	
	PLANT ELECTRICIAN FOREMAN - VACANCY		60,000	-	-	12	49,054	
	OMAR VALIENTE		42,583	12	43,222	12	43,222	
	SCADA SUPERVISOR		-	-	-	12	65,000	
	FRANCISCO J. MACHADO		47,677	12	48,392	12	48,392	
	DENNIS J. MC CUE		56,498	12	59,426	12	59,426	
	EDWARD J. BOYLE		31,009	8	20,983	-	-	
	JENOURE A. GOODEN		31,009	6	15,737	-	-	
	UTILITY MECHANIC I - VACANCY		-	-	-	12	31,009	
	ANTWAN LAQUINCEY SMITH		-	4	11,927	12	31,009	
	UTILITY MECHANIC II		-	-	-	12	34,480	
	JEFFREY TAKS		50,706	4	17,156	-	-	
	TAMONT L. WILSON		31,009	12	31,474	12	31,474	
	JOHN MC DONALD		62,301	-	-	-	-	
	Full-time Salaries Subtotal	\$ 190,814	517,324		346,137		471,780	
	OTHER WAGES	29,245	49,400		84,844		63,480	
	TAXES	26,879	82,138		71,576		64,122	
	BENEFITS	87,514	98,377		79,407		101,061	
	Salaries and Related Costs	334,452	747,239		581,964		700,443	
	OPERATING COSTS	1,385	108,925		99,840		203,284	
	CAPITAL OUTLAY	-	-		-		-	
	NEW VAN UTILITY ACCESSORIES		-		-		5,600	
	EMERGENCY STROBE LIGHTS		-		-		5,600	
	Capital Outlay Subtotal	-	-		-		11,200	
	UTILITY CONTROL SYSTEMS TOTAL	\$ 335,837	\$ 856,164		\$ 681,804		\$ 914,927	

CITY OF NORTH MIAMI BEACH, FLORIDA

WATER FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
912	SALARIES-FULL-TIME						
	BRENDAMAR JIMENEZ		\$ 31,123	12	\$ 33,975	12	\$ 36,794
	ARMANDO PIEDRA		43,838	12	44,496	12	44,496
	KARIM ROSSY		77,000	12	82,000	12	82,000
	AARON OSBORNE JR.		-	6	24,480	12	52,998
	ALEX VINOKUR		52,998	12	52,998	12	52,998
	JOSEPH L. BOWLES		61,656	12	62,581	12	62,581
	CONSTRUCTION COORDINATOR - VACANCY		-	-	-	12	44,897
	JOHN E. POLLARD		49,257	12	50,013	12	60,000
	ENGINEERING MANAGER - VACANCY		70,955	-	-	12	73,441
	JOSE C. CASIO		-	3	20,000	-	-
	JOSEPH F. GRELLA		48,274	2	7,427	-	-
	NEHEMI D. VINCENT		37,473	12	38,035	12	38,035
	GIS COORDINATOR [TRANSFERRED TO 900]		70,955	-	-	-	-
	INSPECTIONS MANAGER		60,000	-	-	-	-
	UTILITIES ENGINEER I		42,583	-	-	-	-
	ARIEL VALDES		61,482	12	62,405	12	62,405
	LEONIDAS FONSECA		31,009	12	31,474	12	31,474
	HAROLD A. GRAHAM		33,701	12	34,206	12	34,206
	CHERYL M. FRABIZIO		51,105	12	51,871	12	51,871
	Full-time Salaries Subtotal	\$ 595,874	823,409		595,961		728,196
	OTHER WAGES	24,310	48,412		56,114		31,000
	TAXES	72,935	96,862		85,212		79,344
	BENEFITS	292,478	226,097		202,338		191,423
	Salaries and Related Costs	985,597	1,194,780		939,625		1,029,963
	OPERATING COSTS	61,149	123,140		77,205		99,963
	CAPITAL OUTLAY	-	-		-		-
	GROUND PENETRATING RADAR	-	-		-		13,000
	EMERGENCY STROBE LIGHTS	-	-		-		2,800
	Capital Outlay Subtotal	-	-		-		15,800
	ENGINEERING ADMINISTRATION TOTAL	\$ 1,046,745	\$ 1,317,920		\$ 1,016,830		\$ 1,145,726
915	SALARIES-FULL-TIME						
	BUDIHAS ROBERT E [TRANSFERRED TO 474810]		\$ -	-	\$ -	-	\$ -
	MYRIAM MELENDEZ		-	8	18,357	12	27,536
	EDUARDO V. NIETO		36,536	12	37,084	12	37,084
	JAMES COTTON		70,955	12	70,955	12	70,955
	OPERATOR FOREMAN		39,110	-	-	-	-
	ROBERT FAGAN		28,744	12	29,175	12	29,175
	Full-time Salaries Subtotal	\$ 129,916	175,345		155,571		164,750
	OTHER WAGES	8,811	15,000		19,064		19,317
	TAXES	17,882	23,096		20,375		22,317
	BENEFITS	57,012	38,881		26,497		50,596
	Salaries and Related Costs	213,621	252,322		221,507		256,980
	OPERATING COSTS	6,321	43,580		20,052		31,760
	CAPITAL OUTLAY	-	-		-		-
	NON-OPERATING COSTS	-	-		6,465		6,480
	MATERIALS CONTROL & EQUIPMENT TOTAL	\$ 219,944	\$ 295,902		\$ 248,024		\$ 295,220
	WATER FUND TOTAL EXPENSES	\$ 20,547,839	\$ 30,400,540		\$ 26,491,213		\$ 32,839,326

CITY OF NORTH MIAMI BEACH, FLORIDA

WASTEWATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

North Miami Beach's wastewater collection system dates back to the early 1950's. Today, there are 35 wastewater pump stations, over 80 miles of sanitary sewer lines and over 1,600 manholes in the wastewater collection system. In addition to the traditional wastewater collection system of gravity lines flowing into a master pumping station, North Miami Beach also utilizes a low pressure wastewater collection system that consists of 62 grinder pump stations and approximately two (2) miles of low-pressure force mains. The wastewater collection system is interconnected with Miami-Dade Water & Sewer Department (MDWASD) for treatment and disposal.

The Wastewater Fund is faced with new challenges and new mandates as a result of the Consent Decree that Miami-Dade County has signed with the US Environmental Protection Agency (EPA), the Florida Department of Environmental Protection, and the US Department of Justice. The County has been mandated to make changes to its sanitary sewer operating practices in order to ensure compliance with State Code and with the Federal Clean Water Act. Because North Miami Beach sends wastewater to MDWASD for treatment, we are also working towards compliance with the Consent Decree. To date, we have made significant progress towards addressing the infiltration/inflow (I&I) deficiencies in our collection system. Unfortunately, our customers are likely to see future rate impacts associated with MDWASD's projected \$14B capital improvement expenditure required for compliance.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Utility continues to reduce costs and improve system efficiency and reliability by:

- Implementation of best maintenance practices for air release valves and gravity/force main condition assessment
- Continuing our long-term focus on infiltration and inflow (I&I) to reduce groundwater and stormwater flows to Miami-Dade Water & Sewer Department
- Timely rehabilitation and maintenance of wastewater pump and grinder stations for improved efficiency

The Place to Live: Beautiful Safe and Livable

The primary mission of the Wastewater Division is to ensure the public health through the continuous proper conveyance of wastewater in a safe and cost-effective manner. Our efforts are focused on minimizing the frequency and severity of sanitary sewer overflows (SSOs). Untreated wastewater from these overflows has the capacity to contaminate our beautiful surface waters, potentially causing serious water. SSOs may also back-up into homes and businesses, potentially causing property damage and risks to public health. Proper wastewater management and system maintenance is vital to the health and safety of our community.

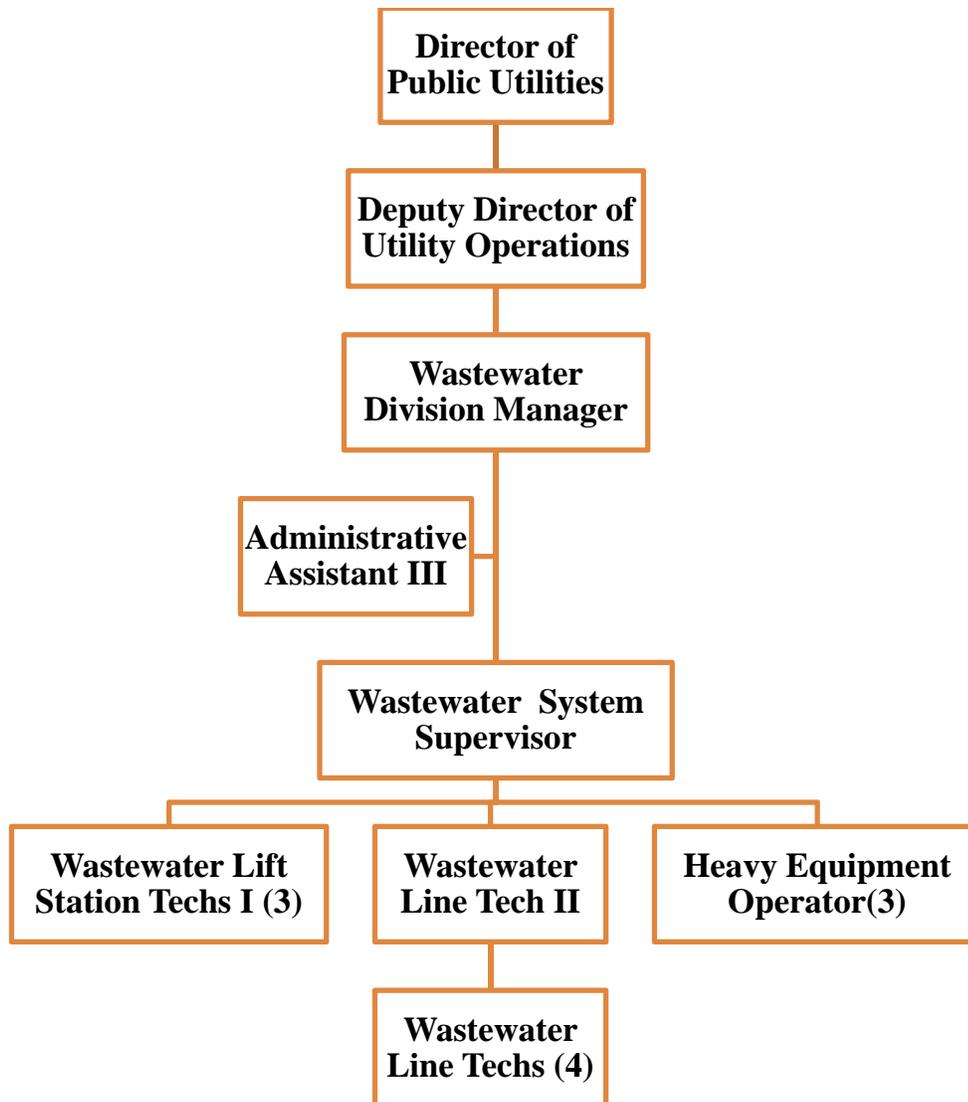
CITY OF NORTH MIAMI BEACH, FLORIDA

WASTEWATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

High Performing Organization Providing Great Customer Service

Through continuous evaluation of our operations, comparison with industry benchmarks, and implementation of best management practices, our objectives are to increase productivity and reduce costs while simultaneously improving the level of service provided. We strive for high level customer satisfaction, and improved responsiveness to the community's needs. The Wastewater Division has developed processes and controls for expeditiously identifying, tracking and responding to wastewater backups or overflows.



CITY OF NORTH MIAMI BEACH, FLORIDA

WASTEWATER FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
REVENUES							
	CARRYOVER FROM PRIOR YEARS	\$ -	\$ 500,000		\$ -		\$ -
	SERVICE REVENUES	7,532,283	6,930,900		7,236,421		6,786,232
	OTHER INCOME	133,654	9,200		94,216		63,000
	LEASE PROCEEDS	-	-		-		-
	TOTAL REVENUES	\$ 7,665,937	\$ 7,440,100		\$ 7,330,637		\$ 6,849,232
EXPENSES							
910	SALARIES-FULL-TIME						
	RAMOUTIE MARAJH		\$ 41,814	4	\$ 14,147	-	\$ -
	MARVA ROSELIE SIMMONDS		-	2	6,132	-	-
	ADMINISTRATIVE ASST III		-	-	-	12	36,794
	PEDRO MELO		70,955	12	70,955	12	70,955
	WW LINE TECH I - VACANCY		28,697	-	-	12	28,697
	WW LINE TECH I - VACANCY		-	-	-	12	28,697
	SAMMY L. CLARK		31,188	12	31,656	12	31,656
	JIMMY ANDREW SOLOMON		32,130	12	32,612	12	32,612
	DWAYNE L. THOMAS		32,130	7	20,113	-	-
	ALEXIS ESTIEN		34,206	12	34,720	12	34,720
	MARLON O. LONGSWORTH		47,970	12	47,970	12	50,368
	WW HEAVY EQUIP OPERATOR - VACANCY		36,794	-	-	12	36,794
	SEVERE ALTIAGA		41,814	12	42,441	12	42,441
	BERNARDO CHARLES OLIBRIS		39,988	12	40,588	12	40,588
	WW LIFT STAT TECH I - VACANCY		36,794	-	-	12	36,794
	SCOTTIE IBE-PAULINO		39,988	12	40,588	12	40,588
	CARLOS A. ROSA BREBAN		39,988	12	40,588	12	40,588
	Full-time Salaries Subtotal	\$ 156,518	554,456		422,510		552,292
	OTHER WAGES	-	36,680		33,117		36,680
	TAXES	21,364	64,661		52,805		62,852
	BENEFITS	56,136	253,486		232,550		246,649
	Salaries and Related Costs	234,018	909,283		740,982		898,473
	OPERATING COSTS	1,763,206	4,243,845		2,268,186		3,169,275
	CAPITAL OUTLAY	-	855,000		980,530		-
	GIS APPLICATION		-		-		20,000
	TRANSDUCER FOR FLOW REPORTING		-		-		75,000
	IMPROVEMENTS BASED ON MASTER PLANS		-		-		410,000
	ELECTRICAL UPGRADES		-		-		30,000
	INFLOW & INFILTRATION PROJECT		-		-		553,866
	PUMP REPLACEMENTS		-		-		25,000
	PUMP SPARE PROGRAM		-		-		54,600
	VEHICLE STROBE LIGHTS		-		-		2,800
	CONCRETE MIXER		-		-		3,800
	JACK HAMMER ATTACHMENT		-		-		5,353
	TAMPER MACHINE		-		-		2,150
	HOSE REPLACEMENT FOR VAC-TRUCK		-		-		10,000
	Capital Outlay Subtotal	-	855,000		980,530		1,192,569
	NON-OPERATING COSTS	1,652,438	1,431,972		1,431,972		1,588,915
	TOTAL EXPENSES	\$ 3,649,662	\$ 7,440,100		\$ 5,421,670		\$ 6,849,232
940/941	SALARIES-FULL-TIME						
	Full-time Salaries Subtotal	\$ 296,837	-		-		-
	OTHER WAGES	17,532	-		-		-
	TAXES	33,630	-		-		-
	BENEFITS	168,032	-		-		-
	Salaries and Related Costs	516,031	-		-		-
	OPERATING COSTS	92,501	-		-		-
	CAPITAL OUTLAY	-	-		-		-
	NON-OPERATING COSTS	-	-		-		-
	TOTAL EXPENSES	\$ 608,532	\$ -		\$ -		\$ -
	WASTEWATER FUND TOTAL EXPENSES	\$ 4,258,194	\$ 7,440,100		\$ 5,421,670		\$ 6,849,232

CITY OF NORTH MIAMI BEACH, FLORIDA

PROPRIETARY IMPACT FEES FUNDS

CONSOLIDATED

FISCAL YEAR ENDING SEPTEMBER 30, 2016

The Proprietary Impact Fees Funds are used to account for the fees required of developers to pay for their proportionate share of the cost of capital facilities necessary to accommodate the development. The fees are collected for the City's water plant, fireflow demand and specific types of wastewater installations and may only be expended for the cost of upgrades and expansion of those systems. The Water In-Plant Fund and the Fireflow Fund are consolidated into the Water Fund for financial statement presentation. The Wastewater In-Plant Fund is consolidated into the Wastewater Fund for financial statement presentation. All three funds have been consolidated for presentation in this document.

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
<u>REVENUES</u>					
420	FIREFLOW IMPACT FEE	\$ 1,095,746	\$ 3,000,000	\$ 1,208,524	\$ 1,450,000
420	CARRYOVER FROM PRIOR YEARS	-	500,000	-	1,725,000
430	INPLANT IMPACT FEE	788,093	2,500,000	1,407,191	1,500,000
430	CARRYOVER FROM PRIOR YEARS	-	500,000	-	1,500,000
460	INPLANT IMPACT FEE	53,955	500,000	155,206	560,000
460	CARRYOVER FROM PRIOR YEARS	-	500,000	-	575,000
	Total Revenues	\$ 1,937,794	\$ 7,500,000	\$ 2,770,921	\$ 7,310,000
<u>EXPENSES</u>					
420	IMPROVEMENTS OTHER THAN BUILDINGS	\$ -	\$ 3,500,000	\$ -	\$ 3,175,000
430	IMPROVEMENTS OTHER THAN BUILDINGS	-	3,000,000	-	3,000,000
460	IMPROVEMENTS OTHER THAN BUILDINGS	-	1,000,000	-	1,135,000
	Total Expenses	\$ -	\$ 7,500,000	\$ -	\$ 7,310,000

CITY OF NORTH MIAMI BEACH, FLORIDA

BUILDING FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The Building Department provides supervision of construction activities, acceptance of building permit applications, issuance of all building and trade permits, verification of compliance with the Florida Building Code and enforcement of codes promulgated by regulatory agencies such as the Hotel and Restaurant Commission, Miami-Dade County Department of Environmental Resources Management (DERM), State Departments of Health and Professional Regulation, Board of Adjustment and the U.S. Army Corp of Engineers. Building, plumbing, electrical and mechanical officials inspect new and existing structures for compliance.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Building Department is responsible for the issuance of permits, the assessment of permit fees, the control and maintenance of departmental records, and supplying record information to the public via file searches and records requests. The department enforces all State regulations applicable in the microfilming, maintenance and destruction of plans and permits.

The Building Department is committed to delivering services in a cost effective and efficient manner. In the end of fiscal year 2014-2015, the Building Department will have a surplus of approximately \$2 million over budgeted revenues.

The Place to Live: Beautiful, Safe and Livable

The Building Department serves to protect the health, safety and welfare of the public; and to enhance the general quality of life through interpretation and enforcement of the Florida Building Code, as well as other applicable regulations governing construction and land use.

The Building Inspectors are responsible for the protection of life and property from safety hazards related to buildings and their construction. The Building Department also follows up on compliance for unsafe structures by taking cases before the Miami-Dade County Unsafe Structures Board.

High Performing Organization Providing Great Customer Service

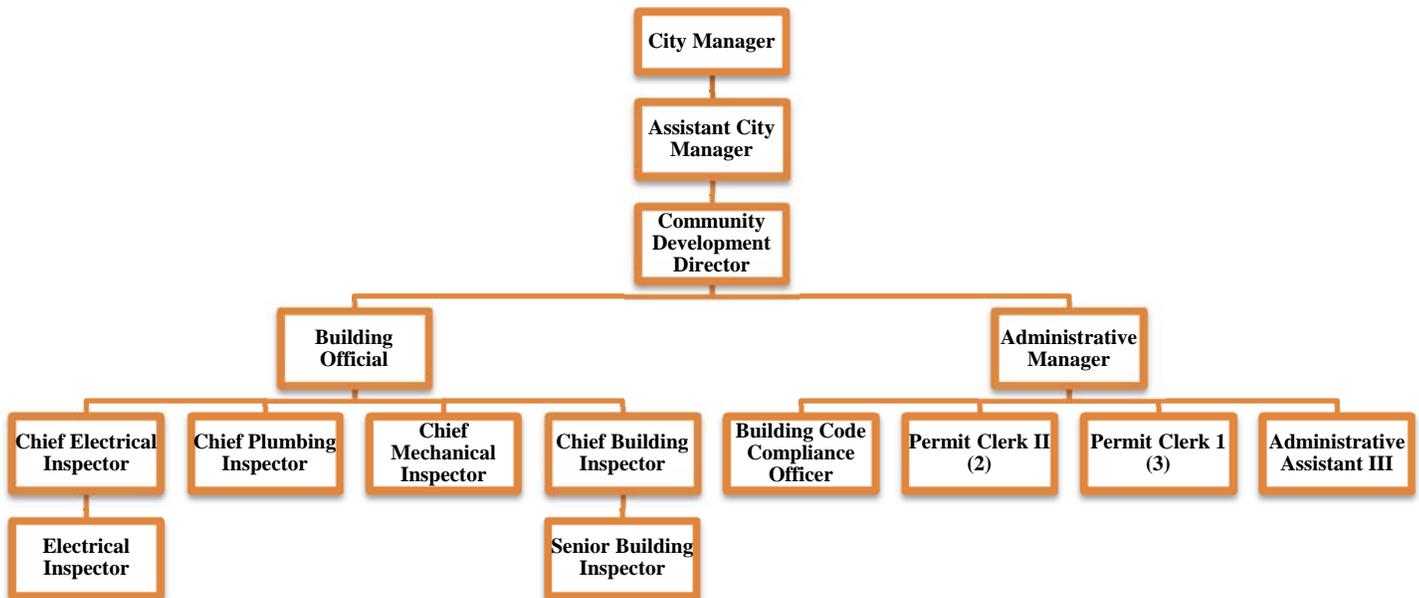
- Provide each customer with the highest level of customer service, courtesy, and respect. Provide written responses to customer inquiries within 24 hours.
- Be available to consult with customers in person and in detail regarding their needs.
- Make written summaries to applicant files for each individual meeting.
- Provide timely turnaround of plan review and inspection services to our customers and make information available online utilizing modern and user friendly software.
- The Building Department's forms have been updated, redundancies in regular plan reviews and inspection procedures have been eliminated, and work flows have been updated throughout the Department.

CITY OF NORTH MIAMI BEACH, FLORIDA

BUILDING FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

- Summarize departmental processes so that customers more easily understand the critical path of the application process.
- The Department is enhancing employee training and providing opportunities to increase employee certifications, in turn providing a higher level of service to our customers.



CITY OF NORTH MIAMI BEACH, FLORIDA

BUILDING FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
REVENUES						
CARRYOVER FROM PRIOR YEARS	\$ -	\$ -		\$ -		\$ 16,015
SERVICE REVENUES	1,824,244	1,386,963		4,515,289		1,885,061
OTHER INCOME	456,370	407,370		373,610		504,700
LEASE PROCEEDS	-	-		-		-
TOTAL REVENUES	\$ 2,280,614	\$ 1,794,333		\$ 4,888,899		\$ 2,405,776
EXPENSES						
SALARIES-FULL-TIME						
ADMINISTRATIVE ASST III - VACANCY		\$ 33,600	-	\$ -	-	\$ -
ALICE MAGILL		40,080	10	34,107	-	-
BLDG CODE COMPLIANCE OFF - VACANCY		-	-	-	12	31,009
HERENA SZCZEPANSKI		50,680	12	50,680	12	52,200
JOSE DANIEL OZUNA		110,000	12	110,000	12	111,650
CANDIDO SOSA-CRUZ (25% FY 2015, 35% FY 2016)		22,500	12	22,734	12	40,250
ANNESE RICHARD		80,000	12	73,865	12	72,800
FREDDY E. PEREZ		72,800	-	-	-	-
ROY VALDES		-	12	71,400	12	72,800
LAZARO REMOND (50%)		-	-	-	12	35,000
SPENCER SECOY (10%)		-	-	-	12	4,143
ELECTRICAL PLANS EXAM / INS - VACANCY		72,800	-	-	-	-
PERMIT CLERK I - NEW POSITION		31,009	-	-	-	-
LERA MAEREE FLOWERS		33,089	12	37,346	12	37,346
ALTER GAMBARTE		31,009	-	-	-	-
KEISHA JONES		-	1	3,578	12	31,009
CLAUDIA MARIA NAVAS		-	12	31,474	12	31,474
LILLIANE A. SUBIRATS		-	10.5	27,540	-	-
LEONARDO ZELAYA		-	12	31,474	12	31,474
ANTHONY B. LAMAR		36,794	12	37,346	12	37,346
RUTH MIRANDA		36,794	12	37,346	12	37,346
MASHAER ISMAIL		72,800	12	75,200	12	80,000
Full-time Salaries Subtotal	\$ 578,083	723,955		644,090		705,847
OTHER WAGES	311,158	321,799		320,254		321,999
TAXES	81,602	96,177		87,676		91,954
BENEFITS	203,780	251,925		228,278		264,910
Salaries and Related Costs	1,174,623	1,393,856		1,280,298		1,384,710
OPERATING COSTS	94,507	207,729		120,555		389,295
CAPITAL OUTLAY	-	1,500		-		-
ADA COMPLIANCE		-		-		50,000
3 -2015 CHEVY MALIBU		-		-		60,750
Capital Outlay Subtotal	-	1,500		-		110,750
NON-OPERATING COSTS	182,511	191,248		247,998		521,021
TOTAL EXPENSES	\$ 1,451,642	\$ 1,794,333		\$ 1,648,851		\$ 2,405,776

CITY OF NORTH MIAMI BEACH, FLORIDA

SOLID WASTE FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The Solid Waste Management Division provides efficient, reliable and environmentally safe methods for the collection and disposal of refuse, including recycling, garbage, and trash. The goal is to always provide this service in the most cost-efficient manner to the 8,555 residential and 447 business customers. As such, effective December 1, 2015, the department's essential functions will be outsourced. Eleven employees will remain and will be at the core of the newly created Neighborhood Maintenance and Beautification Division. While North Miami Beach's residents and businesses will continue to receive garbage, trash, and recycling services in a seamless manner, the new department's functions will shift to further reflect and enhance the goals, mission, and vision of the City's Strategic Plan of being a *High Performing City Organization Providing Great Customer Service*, thereby making this *The Place to Live: Beautiful, Safe and Livable*.

GOALS AND MEASUREMENTS

Financially Sound City Government

Solid Waste/Neighborhood Maintenance and Beautification Division clerical and field personnel will be constantly vigilant with all factors pertaining to our service account system. A well-monitored contractor and updated service accounts inventory is critical to maintaining revenues at their maximum, and this will always be at the forefront. In addition, assessing and providing supplemental neighborhood maintenance and beautification services at the best prices with qualified personnel will further evidence our fiscal responsibility.

The Place to Live: Beautiful, Safe and Livable

Superior service will always be a top priority. Such service will be at the core of an organized beautification effort that supports our strategic plan and will ensure that goals and the overall mission are met. Minimizing litter; addressing overgrown trees; fixing potholes; sign maintenance; touchup painting; sidewalk repairs; illegal dumping; and the daily presence of dedicated teams of employees within established city zones will solidify predictable daily services in neighborhoods and the addressing of issues with empowered ownership of zones.

Keeping residential and business districts in good sanitary and aesthetic conditions always promotes economic development. This enhanced vigilance will evidence and ensure such.

High Performing City Organization Providing Great Customer Service

The decision to outsource Solid Waste operations therefore ensures and enhances two major functions. There will be a seamless transition and monitoring of the collection of garbage, trash, and recycling to ensure continued high level of customer service. In addition, we will be able to provide a core of dedicated employees playing a vital role by their daily presence in neighborhoods as we double the beautification efforts within our city.

CITY OF NORTH MIAMI BEACH, FLORIDA

SOLID WASTE FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
REVENUES							
	CARRYOVER FROM PRIOR YEARS	\$ -	\$ 1,452,500		\$ -		\$ 300,000
	SERVICE REVENUES	8,860,345	8,835,000		9,092,314		9,036,633
	OTHER INCOME	27,733	26,950		18,520		2,112,042
	LEASE PROCEEDS	-	1,764,368		-		-
	TOTAL REVENUES	\$ 8,888,078	\$ 12,078,818		\$ 9,110,834		\$ 11,448,675
EXPENSES							
810	SALARIES-FULL-TIME						
811	BETSEY WENDY VELA		\$ 28,697	12	\$ 29,127	12	\$ 29,127
	LISA ANN KLOACK (25%)		-	12	12,960	12	12,960
	DARIO GONZALES SABATES [TRANSFER FR 474810]		-	0	-	12	33,325
	BARRINGTON H. BARTLEY [TRF TO 010890 & 500916]		24,274	12	24,638	-	-
	ANTHONY JONES [TRF TO 010890 & 500916]		26,889	12	27,292	-	-
	JUNIOR L. PHILLIPS [TRF TO 010890 & 500916]		20,220	12	20,524	-	-
	DENSLEY R. SMITH [TRF TO 010890 & 500916]		24,274	12	24,638	-	-
	RAYMOND CHARLES [TRF TO 010890 & 500916]		29,218	12	29,656	-	-
	ANTONIO VALDERRAMA [TRF TO 010890 & 500916]		24,872	12	25,245	-	-
	CODE ENFORCEMENT OFFICER		24,994	-	-	-	-
	LEOPOLD LISSIN LOUIS		-	8	22,430	12	33,325
	ESMOND SCOTT (60%)		58,147	12	58,874	12	61,054
	BRIAN STURTZ		50,000	12	50,000	12	59,616
	LEOPOLDO MALDONADO [TRF TO 010890 & 500916]		31,200	12	31,200	-	-
	MAINTENANCE WORKER I - VACANCY		18,050	-	-	-	-
	JOSE HERRERA		-	9	17,587	2	3,702
	BARRY BOTTONGINO		29,175	5	12,338	-	-
	THOMAS LEE JACKSON (TRANSFER TO 474812)		26,155	12	26,155	-	-
	BRANDON J. PACE		-	8	16,198	2	3,702
	DANIEL E. PIERRE		26,946	12	27,350	2	4,208
	CHRISTOPHER SAWYER		29,175	12	29,613	2	4,556
	MAINTENANCE WORKER II		25,224	-	-	-	-
	BOBBY BRIGHT		36,574	1	2,813	-	-
	ANDRE LEONARD		31,435	12	31,906	2	4,909
	JAMES W. LUDDEN		32,719	12	33,210	2	5,109
	STEPHEN SIESHOLTZ		41,931	12	42,560	2	6,548
	JOSE SANTIAGO [TRF TO 010890 & 500916]		19,232	12	19,502	-	-
	ROBERT BUDIHAS		21,589	-	-	-	-
	MOTOR EQUIPMENT OPERATOR - VACANCY		29,852	-	-	-	-
	YVON DABEL		32,444	12	32,930	2	5,066
	JANCY ESPINAL		49,528	12	50,259	2	7,732
	KEITH GOINS		32,443	12	32,930	2	5,066
	ROLD JACQUES		36,005	12	36,546	2	5,622
	IVAN MARCEL LAROSSA		29,852	12	30,300	2	4,662
	FIDELIS LAURENCIN		29,852	12	30,300	2	4,662
	MARIO F. LOPEZ		36,005	12	36,546	2	5,622
	ALDRAS LUBIN		36,505	12	37,053	2	5,700
	JIRO J. MEZIER		36,006	12	36,546	2	5,622
	MELVIN C. PERRIN		31,555	12	32,029	2	4,928
	MUNI SERVS OPERATOR FOREM - NEW POSITION		-	-	-	10	38,356
	MUNICIPAL SERVS WORKER I - NEW POSITION		-	-	-	10	37,452
	MUNICIPAL SERVS WORKER II - NEW POSITION		-	-	-	10	35,391
	MUNICIPAL SERVS WORKER II - NEW POSITION		-	-	-	10	35,391
	MUNICIPAL SERVS WORKER II - NEW POSITION		-	-	-	10	35,391
	MUNICIPAL SERVS WORKER II - NEW POSITION		-	-	-	10	35,391
	MUNICIPAL SERVS WORKER II - NEW POSITION		-	-	-	10	35,391
	MUNICIPAL SERVS WORKER II - NEW POSITION		-	-	-	10	35,391
	VAN HARRINGTON		60,180	12	60,180	12	70,955
	CARL HOLNESS		41,511	12	41,511	2	6,706
	DONDRELL J. CHANDLER [TRF TO 010890 & 500916]		22,726	12	23,068	-	-
	LEVINGSTON C. RITCHIE (TRANSFER FROM 474812)		-	-	-	2	5,592
	FERNANDO JOSE RODRIGUEZ (25%)		21,875	12	21,875	12	22,969
	JAMES WICKETT		45,597	12	46,281	2	7,120
	ANTONIO BLONDIN		34,480	12	34,997	2	5,384
	Full-time Salaries Subtotal	\$ 1,126,645	1,287,406		1,199,167		723,703
	OTHER WAGES	67,500	52,000		114,898		176,326
	TAXES	182,929	213,966		207,264		121,336
	BENEFITS	495,732	623,898		619,133		478,149
	Salaries and Related Costs	1,872,806	2,177,270		2,140,462		1,499,514
	OPERATING COSTS	3,693,213	3,953,708		3,973,921		6,889,216
	CAPITAL OUTLAY	-	1,361,868		-		-
	REPLACEMENT COMPUTERS AND EQUIPMENT		-		-		2,200
	6 VEHICLE REPLACEMENT - PICKUP		-		-		180,000
	1 GREEN MACHINE		-		-		102,000
	Capital Outlay Subtotal	-	1,361,868		-		284,200
	NON-OPERATING COSTS	1,091,436	2,840,602		2,840,602		2,462,656
	SOLID WASTE MANAGEMENT TOTAL	\$ 6,657,455	\$ 10,333,448		\$ 8,954,985		\$ 11,135,586

CITY OF NORTH MIAMI BEACH, FLORIDA

SOLID WASTE FUND (continued)

FISCAL YEAR ENDING SEPTEMBER 30, 2016

DIVISION NUMBER	ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
812	SALARIES-FULL-TIME						
	DARIO GONZALES SABATES [TRANSFER TO 474810]		\$ -	8	\$ 22,430	-	\$ -
	DIVISION SUPERINTENDENT - VACANCY		42,583	-	-	-	-
	MAINTENANCE WORKER I		24,066	-	-	-	-
	THOMAS LEE JACKSON (TRANSFER FROM 474810)		-	-	-	2	4,404
	DERRICK ANDREW JONES		28,235	12	28,627	2	4,404
	MOTOR EQUIP. OPERATOR - VACANCY		29,852	-	-	-	-
	BERNARD SAMUEL		31,195	12	31,663	2	4,871
	JEAN CADET		35,474	12	36,006	2	5,539
	FRANK DIEZ		42,442	12	43,078	2	6,627
	ROBERT FANDINO		37,260	12	37,819	2	5,818
	HERVE GUITEAU		33,424	12	33,925	2	5,219
	PETER SIRJUE		32,444	12	32,930	2	5,066
	EMANUEL SOLOMON		36,005	12	36,546	2	5,622
	RYAN WOOD		32,444	6.5	20,581	-	-
	PERCIVAL DAVIS		41,983	12	41,983	2	6,459
	LEVINGSTON RITCHIE (TRANSFER TO 474810)		35,811	12	35,811	-	-
	CODE ENFORCEMENT OFFICER		33,325	-	-	-	-
	Full-time Salaries Subtotal	\$ 484,820	516,543		401,399		54,029
	OTHER WAGES	59,598	15,500		64,429		29,646
	TAXES	107,013	98,201		90,428		11,482
	BENEFITS	270,155	131,266		120,347		16,268
	Salaries and Related Costs	921,586	761,510		676,603		111,425
	OPERATING COSTS	487,497	578,860		567,386		98,199
	CAPITAL OUTLAY	-	405,000		405,000		-
	NON-OPERATING COSTS	-	-		103,445		103,465
	ALLEY COLLECTION TOTAL	\$ 1,409,083	\$ 1,745,370		\$ 1,752,434		\$ 313,089
SOLID WASTE FUND TOTAL EXPENSES		\$ 8,066,538	\$ 12,078,818		\$ 10,707,420		\$ 11,448,675



Note: The organization chart above reflects the outsourcing of Sanitation and the creation of the new Neighborhood Maintenance and Beautification Team

INTERNAL SERVICE FUNDS

INTERNAL SERVICE FUNDS

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CITY OF NORTH MIAMI BEACH, FLORIDA

LIABILITY SELF-INSURANCE FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The City established the Liability Self-Insurance Fund to address risk management for general liabilities. The fund is managed by the Human Resources Department with direct support and input from the City Attorney. Premiums are paid into the fund by the General, Water, Sewer, Solid Waste, Building and Customer Service Funds to cover claims and to maintain adequate reserves. Reserve levels are determined annually by an actuarial review and include estimated amounts for claims that have been incurred but not yet reported. The Liability Self-Insurance Fund is included with the General Fund for financial reporting but is budgeted as a separate and distinct internal service fund.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Human Resources Department will continue to monitor and evaluate its risk management function in close conjunction with the City Attorney's office and our third party experts. We will continue to update policies and procedures to ensure that risk is minimized throughout the organization, and we will reinforce through strong communication with management and employees. Recommendations for policy improvements during the current fiscal year include recalibration of fund reserves, and procuring a Law Enforcement Officers Liability Policy.

ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
REVENUES				
CARRYOVER FROM PRIOR YEARS	-	\$ 1,050,000	\$ -	\$ 100,407
OTHER REVENUE	63,512	41,000	82,150	-
TRANSFER FROM:				
WATER	302,963	342,646	342,646	402,000
SEWER	103,457	117,008	117,008	106,000
GENERAL FUND	383,753	434,018	434,018	440,988
BUILDING	12,787	14,462	14,462	86,000
SOLID WASTE	155,186	175,513	175,513	148,000
CUSTOMER SERVICE	51,729	58,505	58,505	119,000
TOTAL REVENUES	\$ 1,073,387	\$ 2,233,152	\$ 1,224,302	\$ 1,402,395
EXPENSES				
SALARIES-FULL-TIME				
CLAIMS SPECIALIST		\$ -	\$ -	\$ -
Full-time Salaries Subtotal	-	-	-	-
OTHER WAGES	826	75,000	28,911	30,000
TAXES	-	-	-	-
BENEFITS	-	167,802	129,785	204,295
Salaries and Related Costs	826	242,802	158,695	234,295
OPERATING COSTS	691,383	940,350	1,050,297	1,168,100
NON-OPERATING COSTS	-	1,050,000	1,050,000	-
TOTAL EXPENSES	\$ 692,209	\$ 2,233,152	\$ 2,258,992	\$ 1,402,395

CITY OF NORTH MIAMI BEACH, FLORIDA

WORKERS COMPENSATION FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

The City established the Workers' Compensation Fund to address risk management related to workers' compensation claims. The fund is managed by the Human Resources Department with direct support and input from the City Attorney. Premiums are paid into the fund by all of the funds from which employees are paid to cover claims and to maintain adequate reserves. Reserve levels are determined annually by an actuarial review and include estimated amounts for claims that have been incurred but not yet reported. The Workers' Compensation Fund is included with the General Fund for financial reporting but is budgeted as a separate and distinct internal service fund.

GOALS AND MEASUREMENTS

Financially Sound City Government

The Human Resources Department intends to continue to make improvements to the risk management function, to minimize risks and contain costs. The Department will continue the process of updating and enforcing safety policies and procedures, implementing safety training and re-training programs, taking corrective action when appropriate, and focusing upon prevention efforts and information with continued emphasis on an effective "Return to Work" program for injured workers.

ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	ESTIMATED ACTUAL FY 2015	ADOPTED BUDGET FY 2016
REVENUES				
CARRYOVER FROM PRIOR YEARS	\$ -	\$ 300,000	\$ -	\$ -
OTHER REVENUE	213,879	-	205,697	-
TRANSFER FROM:				
TRANSIT SURTAX	6,128	6,128	6,128	-
WATER	180,099	184,797	184,762	196,816
SEWER	20,577	19,280	19,280	17,637
GENERAL FUND	590,705	554,445	556,618	519,397
STORMWATER	25,411	24,678	24,678	14,615
COMMUNITY REDEVELOPMENT	386	-	-	272
LIABILITY SELF INS	180			
LAW ENFORCEMENT TRUST	-	557	-	563
BUILDING	15,224	16,471	16,471	11,603
SOLID WASTE	166,535	168,696	168,696	57,077
CUSTOMER SERVICE	19,821	21,285	21,285	25,126
GRANT / OTHER	-	-	108	-
TOTAL REVENUES	\$ 1,238,945	\$ 1,296,337	\$ 1,203,723	\$ 843,106
EXPENSES				
OPERATING COSTS	\$ 659,253	\$ 996,337	\$ 980,307	\$ 843,106
NON-OPERATING COSTS	-	300,000	300,000	-
TOTAL EXPENSES	\$ 659,253	\$ 1,296,337	\$ 1,280,307	\$ 843,106

CITY OF NORTH MIAMI BEACH, FLORIDA

CUSTOMER SERVICE FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

SERVICES, FUNCTIONS AND ACTIVITIES

Customer Service Department serves as the interface between the City's utility operations (water, wastewater, solid waste and stormwater), the Finance Department and the City's utility customers. Responsibilities include ensuring all customer water usage is accurately collected, all customer utility accounts are accurately maintained and billed, a proactive collection program is maintained to minimize delinquencies, all utility financial information is provided to the Finance Department in a correct and timely way and all requests for information or assistance in regard to utility accounts and services are responded to in a professional, respectful, friendly, courteous and timely manner.

GOALS AND MEASUREMENTS

Financially Sound City Government

- Continue and strengthen an aggressive collection program to minimize delinquencies.
- Propose ordinance improvements to enhance ability to collect delinquent accounts, including a more effective deposits policy, charging interest on liens to motivate lien settlement, and possibly requiring utility accounts to be only opened by property owners.
- Engage collection agency services to collect closed delinquent tenant accounts.
- Continue a reinvigorated lien program to motivate property owners to settle delinquent accounts.
- Utilize newly implemented technology to identify and intervene on a real-time basis when customer abuse of water services is detected, e.g., meter tampering.
- Undertake process improvement reviews to identify ways to provide service in a more effective and efficient manner.

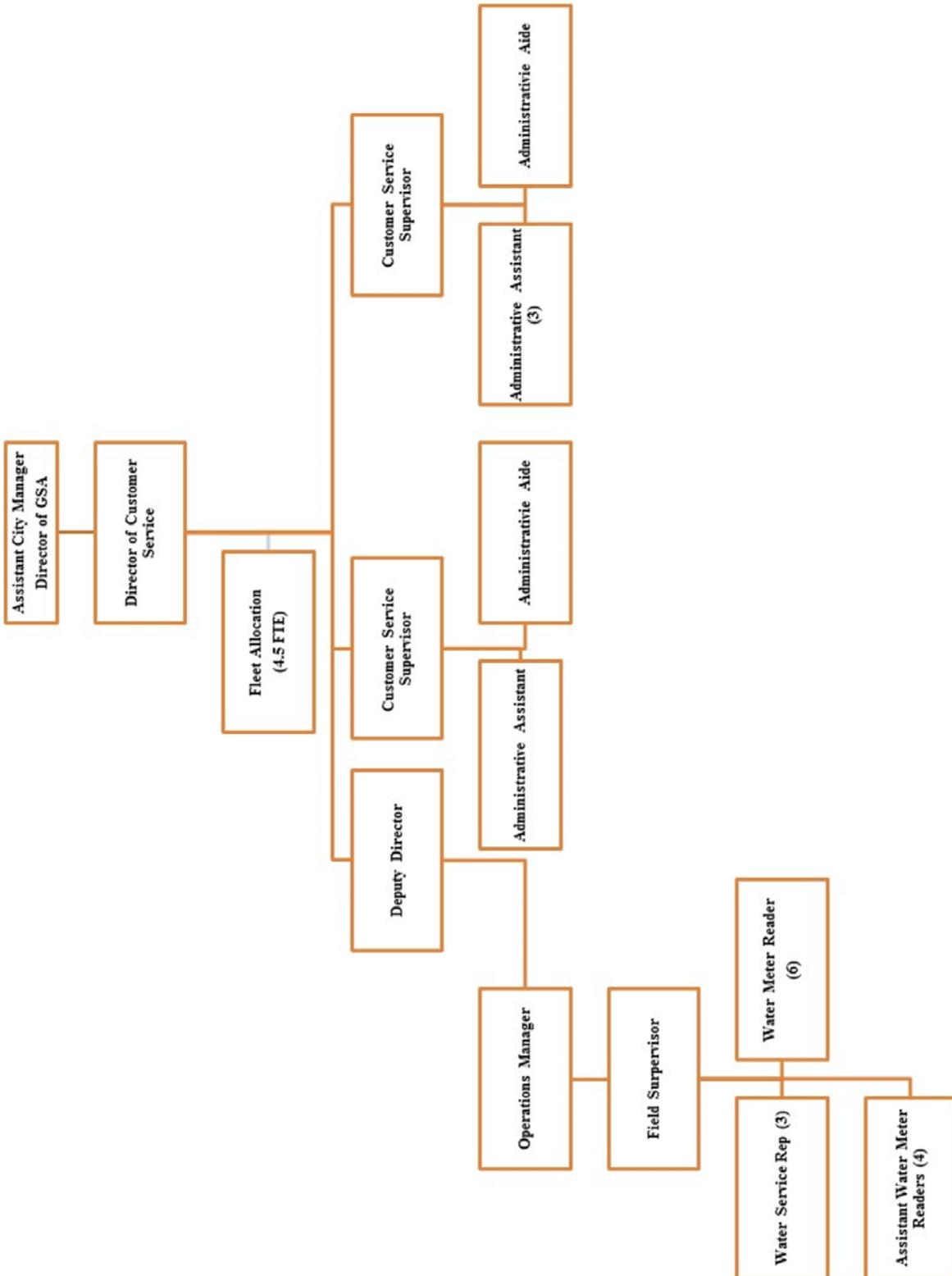
High Performing City Organization Providing Great Customer Services

- Train, encourage and empower staff to provide professional, effective and knowledgeable customer service.
- Continued expansion of service hours to accommodate customer needs.
- Implement a new billing system to enhance staff billing effectiveness and to provide a more user-friendly and insightful utility bill.
- Continue development of a department procedures manual to standardize best practices to ensure consistent delivery of high quality service.
- Utilize recently available technology to manage call center operations to reduce average response time to less than one minute with an abandoned call rate of less than 10%
- Implement measurement systems to measure effectiveness of service.
- Educate utility customers to utilize new Customer Portal, part of the new remotely-read water meter network, to allow them to monitor and manage their usage of water on real-time basis.
- Utilize newly available technology that provides real-time identification of developing customer issues, e.g., new leaks, permitting immediate customer notification to encourage preemptive corrective action before problems become more significant.

CITY OF NORTH MIAMI BEACH, FLORIDA

CUSTOMER SERVICE

FISCAL YEAR ENDING SEPTEMBER 30, 2016



CITY OF NORTH MIAMI BEACH, FLORIDA

CUSTOMER SERVICE FUND

FISCAL YEAR ENDING SEPTEMBER 30, 2016

ACCOUNT DESCRIPTION	ACTUAL FY 2014	ADOPTED BUDGET FY 2015	EST. FY 2015 LENGTH OF SERVICE (MONTHS)	ESTIMATED ACTUAL FY 2015	EST. FY 2016 LENGTH OF SERVICE (MONTHS)	ADOPTED BUDGET FY 2016
REVENUES						
CUSTOMER SERVICE CHARGES - WATER	\$ 1,194,013	\$ 1,242,060		\$ 1,242,060		\$ 1,754,639
CUSTOMER SERVICE CHARGES - SEWER	398,005	396,378		396,378		385,941
CUSTOMER SERVICE CHARGES - STORMWATER	-	-		-		73,771
CUSTOMER SERVICE CHARGES - SOLID WASTE	398,005	425,305		425,306		509,196
OTHER INCOME	35,000	30,000		42,225		30,000
TOTAL REVENUES	\$ 2,025,023	\$ 2,093,743		\$ 2,105,969		\$ 2,753,547
EXPENSES						
SALARIES-FULL-TIME						
ADMINISTRATIVE AIDE II - VACANCY		\$ 27,536	12	\$ -		\$ -
MARITZA ALBAN		25,224	12	25,602	12	25,602
ANDRISE BERNARD		-	6	13,768	12	44,000
ADMINISTRATIVE AIDE III - VACANCY		36,794	-	-	-	-
ADMINISTRATIVE ASST I - VACANCY		-	-	-	12	28,697
MERLIN ELOUISE JONES		-	9	17,948	12	25,224
FACILITY MAINT SUPERTDNT - NEW POSITION		-	-	-	12	44,897
LUCY ILONA BERNATH		30,855	-	-	-	-
RICARDO BLANCO		29,926	12	30,375	12	30,375
KENDRA P. WOODROFFE		31,123	12	37,346	12	37,346
DONNA M. CHUNG		44,497	12	45,165	12	45,165
MARC HARRIS		42,442	12	43,078	12	43,078
WILLIAM SERDA (50%)		57,500	12	60,375	12	60,375
ROBERT BARRABEITG		41,426	12	50,680	12	50,680
BRADY CLARKE		55,186	12	55,186	12	57,911
ROBERT PETER ANATHAN		90,000	12	90,000	12	90,000
GALE YOUNG		80,000	12	80,000	12	80,000
LUIS VELAZQUEZ		53,214	12	53,214	12	55,875
JOSEPH A. DESIRE		32,253	12	32,737	12	32,737
JOSE SANTIAGO [TRANSFER 55% FR 010890]		-	-	-	12	17,877
BARRINGTON H. BARTLEY [TRANSFER 55% FR 010890]		-	-	-	12	22,585
ANTHONY JONES [TRANSFER 55% FR 010890]		-	-	-	12	25,018
JUNIOR L PHILLIPS [TRANSFER 55% FR 010890]		-	-	-	12	18,813
DENSLEY SMITH [TRANSFER 55% FR 010890]		-	-	-	12	22,585
RAYMOND CHARLES [TRANSFER 55% FR 010890]		-	-	-	12	27,184
ANTONIO VALDERRAMA [TRANSFER 55% FR 010890]		-	-	-	12	23,141
LEOPOLDO MALDONADO [TRANSFER 55% FR 010890]		-	-	-	12	30,030
DONDRELL CHANDLER [TRANSFER 55% FR 010890]		-	-	-	12	21,145
DANIEL GEORGE ROBINSON		27,536	12	27,949	3	6,987
RENE GUTIERREZ		30,832	12	31,294	12	31,294
MIKE JEAN-LOUIS		27,536	12	27,949	3	6,987
STEVIE LENARD SCOTT JR.		27,536	12	27,949	12	27,949
JOHN M. VELASCO		27,536	12	27,949	3	6,987
FARAI KENYETTA WOOD		31,123	12	31,590	12	31,590
JAMONZA A. CLARK		33,325	12	33,825	12	33,825
PATRICK J. KENNEDY		37,199	12	37,757	12	37,757
Full-time Salaries Subtotal	\$ 823,292	920,599		881,736		1,143,716
OTHER WAGES	166,961	168,330		215,763		200,305
TAXES	88,299	104,075		105,300		128,535
BENEFITS	303,755	336,691		324,315		445,027
Salaries and Related Costs	1,382,307	1,529,695		1,527,114		1,917,583
OPERATING COSTS	625,748	465,543		432,107		625,511
CAPITAL OUTLAY		40,000		38,130		-
NON-OPERATING COSTS	51,729	58,505		58,505		210,453
TOTAL EXPENSES	\$ 2,059,784	\$ 2,093,743		\$ 2,055,856		\$ 2,753,547



CITY-WIDE CAPITAL IMPROVEMENTS



FY16 Capital Improvement Plan

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Parks and R.E.C. Department

LINE #	DEPT.	DIVISION	PROJECT NAME/DESCRIPTION	FUNDING SOURCE	ACTUALS		FUTURE COST ESTIMATES 2016 TO 2020				
					FY15	FY16	FY17	FY18	FY19	FY20	FIVE-YEAR TOTAL
1	PR	Mishcon Park	Install Outdoor Security Cameras (5 Units)	GF	-	-	10,000	-	-	-	\$ 10,000
2	PR	Mishcon Park	Change irrigation to Canal Source-Mishcon, Challenger and Amphitheater	GF	8,000	-	-	-	-	-	\$ -
3	PR	Mishcon Park	Field Re-sod and Landscaping	GF	90,000	-	-	-	-	-	\$ -
4	PR	Challenger Park	Restore the seating around the memorial wall	GF	-	-	-	-	-	25,000	\$ 25,000
5	PR	Fulford Park	Re-Sod Athletic Field	GF	-	-	35,000	-	-	-	\$ 35,000
6	PR	Silverman Park	Replace chain link fence with metal pick fence (playground)/repair concrete wall around park (Price / Public Works)	GF	-	-	15,000	-	-	-	\$ 15,000
7	PR	All Parks	Change Irrigation from Potable to Well Water (12 parks) over Four Years	GF	-	30,000	30,000	30,000	30,000	-	\$ 120,000
8	PR	All Parks	New signage/ Landscaping for Parks (6 Locations)	GF	-	-	9,000	-	-	-	\$ 9,000
9	PR	All Parks	Enclosed Trailer to Transport Parks Equipment	GF	-	-	5,000	-	-	-	\$ 5,000
10	PR	All Parks	Field Lighting Assessment and Replacement (202 Units)	GF	-	50,500	-	-	-	-	\$ 50,500
11	PR	Tennis Center	Rehabilitate West Parking Lot and Safety Improvements	GF	-	-	-	60,000	-	-	\$ 60,000
12	PR	Littman Park	Repair / Replace lighting	GF	-	-	40,000	-	-	-	\$ 40,000
Subtotals					\$ 98,000	\$ 80,500	\$ 144,000	\$ 90,000	\$ 30,000	\$ 25,000	\$ 369,500

ALLEN PARK (730)

13	PR	Allen Park	Field Groomer & Trailer	GF	-	15,000	-	-	-	-	\$ 15,000
14	PR	Allen Park	Replace Weight Room Equipment	GF	-	-	10,000	20,000	10,000	-	\$ 40,000
Subtotals					\$ -	\$ 15,000	\$ 10,000	\$ 20,000	\$ 10,000	\$ -	\$ 55,000

ULETA PARK (732)

15	PR	Uleta Park	Replace indoor security cameras (7 units)	GF	-	14,000	-	-	-	-	\$ 14,000
16	PR	Uleta Park	Install outdoor security cameras (6 Units)	GF	-	-	6,000	6,000	-	-	\$ 12,000
Subtotals					\$ -	\$ 14,000	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ 26,000

CULTURAL (722)

17	PR	Cultural / Littman Theater	Renovate Green Room	GF	-	-	-	25,000	-	-	\$ 25,000
18	PR	Cultural / Littman Theater	Replace stage curtains (flame retardant)	GF	-	100,000	-	-	-	-	\$ 100,000
19	PR	Cultural / Littman Theater	Replace Dimmer Light System	GF	-	-	60,000	-	-	-	\$ 60,000
20	PR	Cultural/ Littman Theater	NEW LED lighting system	GF	-	-	-	30,000	-	-	\$ 30,000
21	PR	Cultural/ Littman Theater	Flame retardant velour cover for SW roll-up door	GF	-	-	-	-	10,000	-	\$ 10,000
22	PR	Cultural/ Littman Theater	New speaker equipment	GF	-	-	-	15,000	-	-	\$ 15,000
23	PR	Cultural/ Littman Theater	Renovate Concession	GF	-	-	-	40,000	-	-	\$ 40,000
24	PR	Cultural/ Littman Theater	Replace NE section of the stage floor (wing space)	GF	-	-	-	-	10,000	-	\$ 10,000
25	PR	Cultural/ Littman Theater	Reupholster Seats	GF	-	-	-	50,000	-	-	\$ 50,000
26	PR	Cultural/ Littman Theater	Renovate backstage SE Restrooms (2)	GF	-	-	-	60,000	-	-	\$ 60,000
27	PR	Cultural/ Littman Theater	Renovate Theater lobby	GF	-	-	-	100,000	-	-	\$ 100,000
28	PR	Cultural/ Littman Theater	Paint interior theater walls	GF	-	-	-	-	20,000	-	\$ 20,000
Subtotals					\$ -	\$ 100,000	\$ 60,000	\$ 320,000	\$ 40,000	\$ -	\$ 520,000

LINE #	DEPT.	DIVISION	PROJECT NAME/DESCRIPTION	FUNDING SOURCE	ACTUALS		FUTURE COST ESTIMATES 2016 TO 2020				FIVE-YEAR TOTAL
					FY15	FY16	FY17	FY18	FY19	FY20	

AQUATICS (712)

29	PR	Aquatics	Victory Pool (2) Pool Pump Impellers	GF	-	-	12,000	-	-	-	\$ 12,000
30	PR	Aquatics	Victory Pool Complete repair for all return jets in the Deck	GF	-	40,000	-	-	-	-	\$ 40,000
Subtotals					\$ -	\$ 40,000	\$ 12,000	\$ -	\$ -	\$ -	\$ 52,000

LIBRARY (760)

31	PR	Library	Replace Carpet	GF	-	-	-	75,000	-	-	\$ 75,000
32	PR	Library	Replace Furniture	GF	-	-	-	10,000	-	10,000	\$ 10,000
33	PR	Library	Fabric for awning (North meeting room doors)	GF	2,000	-	-	-	-	-	\$ 2,000
34	PR	Library	Renovate Restrooms (2)	GF	-	-	-	60,000	-	-	\$ 60,000
35	PR	Library	ILS System - General Fund	GF	-	20,000	20,000	20,000	20,000	-	\$ 80,000
36	PR	Library	Archive Digitization Project	GF	-	-	11,000	-	-	-	\$ 11,000
37	PR	Library	RFID Gates / Security	GF	-	-	22,500	-	-	-	\$ 22,500
Subtotals					\$ 2,000	\$ 20,000	\$ 53,500	\$ 165,000	\$ 20,000	\$ 10,000	\$ 268,500

WASHINGTON PARK (733)

38	PW	Washington Park	Washington Park and Uleta Comm. Center Pool Upgrade	GF	183,025	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotals					\$ 183,025	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Public Works Department - Facilities (non-parks)

LINE #	DEPT.	DIVISION	PROJECT NAME/DESCRIPTION	FUNDING SOURCE	ACTUALS		FUTURE COST ESTIMATES 2016 TO 2020				FIVE-YEAR TOTAL
					FY15	FY16	FY17	FY18	FY19	FY20	

HVAC SYSTEMS REPLACEMENT

1	PW	Facilities	Mc Donald Center -8 1/2 and 12 TON Split System	GF	85,934	-	-	-	-	-	\$ -
2	PW	Facilities	YES Center - 30 TON Split System	GF	-	78,000	-	-	-	-	\$ 78,000
3	PW	Facilities	City Hall Air Handler	GF	-	-	-	-	-	15,000	\$ 15,000
4	PW	Facilities	City Hall Chiller - 8 TON Unit	GF	-	20,000	-	-	-	-	\$ 20,000
5	PW	Facilities	Police Department - 30 TON Chiller	GF	-	-	-	120,000	-	-	\$ 120,000
6	PW	Facilities	YES Center - Rooms 6&7 - 4 TON Split System	GF	-	15,000	-	-	-	-	\$ 15,000
7	PW	Facilities	Police Department Motor Pool - 4 TON System	GF	-	-	15,000	-	-	-	\$ 15,000
8	PW	Facilities	Library - Chillers - 2 Units (East and West side)	GF	-	-	-	-	-	160,000	\$ 160,000
9	PW	Facilities	Facilities Motor Pool - 3 Ton Air Handler	GF	-	-	-	10,000	-	-	\$ 10,000
10	PW	Facilities	Facilities Motor Pool - (2) 4 TON Systems	GF	-	-	-	-	30,000	-	\$ 30,000
11	PW	Facilities	City Hall VAV Boxes Installation	GF	-	40,000	-	-	-	-	\$ 40,000
12	PW	Facilities	Chill Water Ductwork at City Hall - Repair and Coating	GF	-	13,000	-	-	-	-	\$ 13,000
Subtotals					\$ 85,934	\$ 166,000	\$ 15,000	\$ 130,000	\$ 30,000	\$ 175,000	\$ 516,000

LINE #	DEPT.	DIVISION	PROJECT NAME/DESCRIPTION	FUNDING SOURCE	ACTUALS	FUTURE COST ESTIMATES 2016 TO 2020					FIVE-YEAR TOTAL
					FY15	FY16	FY17	FY18	FY19	FY20	

ROOF REPAIRS

13	PW	Facilities	City Hall, Littman Theater and YES Center	GF	384,590	-	-	150,000	-	-	\$ 150,000
14	PW	Facilities	Supplemental to City Hall, Littman Theater and YES Center Roof Repairs	GF	12,995	-	-	-	-	-	\$ -
15	PW	Facilities	Parks and R.E.C. Administration Building	GF	-	50,000	150,000	-	-	-	\$ 200,000
16	PW	Facilities	Victory Pool House	GF	-	-	130,000	-	-	-	\$ 130,000
17	PW	Facilities	Allen Park - DeLeonardis Center	GF	-	-	-	-	-	150,000	\$ 150,000
18	PW	Facilities	Washington Park- Hazel Crawford Resource Center	GF	-	-	25,000	-	-	25,000	\$ 50,000
19	PW	Facilities	Library	GF	-	-	50,000	50,000	-	-	\$ 100,000
20	PW	Facilities	Police Department - Police Motor Pool - Police Records	GF	-	50,000	-	100,000	-	-	\$ 150,000
21	PW	Facilities	Snyder Tennis Center	GF	-	-	15,000	-	-	-	\$ 15,000
22	PW	Facilities	Uleta Community Center	GF	-	-	130,000	-	-	-	\$ 130,000
Subtotals					\$ 397,585	\$ 100,000	\$ 500,000	\$ 300,000	\$ -	\$ 175,000	\$ 1,075,000

BUILDING EXTERIOR REPAIR

23	PW	Facilities	City Hall, Mc Donald Center, Littman Theater, YES Center and Parks and R.E.C. Admin. Offices	GF	220,000	-	-	-	-	-	\$ -
24	PW	Facilities	Victory Pool House	GF	-	-	40,000	-	-	-	\$ 40,000
25	PW	Facilities	Allen Park - DeLeonardis Center	GF	-	-	30,000	-	-	-	\$ 30,000
26	PW	Facilities	Washington Park- Hazel Crawford Resource Center	GF	-	-	15,000	-	-	-	\$ 15,000
27	PW	Facilities	Library	GF	-	-	-	125,000	-	-	\$ 125,000
28	PW	Facilities	Police Department - Police Motor Pool - Police Records	GF	-	-	35,000	-	-	-	\$ 35,000
29	PW	Facilities	Snyder Tennis Center	GF	-	-	35,000	-	-	-	\$ 35,000
Subtotals					\$ 220,000.00	\$ -	\$ 155,000.00	\$ 125,000.00	\$ -	\$ -	\$ 280,000

BUILDING INTERIOR IMPROVEMENTS

30	PW	Facilities	City Hall Second, Third & Fourth Floor Bathroom Renovations	GF	-	-	30,000	30,000	-	-	\$ 60,000
31	PW	Facilities	IT Department In-Line Dehumidifier	GF	-	22,000	-	-	-	-	\$ 22,000
32	PW	Facilities	City Hall Fourth Floor Carpet Replacement and Window Rehab.	GF	-	-	30,000	30,000	-	-	\$ 60,000
33	PW	Facilities	City Hall Third, Floor Renovations & Safety Upgrade	GF	-	-	60,000	-	-	-	\$ 60,000
34	PW	Facilities	Main Elevator Replacement at City Hall	GF	-	-	175,000	-	-	-	\$ 175,000
35	PW	Facilities	Replacement of Council Chambers Video Recording & Broadcast Infrastructure	GF	-	50,000	-	-	-	-	\$ 50,000
Subtotals					\$ -	\$ 72,000	\$ 295,000	\$ 60,000	\$ -	\$ -	\$ 427,000

LINE #	DEPT.	DIVISION	PROJECT NAME/DESCRIPTION	FUNDING SOURCE	ACTUALS	FUTURE COST ESTIMATES 2016 TO 2020					FIVE-YEAR TOTAL
					FY15	FY16	FY17	FY18	FY19	FY20	

OTHER IMPROVEMENTS

36	PW	Facilities	Eastern Shores Entrance Lighting/ Landscaping	GF	-	-	22,000	-	-	-	\$ 22,000
37	PW	Facilities	Entrance Steps Under Canopy at City Hall	GF	-	-	-	30,000	-	-	\$ 30,000
38	PW	Facilities	Bridge Beautification and Enhancement	GF	-	-	-	20,000	-	-	\$ 20,000
39	PW	Facilities	Crosswalk Enhancement - 19th Avenue	GF	-	-	80,000	80,000	80,000	80,000	\$ 320,000
40	PW	Facilities	Nursery Transformation to Mini-park - Phase 1	GF	-	90,000	-	-	-	-	\$ 90,000
41	PW	Facilities	West of Biscayne -163th Street - Irrigation Installation - For Medians	GF	30,000	-	-	-	-	-	\$ -
42	PW	Beautification Grant for SR826	Matching Grant for FDOT Grant if Awarded	GF	-	100,000	-	-	-	-	\$ 100,000
	PW	Median Landscaping	Landscaping of Biscayne Blvd. City Limits North to South	GF	-	400,000	-	-	-	-	\$ 400,000
42	PW	Facilities	CNMB Street Signs	GF	-	-	50,000	50,000	50,000	150,000	\$ 300,000
43	PW	Facilities	Citywide Neighborhood Entrance Signs		-	-	-	30,750	30,750	-	\$ 61,500
44	PW	Facilities	Fulford Fountain Rehabilitation	GF	-	-	102,000	-	-	-	\$ 102,000
45	PW	Facilities	Senator Gwen Margolis Amphitheater	GF	-	75,400	-	-	-	-	\$ 75,400
Subtotals					\$ 30,000	\$ 665,400	\$ 254,000	\$ 210,750	\$ 160,750	\$ 230,000	\$ 1,520,900

Entry Features

1	PW	Facilities	City Welcome signs at South End of Biscayne Blvd. and West End of NE 163th Street	GF	-	115,000	-	-	-	-	\$ 115,000
2	PW	Facilities	City Welcome Signs at East End of NE 163th Street and North End of Biscayne Blvd.	GF	129,000	-	-	-	-	-	-
Subtotals					\$ 129,000	\$ 115,000	\$ -	\$ -	\$ -	\$ -	\$ 115,000

Citywide Streets and Sidewalks

1	PW	Facilities	City Welcome Sidewalk Restoration	GF	200,000	105,000	105,000	105,000	105,000	105,000	\$ 525,000
2	PW	Facilities	Roadway Resurfacing Project	GF	-	550,000	250,000	250,000	250,000	250,000	\$ 1,550,000
Subtotals					\$ 200,000	\$ 655,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 355,000	\$ 2,075,000

LINE #	DEPT.	DIVISION	PROJECT NAME/DESCRIPTION	FUNDING SOURCE	ACTUALS	FUTURE COST ESTIMATES 2016 TO 2020					FIVE-YEAR TOTAL
					FY15	FY16	FY17	FY18	FY19	FY20	

Police

1	P	Police	Replace Laptops for Police Department	GF	-	-	40,000	40,000	40,000	40,000	\$ 160,000
2	P	Police	Replace Carpet Throughout Police Building	GF	-	-	-	75,000	-	-	\$ 75,000
3	P	Police	Secure Crime Scene area under Parking Garage. Move Fire Panel	GF	85,000	-	-	-	-	-	\$ -
4	P	Police	Replace PD Chiller #2 and Air Handler	GF	-	-	-	160,000	-	-	\$ 160,000
5	P	Police	Replace servers for IT (1 for 1st yr and 2 every yr for 2 Yrs.)	GF	-	30,000	60,000	60,000	-	-	\$ 150,000
6	P	Police	Replace Fire Sprinkler System in PD (Per Fire Dept)	GF	-	80,000	-	-	-	-	\$ 80,000
7	P	Police	Upgrade Power Grid and Electrical Panels for PD	GF	-	80,000	-	-	-	-	\$ 80,000
8	P	Police	UPS Backup for Communications	GF	25,000	-	-	-	-	-	\$ -
9	P	Police	Back up Storage Unit for Data Center	GF	10,000	-	-	-	-	-	\$ -
Subtotals					\$ 120,000	\$ 190,000	\$ 100,000	\$ 335,000	\$ 40,000	\$ 40,000	\$ 705,000

General Fund Subtotals (Without Vehicles)	ACTUALS	FUTURE COST ESTIMATES 2016 TO 2020					FIVE-YEAR TOTAL
	FY15	FY16	FY17	FY18	FY19	FY20	
Parks & R.E.C.	283,025	269,500	285,500	601,000	100,000	35,000	1,574,025
Public Works	862,519	1,773,400	1,574,000	1,180,750	545,750	935,000	6,871,419
Police	120,000	190,000	100,000	335,000	40,000	40,000	825,000
Total General Fund (Without Vehicles)	\$ 1,265,544	\$ 2,232,900	\$ 1,959,500	\$ 2,116,750	\$ 685,750	\$ 1,010,000	\$ 9,270,444

Total General Fund (With Vehicles)	FUTURE COST ESTIMATES 2016 TO 2020					
	FY16	FY17	FY18	FY19	FY20	FIVE-YEAR TOTAL
Total	\$ 3,145,900	\$ 2,504,500	\$ 2,664,750	\$ 1,300,750	\$ 1,725,000	\$ 11,340,900

Citywide Vehicles

Vehicles by Funds	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
General	913,000	545,000	548,000	615,000	715,000	3,336,000
Water Utility (In contemplation of vehicles being leased)	-	-	-	-	-	-
Wastewater Utility (In contemplation of vehicles being leased)	-	-	-	-	-	-
Building Department	60,750	-	-	25,000	-	85,750
Customer Service	-	-	25,000	-	-	25,000
Solid Waste	282,000	-	-	-	-	282,000
Police LETF (8 Vehicles at \$37,500)	300,000	300,000	300,000	300,000	300,000	1,500,000
Total by Funds	\$ 1,555,750	\$ 845,000	\$ 873,000	\$ 940,000	\$ 1,015,000	\$ 5,228,750

Departments/Divisions	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	TOTAL
General Fund						
IT	22,000	-	-	-	-	\$ 22,000
Community Development	-	25,000	-	-	-	\$ 25,000
Code Compliance	46,000	-	23,000	-	-	\$ 69,000
Parks and R.E.C.	214,500	-	50,000	60,000	60,000	\$ 384,500
Streets (820)	112,500	100,000	100,000	205,000	300,000	\$ 817,500
Beautification (831)	67,500	50,000	50,000	25,000	55,000	\$ 247,500
Facilities Management (850)	101,000	50,000	-	-	-	\$ 151,000
Fleet Management (890)	49,500	20,000	-	-	-	\$ 69,500
Public Works Administration (800)	-	-	25,000	25,000	-	\$ 50,000
Police (GF) 8 Vehicles @37,500	300,000	300,000	300,000	300,000	300,000	\$ 1,500,000
Water Fund (In contemplation of vehicles being leased)						
Public Utilities Administration (900)	-	-	-	-	-	\$ -
Water Quality Lab (901)	-	-	-	-	-	\$ -
Water Production (904)	-	-	-	-	-	\$ -
Meters & Distribution (908)	-	-	-	-	-	\$ -
Electrical Control (909)	-	-	-	-	-	\$ -
Engineering (914)	-	-	-	-	-	\$ -
Materials Control (915)	-	-	-	-	-	\$ -
Wastewater Fund (In contemplation of vehicles being leased)						
Wastewater (910)	-	-	-	-	-	\$ -
Building Department	60,750	-	-	25,000	-	\$ 85,750
Customer Service	-	-	25,000	-	-	\$ 25,000
Garbage/Solid Waste Disposal Fund						
Solid Waste (810)	282,000	-	-	-	-	\$ 282,000
LETF						
Police (LETF) 8 Vehicles @37,500	300,000	300,000	300,000	300,000	300,000	\$ 1,500,000
Total by Department/Divisions	\$ 1,555,750	\$ 845,000	\$ 873,000	\$ 940,000	\$ 1,015,000	\$ 5,228,750

LINE #	DEPT.	DIVISION	PROJECT NAME/DESCRIPTION	FUNDING SOURCE	ACTUALS		FUTURE COST ESTIMATES 2016 TO 2020				
					FY15	FY16	FY17	FY18	FY19	FY20	FIVE-YEAR TOTAL

Stormwater Fund

1	PW	Facilities	NE 19th Ave. Between NE163 and 164 Streets - Drainage Improvement	SWF	-	35,000						
2	PW	Facilities	3501 NE 169th Street Drainage Retrofit	SWF	-	46,000						
3	PW	Facilities	18871 NE 20th Ct. Drainage Retrofit	SWF	-	50,000						
4	PW	Facilities	19481 NE 22nd Road Drainage Improvement	SWF	-	50,000						
5	PW	Facilities	NE 35 Ave. Between NE 169th and 170th Streets. Drainage Retrofit	SWF	-	30,413						
6	PW	Facilities	Eastern Shores Outfall Retrofit Project Design & Permitting (For Grant Application)	SWF		-	300,000					
7	PW	Facilities	Highland Village Stormwater Improvement Design & Permitting (For Grant Application)	SWF		-	200,000					
Total Stormwater					\$	-	\$ 211,413	\$ 500,000	\$ -	\$ -	\$ -	\$ 711,413

Transit System Surtax Fund

1	PW	Facilities	Six Days a Week Trolley Service	CITT	310,000	400,000	400,000	400,000	400,000	400,000	400,000	\$ 2,000,000
2	PW	Facilities	Highland Village Roundabout/ Traffic Calming Measures	CITT	-	180,000	-	-	-	-	-	\$ 180,000
3	PW	Facilities	NE 13th Avenue Traffic Calming	CITT	-	80,000	-	-	-	-	-	\$ 80,000
4	PW	Facilities	Roadway Resurfacing Projects	CITT	300,000	-	270,000	200,000	200,000	200,000	200,000	\$ 870,000
5	PW	Facilities	Sidewalk Replacement	CITT	-	263,600	200,000	173,600	150,000	173,600	173,600	\$ 960,800
6	PW	Facilities	Way finding Signs	CITT	-	-	53,600	150,000	-	-	-	\$ 203,600
7	PW	Facilities	Traffic Calming (other)	CITT	-	-	-	-	173,600	150,000	-	\$ 323,600
8	PW	Facilities	Traffic Calming Design	CITT	20,800	-	-	-	-	-	-	\$ -
9	PW	Facilities	Transfer to Alley Restoration Fund	CITT	56,250	-	-	-	-	-	-	\$ -
10	PW	Facilities	Uleta Roundabout	CITT	142,000	-	-	-	-	-	-	\$ -
11	PW	Facilities	City Hall Complex Crosswalk	CITT	32,760	-	-	-	-	-	-	\$ -
Total Transit Surtax					\$ 861,810	\$ 923,600	\$ 4,618,000					

Grant Funding

CITYWIDE												
1	PR	Columbia Park	Replace tot lot equipment & Fence at Columbia Park	BBC / GOB	102,400	-	-	-	-	-	-	\$ -
2	PR	Fulford Park	Resurface basketball courts	BBC / GOB	4,000	-	-	-	-	-	-	\$ -
3	PR	Fulford Park	Replace backboards	BBC / GOB	1,000	-	-	-	-	-	-	\$ -
4	PW	Bike Path	Design of Bike path	LAP	182,500	-	-	-	-	-	-	\$ -
5	PW	Bike Path	Construction of Bike path	LAP		318,000	600,000	-	-	-	-	\$ 918,000
Subtotals					\$ 289,900	\$ 318,000	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ 918,000

LINE #	DEPT.	DIVISION	PROJECT NAME/DESCRIPTION	FUNDING SOURCE	ACTUALS	FUTURE COST ESTIMATES 2016 TO 2020				
					FY15	FY16	FY17	FY18	FY19	FY20

MCDONALD/SILVER YES CENTER (714)

6	PR	McDonald / Silver YES Center	Replace (retile) in YES Center & McDonald Center	BBC / GOB	70,000	-	-	-	-	-	\$ -
7	PR	McDonald / Silver YES Center	Replacement Room Dividers (3)	BBC / GOB	80,000	-	-	-	-	-	\$ -
8	PR	McDonald / Silver YES Center	Renovate Restrooms (3)	BBC / GOB	75,000	-	-	-	-	-	\$ -
9	PR	McDonald / Silver YES Center	Paint / Replace light fixtures	BBC / GOB	35,000	-	-	-	-	-	\$ -
10	PR	McDonald / Silver YES Center	Resurface basketball courts. Replace fencing	BBC / GOB	34,000	-	-	-	-	-	\$ -
11	PR	McDonald / Silver YES Center	Renovate kitchen in YES & McDonald Center	BBC / GOB	80,000	-	-	-	-	-	\$ -
Subtotals					\$ 374,000	\$ -					

ALLEN PARK (730)

12	PR	Allen Park	Partial athletic field Rehab (sod)	BBC / GOB	50,000	-	-	-	-	-	\$ -
13	PR	Allen Park	Install Interior Security Cameras (complete)	BBC / GOB	27,000	-	-	-	-	-	\$ -
Subtotals					\$ 77,000	\$ -					

ULETA PARK (732)

14	PR	Uleta Park	Replace Playground Equip. & install metal picket fence	BBC / GOB	214,100	-	-	-	-	-	\$ -
15	PR	Uleta Park	Renovate Athletic Field - Install Bermuda grass	BBC / GOB	40,000	-	-	-	-	-	\$ -
Subtotals					\$ 254,100	\$ -					

WASHINGTON PARK (733)

16	PR	Washington Park	Renovate basketball courts (resurface courts & backboards)	BBC / GOB	16,400	-	-	-	-	-	\$0
Subtotals					\$ 16,400	\$ -					

HIGHLAND VILLAGE (731)

17	PR	Highland Village	Renovate Restrooms (2), Kitchen & Install new tile throughout the facility	BBC / GOB	120,000	-	-	-	-	-	\$ -
18	PR	Highland Village	Resurface the basketball courts / New backboards	BBC / GOB	16,400	-	-	-	-	-	\$ -
19	PR	Highland Village	Resurface the shuffle board court/ Fencing	BBC / GOB	3,000	-	-	-	-	-	\$ -
Subtotals					\$ 139,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Grant Funding					\$ 1,150,800	\$ 318,000	\$ 600,000	\$ -	\$ -	\$ -	\$ 918,000

LINE #	DEPT.	DIVISION	PROJECT NAME/DESCRIPTION	FUNDING SOURCE	ACTUALS	FUTURE COST ESTIMATES 2016 TO 2020				
					FY15	FY16	FY17	FY18	FY19	FY20

Other Funding

1	PR	Mishcon Park	Install Lightning Detection (to reach Allen & Victory)	PPP	18,000	-	-	-	-	-	\$ 18,000
Subtotals					18,000	-	-	-	-	-	\$ 18,000

POLICE

1	P	Police	Police Vehicles (cage, light bar, console), \$37,500/each x 8	LETF	313,913	300,000	300,000	300,000	300,000	300,000	\$ 1,500,000
2	P	Police	Replace Tasers (maintain 100 Tasers w/ yearly replacement)	LETF	-	30,000	30,000	30,000	30,000	30,000	\$ 150,000
Total LETF Funding					\$ 313,913	\$ 330,000	\$ 1,650,000				

Community Redevelopment Agency (CRA)

1		Sewer Project NE 163th Street and NE 120th Avenue		CRA	-	214,885	-	-	-	-	\$ 214,885
2		West Dixie North Corridor Design and Beautification		CRA	-	435,870	-	-	-	-	\$ 435,870
Subtotals					\$ -	\$ 650,755	\$ -	\$ -	\$ -	\$ -	\$ 650,755

Governmental Impact Fund

1		Parks and Rec Impact Fees Projects		GIF	-	229,207	-	-	-	-	\$ 229,207
2		Beautification Impact Fees		GIF	-	162,355	-	-	-	-	\$ 162,355
Subtotals					\$ -	\$ 391,562	\$ -	\$ -	\$ -	\$ -	\$ 391,562

Alley Restoration

1		Commercial Alley Restoration Program		ARP	-	\$ 299,500	\$ -	\$ -	\$ -	\$ -	\$ 299,500
Subtotals					\$ -	\$ 299,500	\$ -	\$ -	\$ -	\$ -	\$ 299,500

Public Utilities Department

Water & Sewer Funded Infrastructure Projects

LINE #	Atlas Page Number	PROJECT NAME/DESCRIPTION			FUTURE COST ESTIMATES 2016 TO 2020					FIVE-YEAR TOTAL
					FY16	FY17	FY18	FY19	FY20	
		DEAD END ELIMINATION PROJECTS								
1	18	NE 11 AVE from NE 169 St to NE 169 Terr	8"	200	16,000	-	-	-	-	\$ 16,000
2	19	NE 15 Ave from Ne 161 St to NE 162 St	1"	80	4,800	-	-	-	-	\$ 4,800
3	19	NE 10 Ct. Alleyway between NE 156 St. and NE 157 St.	2"	30	1,800	-	-	-	-	\$ 1,800
4	19	NE 10 Ave and NE 160 Terr	2"	100	6,000	-	-	-	-	\$ 6,000
5	19	NE 10 Ave and NE 161 Terr	2"	10	600	-	-	-	-	\$ 600
6	19	NE 162 St and NE 10 Ave	2"	120	7,200	-	-	-	-	\$ 7,200
7	19	NE 160 Terr and NE 12 Ave	2"	50	3,000	-	-	-	-	\$ 3,000
8	19	NE 14 Ct and NE 152 Terr	2"	30	1,800	-	-	-	-	\$ 1,800
9	19	NE 157 St between NE 14 Ct to NE 15 Ave	6"	240	19,200	-	-	-	-	\$ 19,200
10	19	NE 162 St and NE 16 Ave	2"	50	3,000	-	-	-	-	\$ 3,000
11	19	NE 158 St and NE 15 Ave	2"	110	6,600	-	-	-	-	\$ 6,600
12	22	NE 191 St along Snake Creek Canal	8"	70	5,600	-	-	-	-	\$ 5,600
13	23	NE 168 Terr and 3 ct	2"	20	1,200	-	-	-	-	\$ 1,200
14	23	NE 173 St and NE 2 Ave	2"	100	6,000	-	-	-	-	\$ 6,000
15	23	NE 2 Ave. Alleyway between NE 174 St and NE 175 St	2"	60	3,600	-	-	-	-	\$ 3,600
16	23	NE 4 Ct and NE 174 Street	2"	30	1,800	-	-	-	-	\$ 1,800
17	24	NE 3 Ave and NE 164 ST	2"	170	-	10,200	-	-	-	\$ 10,200
18	24	NE 158 St and NE 2 Ave	2"	270	-	16,200	-	-	-	\$ 16,200
19	24	NE 162 St and NE 6 Ave	2"	30	-	1,800	-	-	-	\$ 1,800
20	24	NE 164 Street between NE 6 Ave and NE 7 Ave	2"	150	-	9,000	-	-	-	\$ 9,000
21	24	NE 163 Street between NE 7 Ave and NE 8 Ave	2"	170	-	10,200	-	-	-	\$ 10,200
22	24	NE 160 Street between NE 7 Ave and NE 8 Ave	2"	80	-	4,800	-	-	-	\$ 4,800
23	24	NE 159 St between NE 2 Ave and NE 3 ave	2"	20	-	1,200	-	-	-	\$ 1,200
24	24	NE 160 Terr between NE 4 Ave and NE 5 Ave	2"	30	-	1,800	-	-	-	\$ 1,800
25	24	NE 5 Ave between NE 159 St and 160 St	2"	10	-	600	-	-	-	\$ 600
26	24	NE 151 St and NE 7 Ave	2"	50	-	3,000	-	-	-	\$ 3,000
27	24	NE 152 St and NE 7 Ave	2"	20	-	1,200	-	-	-	\$ 1,200
28	24	NE 7 Ave. Alleyway between NE 153 St and NE 154 St	2"	100	-	6,000	-	-	-	\$ 6,000
29	24	NE 164 St and NE 8 Ave	2"	80	-	4,800	-	-	-	\$ 4,800
30	25	NE 151 Street and N. Spur Drive	8"	380	-	-	30,400	-	-	\$ 30,400
31	25	NE 2 Ave south of NE 148 Street	2"	10	-	-	600	-	-	\$ 600
32	26	Between NW 2 Ave and NE 3 Ave. Along Snake Creek Canal	2"	100	-	-	6,000	-	-	\$ 6,000
33	27	NW 183 terr and North Miami Ave	6"	170	-	-	13,600	-	-	\$ 13,600
34	27	NE 185 Terr and NE 1 Ct	2"	90	-	-	5,400	-	-	\$ 5,400
35	27	NE 1 Ct and NE 187 St	2"	60	-	-	3,600	-	-	\$ 3,600
36	29	NW 164 St West of N. Miami Ave	2"	100	-	-	6,000	-	-	\$ 6,000
37	29	NW 164 St East of N. Miami Ave	2"	20	-	-	1,200	-	-	\$ 1,200
38	29	NW 165 St and N. Miami Ave	2"	210	-	-	12,600	-	-	\$ 12,600
39	33	NW 17 Ave and NW 173 St	2"	140	-	-	-	8,400	-	\$ 8,400
40	33	NW 17 Ave 175 St	2"	160	-	-	-	9,600	-	\$ 9,600
41	34	NW 15 AVE between NW 163 St and NW 159 St	2"	20	-	-	-	1,200	-	\$ 1,200

LINE #			PROJECT NAME/DESCRIPTION			FUTURE COST ESTIMATES 2016 TO 2020					
						FY16	FY17	FY18	FY19	FY20	FIVE-YEAR TOTAL
3			ALLEYWAYS IMPROVEMENTS								
LINE #											
1	3,750 L.F.	2"-4"	Commercial alleyways	Government center		225,000	-	-	-	-	\$ 225,000
2			2" main replacement in rear easements	Sites TBD		-	100,000	-	-	-	\$ 100,000
3			2" main replacement in rear easements	TBD		-	-	100,000			\$ 100,000
4			2" main replacement in rear easements	Sites		-	-	-	100,000	-	\$ 100,000
5			2" main replacement in rear easements	TBD		-	-	-	-	100,000	\$ 100,000
6			2" main replacement in rear easements	TBD		-	-	-	-	-	\$ -
Subtotals						\$ 225,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 625,000

4			FIREFLOW IMPROVEMENTS								
LINE #											
1			Fire Hydrant replacements			150,000	-	-	-	-	\$ 150,000
2	3,500 l.f.	12"	Myrtle Grove Fireflow Improvements NW 171 St			350,000	-	-	-	-	\$ 350,000
3			Ne 172 St fireflow improvement (9-10 Ave)			-	70,000	-	-	-	\$ 70,000
4			NW 1 Ave fireflow improvements (128-135 St)			-	220,000	-	-	-	\$ 220,000
5			North Glades Dr. (NE 170- 173 St)			-	-	40,000	-	-	\$ 40,000
6			NW 183 St & NW 2 Ave			-	-	40,000	-	-	\$ 40,000
7			NW 159 St between NW 2 Ave and N. Miami Ave			-	-	40,000	-	-	\$ 40,000
8			NW 167 St from NW 19 ave. to NW 20 Ave			-	-	35,000	-	-	\$ 35,000
9			NW 161 St between NW 2 Ave and N. Miami Ave			-	-	30,000	-	-	\$ 30,000
10			NW 15 Ave between NW 163 St and NW 159 St			-	-	35,000	-	-	\$ 35,000
11			New 15 Dr Fireflow Improvements (143-147 St)			-	-	-	260,000	-	\$ 260,000
12			New 27 Ave (151-154 St)			-	-	-	90,000	-	\$ 90,000
13			Ne 157 Terr Fireflow Improvements (18-19 Pl)			-	-	-	-	220,000	\$ 220,000
14			NW 155 Dr /13 Ave railroad xing in exist casing			175,000	-	-	-	-	\$ 175,000
15			Fire Hydrants Phase 9 - Honey Hill			175,000	-	-	-	-	\$ 175,000
16			Fire Hydrants Phase 10 - Norwood			-	175,000	-	-	-	\$ 175,000
17			Fire Hydrants Phase 11- Norland			-	175,000	-	-	-	\$ 175,000
18			Fire Hydrants Phase 12- South Biscayne Gardens			-	-	175,000	-	-	\$ 175,000
19			Fire Hydrants Phase 13- North Biscayne Gardens			-	-	175,000	-	-	\$ 175,000
20			Fire Hydrants Phase 14- Bell Gardens			-	-	-	175,000	-	\$ 175,000
21			Fire Hydrants Phase 15- Fulford Highlands			-	-	-	175,000	-	\$ 175,000
22			Fire Hydrants Phase 16- Oak Grove			-	-	-	-	175,000	\$ 175,000
23			Fireflow improvements- main extensions w/hyd ph1			-	-	-	-	225,000	\$ 225,000
24			Fireflow improvements- main extensions w/hyd ph2			-	-	-	-	-	\$ -
Subtotals						\$ 850,000	\$ 640,000	\$ 570,000	\$ 700,000	\$ 620,000	\$ 3,380,000

			PROJECT NAME/DESCRIPTION			FUTURE COST ESTIMATES 2016 TO 2020					FIVE-YEAR TOTAL
						FY16	FY17	FY18	FY19	FY20	
5			SYSTEM BETTERMENT PROJECTS (<10")								
LINE #											
1	6,000	2"-4"	Honey Hill 2" main replacement			360,000					\$ 360,000
2	2,100	2"	NE 167 St (3-5 Ave)			-	126,000	-	-	-	\$ 126,000
3	2,300	2"	NW 23 Ave (191-196 Ter)			-	-	138,000	-	-	\$ 138,000
4	3,000	8"	NE 158 St System Betterment (15-18 Ave)			-	-	-	240,000	-	\$ 240,000
5	2,600	8"	NW 151 St System Betterment (Nw 7-10 Ave)			-	208,000	-	-	-	\$ 208,000
6	2,600	8"	Mitchell Lake Estates System Betterment			-	-	208,000	-	-	\$ 208,000
7			Pipe bursting project (site TBD)			-	-	-	-	250,000	\$ 250,000
8			Pipe bursting project (site TBD)			-	-	-	-	-	\$ -
Subtotals						\$ 360,000	\$ 334,000	\$ 346,000	\$ 240,000	\$ 250,000	\$ 1,530,000

6	LINE #		AERIAL PIPE CROSSINGS								
2			Other Fireflow Improvements as Required *Projects Contingent on Receipt of Fireflow Fees and not started Until Funds are Received*			1,900,000					\$ 1,900,000
3		8" WM	Biscayne Canal & NW 27 Ave repair & PAINT				25,000	-	-	-	\$ 25,000
4		6" WM	Biscayne Canal & NW 32 Ave remove, replace and upgrade			325,000	-	-	-	-	\$ 325,000
5		24" WTM & 8"WM	NE 199 St & 25 Ave (Oleta River)- Remove and replace			-	250,000	-	-	-	\$ 250,000
6		8" WM	NW 168 St & 17 Ave - paint , ARV & signs	Maint. only		15,000	-	-	-	-	\$ 15,000
7		12" WM	NW 167 St & 16 Ct- paint , ARV & signs	Maint. Only		15,000	-	-	-	-	\$ 15,000
8		12" WM	Williams Island Blvd & Two Island Blvd- paint ARV & signs	Maint. Only		15,000	-	-	-	-	\$ 15,000
9		12" WM	Biscayne Canal & NW 7 Ave- remove and replace			-	-	150,000	-	-	\$ 150,000
10		18" WM	C9 Canal & NE 182 St- provide ultraconic testing			-	10,000	-	-	-	\$ 10,000
11		8" WM	C9 Canal & NE 176St- provide ultrasonic testing			-	10,000	-	-	-	\$ 10,000
12		30" WTM	C9 Canal & NE 199 St- provide ARV, paint and signs	Maint. Only		25,000	-	-	-	-	\$ 25,000
13		12"WM	Biscayne Canal & North Miami Ave- provide paint, ARV & signs	Maint. Only		15,000	-	-	-	-	\$ 15,000
14		14" WM	Biscayne Canal & NW 17 Ave- provide paint and signs	Maint. Only		15,000	-	-	-	-	\$ 15,000
15		2-8" WM	Poinciana Drive & West of Collins ave- ultraconic testing & paint			-	-	25,000	-	-	\$ 25,000
16		8" WM	Atlantic Isle - provide ARV, rust removal, paint & signs	Maint. Only		-	-	20,000	-	-	\$ 20,000
17		20" WTM	The Strand & Golden Beach Dr- paint & sign	Maint. Only		-	-	25,000	-	-	\$ 25,000
18		8"WM	Verona Ave Bridge - paint & sign	Maint. Only		-	-	15,000	-	-	\$ 15,000
19		24" WTM	Biscayne Blvd & 176 St- paint & signs	Maint. Only		-	-	-	20,000	-	\$ 20,000
20		24" WTM	Biscayne Blvd & Snake Creek canal- paint & signs	Maint. Only		-	-	-	20,000	-	\$ 20,000
21		30" WTM	Oleta River & SR 826 - paint and Signs	Maint. Only		-	-	-	30,000	-	\$ 30,000
22		16" WM	Bakers Haulover inlet - liner &/or replace sections			-	-	-	-	300,000	\$ 300,000
23			Miscellaneous aerial crossing painting program			-	-	-	30,000	-	\$ 30,000
Subtotals						\$ 2,575,000	\$ 295,000	\$ 235,000	\$ 100,000	\$ 300,000	\$ 3,505,000

			PROJECT NAME/DESCRIPTION			FUTURE COST ESTIMATES 2016 TO 2020					
						FY16	FY17	FY18	FY19	FY20	FIVE-YEAR TOTAL
7			SUBAQUEOUS PIPE CROSSINGS								
LINE #											
1		18" WTM	Intracoastal Waterway at Strand Condition Assessment/Design			-	125,000	-	-	-	\$ 125,000
2		18" WTM	Water Transmission Main Refurbishment					500,000			\$ 500,000
Subtotals						\$ -	\$ 125,000	\$ 500,000	\$ -	\$ -	\$ 625,000
8			FDOT/MUNICIPALITIES MISC RELOC			-	-	-	-	-	
Line #						-	-	-	-	-	
1			FDOT/Municipalities Miscellaneous Relocation			-	-	-	50,000	50,000	\$ 100,000
2			SR 5 Biscayne Boulevard 135-151 Street			75,000	-	-	-	-	\$ 75,000
3			SR 5 Biscayne Boulevard 151-193 Street			-	50,000	-	-	-	\$ 50,000
4			SR 5 Biscayne Boulevard 193-212 ST			-	-	50,000	-	-	\$ 50,000
5			SR A1A 157-195 Street			-	-	75,000	-	-	\$ 75,000
6			SR 860 at NE 22 Avenue			-	25,000	-	-	-	\$ 25,000
7			At Haulover Bridge Refurbishment			-	50,000	-	-	-	\$ 50,000
8			SR 916 NW 135 St (6 Ave -SR5)			15,000	-	-	-	-	\$ 15,000
9			SR 826 (NW 17- 27 Ave)			10,000	-	-	-	-	\$ 10,000
Subtotals						\$ 100,000	\$ 125,000	\$ 125,000	\$ 50,000	\$ 50,000	\$ 450,000
9			LEAK DETECTION PROGRAM			75,000	50,000	50,000	50,000	50,000	\$ 275,000
10			POLYBUTYLENE SERVICE LINE REPLACEMENT PROGRAM			100,000	100,000	100,000	100,000	100,000	\$ 500,000
11			METERS								
12			GIS				125,000	125,000	125,000	125,000	\$ 500,000
13			WATER PLANT			-	-	-	-	-	\$ -
			Lime slaker and silo # 3 Replacement			600,000					\$ 600,000
			Repair of broken mains-adjust valve boxes fire			100,000					
			OTHER PROJECT AS NECESSARY			1,815,000					\$ 1,815,000
			Projects Contingent on Receipt of Water Inplant Fees. Projects Will Not Start Until Funds are Received								
Subtotals						\$ 2,515,000	\$ -	\$ -	\$ -	\$ -	\$ 2,515,000

Line #	PROJECT NAME/DESCRIPTION	FUTURE COST ESTIMATES 2016 TO 2020					FIVE-YEAR TOTAL
		FY16	FY17	FY18	FY19	FY20	
14	SECURITY ENHANCEMENTS	-	-	-	-	-	\$ -
	Systemwide Security Improvements Project:	2,089,000	500,000	500,000	500,000	500,000	\$4,089,000
	Norwood Water Treatment Plant, Operations Center, Public Services Administration, Satellite Utility Locations						
	1-inch diamond mesh security fencing and other fencing, hardened doors and windows, mechanical/electronic locks and access control devices, visible and infrared security lighting, intrusion switches, high resolution fixed and Security Equipment	225,000					\$225,000
Subtotals		\$ 2,314,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$4,314,000

15	BUILDINGS						
	PSA Facility Improvements	10,000					\$ 10,000
	Operations Ctr. Facility Improvements - Door Replacements	8,000					\$ 8,000
	NMB Employee Wellness Center (Building Rehab)	80,000					\$ 80,000
	Construct satellite emergency operation center and employee	138,000					\$ 138,000
	Construct Covered storage area for utilities standby power	50,000					\$ 50,000
Subtotals		\$ 286,000					\$ 286,000

16	OTHER IMPROVEMENTS						\$ -
	Lime softening Filters Rehab Filters # 3, 5, 7, 9, 10 and 11	800,000					800,000
	Miscellaneous Projects Plant improvements: Painting, concrete repairs, R/O Nano Process area trench drain repairs, cat walk repairs, landscape repairs, etc.	480,000					\$ 480,000
	Lime Slaker and Silo # 3 Replacement						\$ -
	Water Infrastructure Improvement						\$ -
	Remote monitoring system Operations Center, off site electrical building and wells,	50,000					\$ 50,000
	Chemical feed system Rehab Acid, Hydroxide, Hypochlorite, Fluoride.	150,000					\$ 150,000
	CO2 Tank Replacement (existing system exceeds the manufacturers operational life expectancy) Tank built in 1984, life span approx. 25-30 years	500,000					\$ 500,000
	Lime Generator Rehabilitation Existing portable generator for the Lime Plant stand-by power is in disrepair.	100,000					\$ 100,000
	Interior sound attenuation has deteriorated, roof louvers are leaking and the floor is starting to deteriorate.						\$ -
	Water Storage Tank Inspection & Rehab	50,000					\$ 50,000
	Scrubber/Degasifiers System Improvements/Repairs	25,000					25,000
Subtotals		\$ 2,155,000	\$ -	\$ -	\$ -	\$ -	\$ 2,155,000

		PROJECT NAME/DESCRIPTION	FUTURE COST ESTIMATES 2016 TO 2020					FIVE-YEAR TOTAL		
			FY16	FY17	FY18	FY19	FY20			
17		MACHINERY AND EQUIPMENT								
		Valve Boss Model 70 portable valve operator VB70.12 X 4 @ \$ 4872.00 /each			19,488			\$ 19,488		
		Arrow board			2,700			\$ 2,700		
		Field Hydraulic System			11,524			\$ 11,524		
		Emergency Strobe Lights for vehicles (3 X \$1400.00)			4,200			\$ 4,200		
		Sampling Point Devices			7,000			\$ 7,000		
		Emergency Strobe Lights for vehicles (3 X \$1400.00)			4,200			\$ 4,200		
		Transfer Pump and Motor Replacement (1 per year x 5)			50,000			\$ 50,000		
		High Service Pump and Motor Replacement (2 per year x 5)			130,000			\$ 130,000		
		Silo #1, #2 and #3 Dust Collector Replacement (Existing in a complete state of deterioration, failure is eminent)			75,000			\$ 75,000		
		Equipment Replacement (pH, Turbidity, SDI)			20,000			\$ 20,000		
		Well Pump & Motor Replacement (2 per year x 5)			100,000			\$ 100,000		
		Emergency Strobe Lights for all 904 division vehicles (6 X \$1400.00)			8,400			\$ 8,400		
		New Van Utility Accessories, ladder rack, conduit carrier, etc.			5,600			\$ 5,600		
		Emergency Strobe lights for division vehicles (\$1400.00 ea.)			5,600			\$ 5,600		
		Ground Penetrating Radar (GPR)			13,000			\$ 13,000		
		New safety package for leased vehicles (2) @\$1,400			2,800			\$ 2,800		
		Subtotals			\$ 459,512	\$ -	\$ -	\$ -	\$ 459,512.00	
18		DATA PROCESSING EQUIPMENT								
		Wide format Printer			7,060			\$ 7,060		
		Other Computer related Equipments			10,000			\$ 10,000		
		Four ipads \$750 x 4			3,000			\$ 3,000		
		Subtotals			\$ 20,060	\$ -	\$ -	\$ -	\$ 20,060	
		Total Water Fund			\$ 12,239,072	\$ 2,472,670	\$ 2,748,950	\$ 2,135,260	\$ 2,292,350	\$ 21,888,302
		Water Fund Totals								
		Total			\$ 12,239,072	\$ 2,472,670	\$ 2,748,950	\$ 2,135,260	\$ 2,292,350	\$ 21,888,302

			PROJECT NAME/DESCRIPTION			FUTURE COST ESTIMATES 2016 TO 2020					FIVE-YEAR TOTAL
						FY16	FY17	FY18	FY19	FY20	
19			WASTEWATER								
LINE #											
1			Grinder Pumps Replacements			-	75,000	75,000	75,000	75,000	\$ 300,000
2			Collection System Rehabilitation (I & I)			-	850,000	850,000	850,000	850,000	\$ 3,400,000
			PUMP STATION REHABILITATIONS:								
3			Sun Life Stadium			-	-	-	-	-	\$ -
4			Sierra Mirada			410,000	-	-	-	-	\$ 410,000
5			MID #1 Electrical Upgrades			30,000	-	-	-	-	\$ 30,000
6			Costco			-	100,000	-	-	-	\$ 100,000
7			Target			-	-	100,000	-	-	\$ 100,000
8			Medical Plaza			-	-	-	100,000	-	\$ 100,000
9			KFC			-	-	-	-	100,000	\$ 100,000
10			Monticello			-	-	-	-	-	\$ -
11			Install Transducers at All Stations			75,000	-	-	-	-	\$ 75,000
12			Inflow and Infiltration (I&I) Reduction Program			549,929					\$ 549,929
13			NE 19th Avenue Business District Sewering			-	250,000	-	-	-	\$ 250,000
14			Sewering of New Areas			-	300,000	300,000	300,000	300,000	\$ 1,200,000
Subtotals						\$ 1,064,929	\$ 1,575,000	\$ 1,325,000	\$ 1,325,000	\$ 1,325,000	\$ 6,614,929
20			FORCE MAIN REPLACEMENT								
LINE #											
1	4"	1968	500 LF	Velda Farms W/Railroadxing (Design & Construction)		25,000	162,000	-	-	-	\$ 187,000
2	16"	1955	4100 LF	Master (Design & Construction)		1,000,000	-	-	-	-	\$ 1,000,000
3	12"	1958	7200 LF	Bell Gardens (Design & Construction)		85,000	720,000				\$ 805,000
4	6"	1960	1700 LF	Sunshine #1		-	136,000	-	-	-	\$ 136,000
5	6"	1955	1100 LF	Palm Land		-	-	88,000	-	-	\$ 88,000
6	6"	1956	1100 LF	Scott Lake #4		-	-	88,000	-	-	\$ 88,000
7	6"	1956	1600 LF	Scott Lake #1		-	-	-	128,000	-	\$ 128,000
8	6"	1956	1100 LF	Cravero		-	-	-	88,000	-	\$ 88,000
9	6"	1957	500 LF	Stoney Brooke		-	-	-	-	40,000	\$ 40,000
10	6"	1958	1100 LF	Scott Lake #8		-	-	-	-	88,000	\$ 88,000
11	8"	1960	1400 LF	Winwood		-	-	-	-	-	\$ -
12	6"	1964	900 LF	St. Thomas University		-	-	-	-	-	\$ -
13				Mainlines, manholes and forcemain repairs		50,000					
14				Installation of Isolation Valves to the LS		100,000					\$ 100,000
Subtotals						\$ 1,260,000	\$ 1,018,000	\$ 176,000	\$ 216,000	\$ 128,000	\$ 2,798,000
21			GIS			20,000	-	-	-	-	\$ 20,000
Subtotals						\$ 20,000					\$ 20,000

	PROJECT NAME/DESCRIPTION	FUTURE COST ESTIMATES 2016 TO 2020					
		FY16	FY17	FY18	FY19	FY20	FIVE-YEAR TOTAL
22	MACHINERY AND EQUIPMENT						
	Grinder Pump Replacement (ABS & Myers)	25,000					\$ 25,000
	Pump Spare Program	54,600					\$ 54,600
	Vehicle Strobe Lights (1400*2)	2,800					\$ 2,800
	Concrete Mixer	3,800					\$ 3,800
	Jack Hammer Attachment for Minigiant	5,353					\$ 5,353
	Tamper Machine	2,150					\$ 2,150
	Hose replacement for the Vac-truck	10,000					\$ 10,000
	Subtotals	\$ 103,703	\$ -	\$ -	\$ -	\$ -	\$ 103,703
	Total Waste Water Fund	\$ 2,448,632	\$ 2,593,000	\$ 1,501,000	\$ 1,541,000	\$ 1,453,000	\$ 9,432,929

Waste Water Fund Totals	FUTURE COST ESTIMATES 2016 TO 2020					
	FY16	FY17	FY18	FY19	FY20	FIVE-YEAR TOTAL
Total	\$ 2,448,632	\$ 2,593,000	\$ 1,501,000	\$ 1,541,000	\$ 1,453,000	\$ 9,432,929

Water and Waste Water Fund Totals	FUTURE COST ESTIMATES 2016 TO 2020					
	FY16	FY17	FY18	FY19	FY20	FIVE-YEAR TOTAL
Total	\$ 14,687,704	\$ 5,065,670	\$ 4,249,950	\$ 3,676,260	\$ 3,745,350	\$ 31,424,934

CIP GRAND TOTAL	FUTURE COST ESTIMATES 2016 TO 2020					
	FY16	FY17	FY18	FY19	FY20	FIVE-YEAR TOTAL
General Fund	3,145,900	2,504,500	2,664,750	1,300,750	1,725,000	\$ 11,340,900
Water Fund	12,239,072	2,472,670	2,748,950	2,135,260	2,292,350	\$ 21,888,302
Waste Water Fund	2,448,632	2,593,000	1,501,000	1,541,000	1,453,000	\$ 9,536,632
Building Department	60,750	-	-	25,000	-	\$ 85,750
Customer Service	-	-	25,000	-	-	\$ 25,000
Solid Waste	282,000	-	-	-	-	\$ 282,000
Police LETF	300,000	300,000	300,000	300,000	300,000	\$ 1,500,000
Stormwater Fund	211,413					\$ 211,413
Transit Surtax	923,600	923,600	923,600	923,600	923,600	\$ 4,618,000
Community Redevelopment Agency Fund	650,755	-	-	-	-	\$ 650,755
Government Impact Fund	391,562	-	-	-	-	\$ 391,562.00
Alley Restoration Fund	299,500	-	-	-	-	299,500
Grant Fund	318,000	600,000	-	-	-	\$ 918,000
Grand Total	\$ 21,271,184	\$ 9,393,770	\$ 8,163,300	\$ 6,225,610	\$ 6,693,950	\$ 51,747,814

